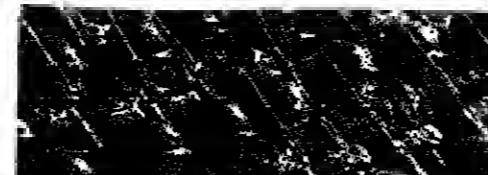


Bank of England
Safety with a touch
of risk

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الجامعة



Japan

Will it drop the
peace clause?

Page 12

Financial services

US industrial companies
go back to basics

Page 15

US foreign policy
Shared burdens mean
shared leadership

Page 30



FINANCIAL TIMES

MONDAY JANUARY 25 1993

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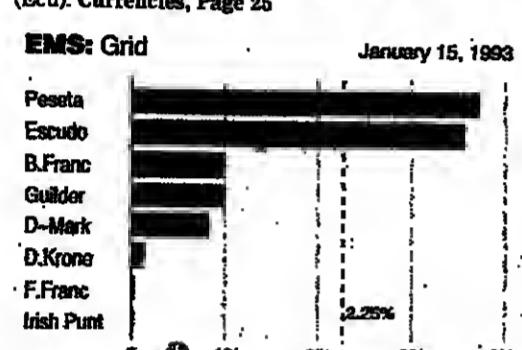
Europe's Business Newspaper

Iraqi missiles may be returning to no-fly zones

Les Aspin, the new US secretary of defence, said there were signs that Iraq was moving its surface-to-air missiles back into the no-fly zones. The US would need to watch the missiles in the next few days.

He said it was too early to say if President Saddam Hussein had broken his self-declared goodwill ceasefire. "I think it's a little soon to determine what's going on here since the Clinton administration took office. I think we're going to wait a couple of days to make sure." Page 4

European Monetary Systems The crisis in the system's currencies eased. There is a percentage point differential of only 3.7 between the strongest currency in the system, the Spanish peseta, and the weakest, the French franc – far less than the widest permitted deviation of 6.18 per cent. A sign of the system's strength is that the French franc, which has performed strongly in the last two weeks, is at the bottom of the grid with only a 2.9 per cent divergence from its central rate against the European Currency Unit (Ecu). Currencies, Page 25



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.26 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 6 per cent fluctuation bands.

Danish conditions Danish voters have modest expectations of the new four-party coalition led by Poul Nyrup Rasmussen, chairman of the Social Democratic party, while business fears it will lead to higher costs and therefore to job losses. Page 14

EC debate on crime Representatives of EC governments and experts are meeting in Belgium today to study ways to break the link between crime and unemployment in Europe. Page 14; English speakers lead crime league, Page 2

Brazil's new cabinet New president Itamar Franco appointed two women to run important ministries, completing his cabinet and confirming a centre-left slant. Yeda Crusius takes over the planning ministry, while Luiza Erundina becomes minister of administration. Page 4

New Kenya poll allegations Disclosures from a Commonwealth file on Zachariah Chonzi, the former judge who supervised Kenya's general election last month, are likely to reinforce opposition claims that the election was unfair. Page 4

UK businessmen to accompany PM Senior businessmen have been asked to accompany the UK prime minister on overseas trips which form part of government efforts to tackle domestic unemployment, including one to Japan. Page 14; Editorial Comment, Page 13

Westpac, troubled Australian bank, appointed US banker Robert Joss as chief executive, with a brief to cut costs and reduce risk-bearing assets. Page 15

Olympia & York, ailing Canadian property developer, is heading for a confrontation with a leading group of unsecured creditors in Toronto today. The outcome could determine whether O&Y can emerge from the court protection it sought last May. Page 14

Italian group recruits Japanese: Ilva, heavily lossmaking Italian steel group, has appointed Hayao Nakamura, a Nippon Steel executive, as managing director, in an unprecedented move. Page 17

Johannesburg Consolidated Investments, South African mining company, has emerged as a bidder for up to 29.9 per cent of Johnson Matthey, precious metals group, held by Charter Consolidated, the UK industrial conglomerate. Page 15

NY Post staff vote on pay: Employees at the New York Post were expected to vote last night to accept a 20 per cent pay cut that the owner, property magnate Peter Kalikow, says is needed to keep the newspaper open. Page 14

Hungarian PM defeats challenge: József Antall, Hungarian prime minister, fought off the strongest challenge to his leadership of Hungary by facing down a far-right bid for power within the conservative governing party. Page 2

Ex-Nazi withdraws: Hans Sefering, a former Nazi elected to be president of the World Medical Association, withdrew after Jews protested that his past stripped him of any right to the post.

Drugs money questions: The Luxembourg government is seeking ways to overturn a court ruling that \$36m in suspected drug trafficking profits be handed back to their Colombian owners, who had broken no law, although they were closely linked to a notorious drugs cartel chief.

Austria Sch100 Greece Dr200 Lux LFr100 Qatar DR1200
Bahrain DIN1250 Hungary Ft1182 Malta Lm160 S.Arabia DR1000
Belgium BEF180 Iceland IK180 Morocco MDN100 Singapore SGD110
Bulgaria Lv25.00 India INR10000 Nigeria Nai200 Sweden SKr15
Cyprus GC1250 Indonesia Pk10000 Norway Nr16000 Switzerland SF120
Denmark DK15 Italy L2700 Oman OR150 Syria SGD1000
Egypt E24.50 Jordan JD150 Pakistan PK15000 Turkey Ls250
Finland FM12 Korea Won 2500 Philippines Pk15000 UAE DR1000
France FF8.50 Kuwait Ft6.00 Poland Zl22.000 Turkey Ls250
Germany DM4.30 Lebanon US\$1.25 Portugal Es215 UAE Dh11.00

Yugoslav president seeks UN meeting

Croatian attacks threaten Bosnian peace efforts

By Robert Mauthner in Geneva
and Laura Silber in Belgrade

NEGOTIATIONS on a peace settlement for Bosnia-Herzegovina came to a virtual standstill in Geneva yesterday after a warning by Mr Dobrica Cosic, president of the rump federation of Yugoslavia, that no further progress was possible until Croatia had ended its "aggression" against the Serb-populated region of Krajina.

Before leaving for Belgrade, Mr Cosic said that the Croatian offensive, launched on Friday on the eve of the resumption of the Geneva talks, "seriously undermines and compromises the peace effort here".

He called on the co-chairmen of the Geneva conference, Mr Cyrus Vance and Lord Owen, to ask for a special session of the United Nations Security Council "to strongly condemn" the Croatian action and to put an end to what he described as "a veritable war" in the Krajina region.

Mr Cosic's statement followed strenuous efforts by the two international mediators to persuade the leaders of the parties involved in the Krajina conflict to put a halt to the fighting. The co-chairmen said yesterday that they had expressed their "grave



concern" about the flare-up to President Franjo Tudjman of Croatia.

Mr Vance said that Mr Tudjman had given them an assurance that he was immediately going to order local commanders to stop the fighting. Last night Mr Tudjman appeared on Croatian television to say his army had ended its offensive after seizing a main route linking the south and north of the country.

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kept to the 2.25 per cent mark.

The union has insisted on a 5 per cent wage increase, as well as a shorter working week "of about 35 hours."

Ms Monika Wulf-Mathies, head of the 8TV, said the government's unwillingness to compromise, coupled with the unwillingness of the draft solidarity pact between the states, central government and unions, which aims to slash public spending to finance the cost of German unification, could lead to "conflict".

Inflation in Germany stands at 3.8 per cent but had been forecast to stay at or below 4 per cent this year.

In a letter to Mr Wolfgang Schäuble, leader of the ruling Christian Democratic Union and Christian Social Union parliamentary group, Ms Wulf-Mathies said the solidarity pact was "unfair and unbalanced".

Mr Seiter said each percentage point wage increase would cost the taxpayer DM44m (\$2.5bn).

Economists also believe the 8TV

The mediators had also received an undertaking from Mr Cosic and the Bosnian Serb leader, Mr Radovan Karadzic, that they did not intend to get involved in the renewed fighting between Croats and Serbs, but that they would leave it to the UN to find a solution.

The offensive was launched by the Croats in a 65-mile long zone which has been under the protection of UN troops since Mr Vance negotiated an end to a war between Croatia and the federal Yugoslav army a year ago, following Croatia's declaration of independence.

Croat forces launched a powerful armoured assault on Zemunik airport near Zadar and an attack towards the Serb-held towns of Benkovac and Obrovac, according to Tanjug, the Belgrade-based news agency.

The Croatian government said 120 Serbs and 10 Croats had been killed in three days of fighting around the Maslenica bridge and Zemunik airport, near the Adriatic port of Zadar. The bridge was damaged and seized by Serb militia in 1991.

General Zivota Panic, the Yugoslav army chief of staff, warned that his forces may intervene in Croatia, raising fears of an all-out Serbo-Croat war.

"In the upcoming period the army will undertake measures to defend the endangered Serb people [in Croatia] and extend humanitarian and all other help," Gen Panic said in a letter to Indian General Satish Namwar, the UN force commander.

He warned that the Yugoslav



Stalled: Lord Owen (left) and Cyrus Vance respond to questions from the media on the Bosnia-Herzegovina peace talks in Geneva

army would fulfil its pledge to defend Croatia's Serbs, who comprise 13 per cent of the 4.7m population because: "Croat troops are massing instead of suspending their offensive as ordered by the UN Security Council."

Continued on Page 14

German public sector pay talks break down

By Judy Dempsey in Berlin

TALKS between the German government and the 8TV public sector trade union broke down at the weekend amid warnings that the inflation rate would continue to climb, delaying a cut in interest rates, unless wage rises were kept to just 2.25 per cent.

Mr Rudolf Seiter, the interior minister and the government's chief negotiator in the pay talks, said inflation could rise above 4 per cent unless wage rises were

kept to the 2.25 per cent mark.

The union has insisted on a 5 per cent wage increase, as well as a shorter working week "of about 35 hours."

Ms Monika Wulf-Mathies, head of the 8TV, said the government's unwillingness to compromise, coupled with the unwillingness of the draft solidarity pact between the states, central government and unions, which aims to slash public spending to finance the cost of German unification, could lead to "conflict".

Mr Seiter said each percentage point wage increase would cost the taxpayer DM44m (\$2.5bn).

Economists also believe the 8TV

wage demand could delay moves by the Bundesbank to lower interest rates.

The outcome of the pay negotiations, which resume on February 3, will be watched closely by the unions in the five new states of east Germany. Although the west German unions are committed to a wage parity with their eastern German counterparts by 1994, the consensus among economic institutes is that individual enterprises will opt for jobs and not income. For example,

Opel, the car manufacturer, which is building a plant in eastern Germany, has not joined the federal employees' association. This means it can negotiate separate wage contracts.

"With labour costs 80 per cent higher in east Germany than west Germany, when productivity and wage levels are taken into account, enterprises will want to try and attract both foreign and west German investment through lower wages," said one economist.

Continued on Page 14

Opec members move nearer to consensus on output cuts

By Mark Nicholson in Kuwait

LEADING members of the Organisation of Petroleum Exporting Countries appear broadly agreed on the need to cut as much as 1m barrels a day from the cartel's output in the second quarter in an effort to counter the recent fall in crude prices.

Signs of an emerging Opec consensus were cautiously heralded by Mr Aliro Parra, the cartel's Venezuelan president. He arrived in Kuwait yesterday as part of a tour of leading Opec producers, prompted by concern over the weaker trend in oil prices.

Mr Parra said that following talks with the Saudi Arabian and Iranian oil ministers there was a "consensus on the type of measures" the cartel should take at its next meeting on February 13. Then, Opec ministers are due to set an output ceiling for the second quarter.

His remarks follow a proposal this weekend from Mr Hisham Nasar, the Saudi oil minister. He said Opec members should make pro rata cuts to bring output down by 1m barrels a day from a first quarter ceiling of 24.85m b/d agreed at Opec's last meeting in November. The target figure excludes output from Ecuador, which has since left the cartel.

Mr Nasar's proposal followed talks in Paris this weekend with Mr Parra, who in turn held discussions in Tehran earlier yesterday with Mr Gholamreza Agazadeh, the Iranian oil minister. Mr Parra described both sets of talks as "positive", adding: "We have a broad consensus, the Saudis and the Iranians, as I only talked to the two major producers so far."

Any effective Opec deal to cut output substantially would hinge on broad agreement between Saudi Arabia and Iran, Opec's two biggest producers. Saudi Arabia, which says it is pumping 8.4m b/d, has tenaciously guarded its expanded post-Gulf war oil output. Iran, which was allocated a ceiling of 3.49m b/d in the November agreement, has long been among the most vociferous Opec advocates of output cuts to push prices closer to Opec's nominal target price of \$21 a barrel.

However, both countries appear to be responding to broader Opec concern over prices which, for the basket of OPEC crudes, have lately fallen to about \$16 a barrel, down from an average of more than \$18 a barrel in 1992. A Gulf Arab official familiar with Saudi oil policy said yesterday: "There is a general feeling that the fundamentals are not very good for output right now. There is general agreement among members to cut production by around 1m barrels a day."

Opec's cause has not been helped by "leakage" of extra production among several member

countries which, according to most industry estimates, has put actual Opec output somewhat above 25m barrels for the first quarter.

Iran's president Mr Ali Akbar Hashemi Rafsanjani, who also met Mr Parra yesterday, was quoted by Tehran Radio as complaining that too many Opec members had been exceeding their November allocations. "If oil producers reduced their production by 10 per cent, they would have 20 per cent surplus income," he said.

Agreement among Opec members to cut output could place particular pressure on Kuwait, where Mr Parra held talks yesterday with Mr Ali al-Baghdhi, the Gulf oil minister. Since the Gulf war, Kuwait has considered itself immune from any restrictions on output while it recovers its pre-war output level, makes up for lost revenues and pays for its reconstruction.

However, a senior Gulf Arab official said Kuwait was likely to be urged to freeze output for the second quarter at present levels – which Mr al-Baghdhi yesterday put at 1.78m b/d – as part of a bid to support prices.

After Kuwait, Mr Parra will visit Qatar, Algeria, the United Arab Emirates and Oman, which though not an Opec member has often acted in tandem with the cartel to support prices.

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NEWS: INTERNATIONAL

Wörner warns Germany over 'no-fly' role

By Judy Dempsey in Berlin

A DECISION by Nato to impose a no-flight zone over Bosnia-Herzegovina would "without a doubt" influence the military situation, and bring an end to the war in the former Yugoslav republic, Mr Manfred Wörner, secretary-general of the western military alliance, has told a German newspaper.

But if the decision is taken, Mr Wörner warned that Germany must finally decide if it will allow its crews to staff the alliance's Awacs, the surveillance aircraft needed to impose the ban.

In the clearest signal to date from Nato, the secretary-general, who is German, told the Hamburg daily Die Welt that the 16 member states of the alliance, with the support of the UN security council, must "by all appropriate means" stop the conflict spreading to Macedonia, and the Serb-controlled southern province of Kosovo.

Although he did not go into detail about how the conflict could be contained, German and western military officials recently said Nato was now making contingency plans to impose a no-flight ban over Bosnia from Geilenkirchen, western Germany, close to the Dutch border, where the Awacs are based.

Currencies to split soon

THE Czechoslovak currency will be split into separate Czech and Slovak crowns "within a few days", a senior adviser to the Czech central bank told the Czech news agency CTK at the weekend, writes Patrick Blunt from Prague.

At a conference of German and Czech businessmen in Coburg, Bavaria, Mr Vladimir Jindra, adviser to the central bank governor, also forecast the new Czech crown would be fully convertible in two years.

Changing crowns into hard currency is subject to strict limitations, but uncertainty about the money's future has led to a rush for foreign exchange both on the official and black markets.

The crown was not to be split until the summer but analysts expect this to happen much sooner. A spokesman for the central bank said yesterday that no date had been set and the timing would require agreement between both central banks.

They were asked to report whether they had been victims of crime during the past 12 months - in 1988 and/or 1991.

By David Marsh,
European Editor

ENGLISH-speaking industrialised countries head the world's crime league, with some types of offence twice as common in the US, England or Australia as in France or Germany, according to an intergovernmental report.

The report is the most authoritative study to date comparing crime around the industrialised world. Sponsored by interior and justice ministries and police agencies, the report is based on surveys carried out last year and in 1988 among 55,000 respondents in 20 countries.

"With the most obvious exceptions of Japan and Switzerland, all industrialised countries suffer from an appreciable level of property and aggressive crime," the report says. "For the public, being a victim of crime has become a common feature of life in most urban areas."

The report suggests governments' ability to curb rising crime is limited. It puts forward a number of proposals, including better security standards for cars and measures to discourage beer consumption - held to be a factor behind violence.

It also sounds a note of fatalism. "Put bluntly, this [rising crime] seems to be the price for living in an affluent, urbanised and democratic society, regardless of government policy on crime, or the way in which communities try to organise themselves."

Among the more controversial findings, England and Wales are recorded as having registered the greatest increase in overall crime between 1988 and 1991. The number of respondents saying they had been the victim of one or more crime rose 56 per cent during the two periods to England - much more than indicated in previous UK crime surveys and in police statistics.

The survey highlights differences in attitudes towards police. People reporting an offence were least satisfied with the police response in Poland, Norway, Italy, Czechoslovakia and Spain.

Criminal Victimization in the Industrialised World, Netherlands Justice Ministry, Tel 070-3707225, UK Home Office Tel 071-2734600.

Attitudes towards crime were also polled. Eight countries held surveys in both years.

Such so-called "victimisation surveys" offer a more reliable guide to international crime trends than countries' police statistics, where comparisons are distorted by divergences in crime reporting.

In view of uncertainties associated with polling methods, the report's authors - Mr Jan van Dijk of the Dutch Justice Ministry and Ms Pat Mayhew of the UK Home Office - caution about using the study to draw "firm conclusions".

Nonetheless, some sharp international differences emerge. Northern Ireland, in spite of frequent sectarian violence, ranks as one of the industrial world's least crime-ridden areas. On the other hand, New Zealand and the Netherlands, belying peaceful reputations, have some of the worst law and order problems. Crime in Poland and Czechoslovakia is much higher than in the rest of Europe - has increased since 1988, in line with actual burglary risks.

In one sign of exaggerated alarm over violence, fears of street crime are much higher than the real risks in Japan and west Germany. Car theft appears roughly six times more prevalent in England, Italy, Australia, New Zealand, France and the US than in the Netherlands and west Germany.

Sexual assaults on females appear highest in Czechoslovakia, Poland, Australia, Canada, and west Germany. Matching incidence of sexual violence, the highest rates of aggressive crime are in North America, Australia, New Zealand and Poland.

The survey highlights differences in attitudes towards police. People reporting an offence were least satisfied with the police response in Poland, Norway, Italy, Czechoslovakia and Spain.

Anglo-Saxon countries top crime league

% of population who had been victims of any of 11 main crimes during past 12 months



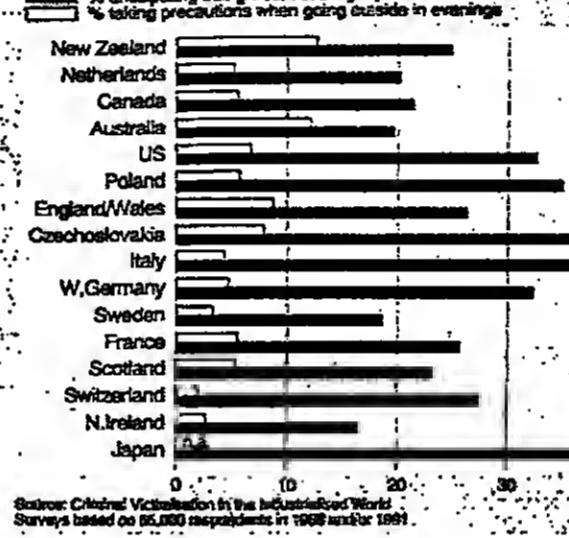
Czechoslovakians and New Zealanders main targets for burglary

% of victims during past 12 months



Crime-free Japanese most wary

% anticipating being victim of burglary in next 12 months



Source: Criminal Victimization in the Industrialised World. Survey updated 65,000 respondents in 1988 and 1991.

NEWS IN BRIEF

Opinion poll shows few back Mitterrand

ONLY about one in four French - 26 per cent - are satisfied with President François Mitterrand, according to a weekend Ifop poll, writes David Buchan in Paris.

This is the French leader's lowest score since last August. The lift which the Maastricht referendum campaign and public sympathy for his prostate cancer gave Mr Mitterrand has now clearly worn off. Ifop gives a slightly increased favourable rating of 32 per cent to Mr Pierre Bérégovoy, the prime minister.

Both men score ahead of their Socialist party, which is expected to win only 20 per cent of the vote in the March parliamentary election.

Kouchner urges Aids testing

Mr Bernard Kouchner, the French health and humanitarian action minister, yesterday urged all citizens who had been operated on or received a blood transfusion in the last 10-15 years to get themselves tested for Aids and hepatitis, Reuter reports from Paris.

France is still recovering from its worst modern health scandal, in which more than 1,200 haemophiliacs were infected with Aids after receiving transfusions from contaminated blood stocks in the mid-1980s.

Mr Kouchner also said he did not intend to run for parliament in elections this March.

Mr Kouchner told France 2 television he wanted time out to work for the world's oppressed.

Asked about his role in the elections, which opinion polls predict will give the conservative opposition a decisive win, he said he would take part in the government's campaign but nothing more.

Largest Vienna rally in 50 years

Vienna saw Austria's largest rally for 50 years at the weekend, when 200,000 Austrians gathered to protest against an anti-forigner initiative by the right-wing Freedom Party, writes Eric Frey from Vienna.

The demonstration was scheduled to coincide with the start of a controversial petition drive by the FPO and its charismatic leader, Mr Jörg Haider, calling for stricter immigration laws and other measures directed at foreigners.

The petition, which will be open for signing until next Monday, has brought together a broad range of political and religious groups in opposition to Mr Haider's initiative.

The FPO has won support for its anti-foreigner platform and nearly doubled its share of the vote in elections in Austria's second largest city of Graz yesterday, to 21 per cent.

Journalist killed in Ankara

Two previously unknown Moslem groups, the Islamic Salvation and the Islamic Great East Raiders Front, have claimed responsibility for yesterday's killing of one of Turkey's leading journalists, writes John Murray Brown from Ankara.

Mr Ugur Mumcu, 50, columnist with the Istanbul daily Cumhuriyet and an authority on Islamic and Kurdish terror groups, was killed by a car bomb outside his home in the Turkish capital of Ankara.

Prime minister Suleyman Demirel immediately vowed to track down the killers.

Russian space mission

Russia yesterday launched two cosmonauts into orbit aboard a Soyuz spacecraft, keeping alive a space programme in urgent need of financial support from the west, Reuter reports from Moscow.

The spacecraft is scheduled to link up with the Mir orbital space station tomorrow, using, for the first time, a manual docking system, rather than the previous automatic mechanism which failed on an expedition in 1991.

Troops to Tajikistan

Tajikistan's leader yesterday said the Commonwealth of Independent States would be sending an additional 2,000 troops to the central Asian republic over the next 10 days to help police the border with Afghanistan, Reuter reports from Moscow.

Interfax news agency quoted the chairman of the Tajik parliament, Mr Imamali Rahmonov, as saying four battalions, each of 500 men, would be dispatched to reinforce some 3,000 Russian troops already stationed on the 1,200-mile border.

Tajikistan's pro-communist government accuses Islamic rebels, armed and trained in Afghanistan by local guerrilla groups, of crossing the frontier to foment unrest.

Indian airline strike ends

INDIAN Airlines pilots called off a 45-day strike yesterday after the government said it would consider their demands sympathetically... within the shortest possible time".

The Indian Commercial Pilots Association said it was satisfied with Mr Azad's assurance and flights would resume tomorrow.

The strike has disrupted the travel plans of the English cricket team now on tour. PIT said Civil Aviation Min-

ister Ghulam Nabi Azad assured the pilots their demands would be considered "sympathetically... within the shortest possible time".

The Indian Commercial Pilots Association said it was satisfied with Mr Azad's assurance and flights would resume tomorrow.

The strike has disrupted the travel plans of the English cricket team now on tour.



Mr Antall, Hungarian premier (right), with actor Sandor Nemeth (centre) and Lajos Fur, defence minister, at his party's congress

Antall fends off challenge from right wing of party

By Nicholas Denton in Budapest

MR József Antall has fended off the strongest challenge yet to his leadership of Hungary, by defeating a far-right bid for power within the governing Hungarian Democratic Forum.

The prime minister's moderate supporters held on to their majority in the party presidium, conceding just five seats to the extremist Volk-national wing and retaining 15, at the party congress which ended yesterday. Mr Antall had threatened to resign unless the presidium stayed predominantly moderate.

Mr István Csárfi, the populist author who whipped up the

partners had said that they could not work in government with Mr Csárfi.

Government officials said that the main lines of economic and foreign policy would not change as a result of the congress. But, partly because of pressure from the Forum grassroots and party because elections are approaching, the government may take some populist steps.

The congress gave priority to an anti-communist programme which would see trials of communist officials responsible for the suppression of Hungary's 1956 uprising against Soviet occupation, and to a purge of former secret police agents from positions of responsibility.

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مكتبة من المجلات

EC trade supremo has to hit the ground running

SIR Leon Brittan - Queen's Counsel, former British cabinet minister and erstwhile European trust-buster - knows what it means to hit the ground running. But even by his standards, the initiation to his new job as EC commissioner for external economic affairs has set a demanding pace.

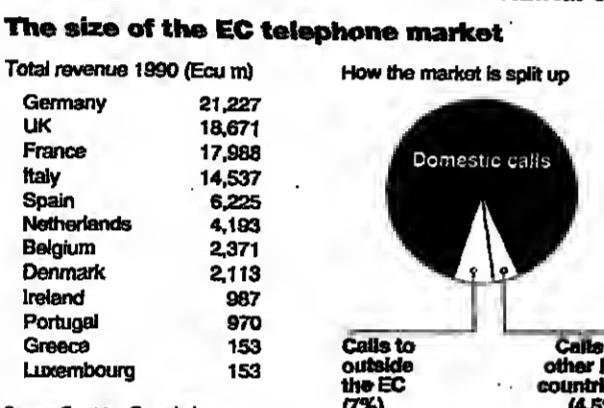
On January 2, four days before he formally took over the post, he found himself closeted all day with the seasoned US trade representative, Mrs Carla Hills, discussing an unfamiliar and highly technical subject: the prospects for a deal in the Uruguay Round of multilateral trade negotiations.

As power switched from President George Bush to his successor, Sir Leon has been plugging away to ensure that the trade talks do not get lost among competing priorities for the new administration.

Also, as the European Commission attempts to regain its bearings after the tumult of the last 12 months, he has been labouring to carve out a fiefdom to replace his previous stronghold at the head of the competition directorate.

In the US at least, he appears to be making headway. On Friday, within hours of the swearing-in of the new US trade representative, Mr Mickey Kantor, contacts had been opened to arrange a visit by Sir Leon to Washington. If he hopes a meeting can be fixed this week, it will be an important sign that the momentum has not completely gone out of the Uruguay Round.

The size of the EC telephone market



Brussels battle over telecoms at crucial phase

By Daniel Green in London and Andrew Hill in Brussels

THE advent of the single market on January 1 marked a small step in the liberalisation of Europe's telecommunications industry. Some of the business of carrying computer data was opened to competition.

The industry and its customers barely gave the change a second thought. Their executives were busy lobbying Brussels over plans for far more dramatic deregulation: the opening up of the business of carrying ordinary telephone calls, a market worth Ecu90bn (£73bn) in 1990 and valued now at an annual Ecu110bn.

At stake is control of a fast growing industry. Turnover in European telephone calls is rising by more than 8 per cent a year, according to Delwa Institute of Research in London.

This industry is dominated by a handful of state-owned monopolies. They earn almost 90 per cent of telephone revenues in the EC.

The European Commission wants this to change. It has called for representations from suppliers, customers and governments on how far liberalisation should go. These submissions should be filed by the end of this month.

The Commission has asked for views on four alternative proposals. One would be to freeze the process of liberalisation, reversing present policy. The second approach would call for Brussels to bring in centralised rules to cut the cost of calls - a policy which would contradict the EC's new emphasis on subsidiarity, or making decisions at the lowest level of government.

The other alternatives - which seem in practice more likely - would be to decide on either a partial deregulation or sweeping changes of the kind introduced in the UK.

The Commission has said it wants to see at least some further deregulation. But many member states are opposed to this. Views spread from the strongly free-market British Telecom and Mercury Communications, the UK post and telecommunications organisations (PTOs), to the pro-state monopoly governments in southern Europe.

Executives in London and officials in Brussels now suggest that the anti-liberalisation governments are bending to

Sir Leon Brittan talks to Andrew Gowers and Ian Hargreaves

The European Commission vice-president is in no doubt as to where the onus for success or failure now lies. Indeed, he seems relieved that the Community is no longer in the dock as it was over agriculture last autumn. "Everything depends on the attitude of the US administration," he says. "What we have to establish is how high a priority it is for [President Bill] Clinton. We just don't know."

Sir Leon insists that the negotiations have not been marking time this month, despite another clutch of missed deadlines. The EC and US now have a clearer understanding, he says, of what sort of deal they will be able to strike on market access, notably concerning the tariffs on textiles. In the end, the talks that continued in Geneva right up to Mr Clinton's inauguration were scuppered by the lack of time and by the ebbing authority of the outgoing administration.

It has not been easy for outsiders to predict the new team's stance towards the Gatt deal, while still negotiating with the EC and other contracting parties. Congress will then have 90 days to approve.

still have to await the outcome of Washington turf battles - Mr Lloyd Bentsen, treasury secretary, Mr Ron Brown, commerce secretary, Mr Robert Rubin, director of the National Economic Council, and Ms Laura Tyson, chairwoman of the Council of Economic Advisers, all have claims to expertise in the trade area. But Sir Leon suspects that as the dust settles, Mr Clinton's approach will turn out to differ little from that of his predecessor.

"Nothing has happened so far to lead me to think they will take a fundamentally different view" from the Bush administration, he says. "If that is correct, and they give it adequate priority, it should be possible, with difficulty for all, to reach agreement this year."

Even that heavily qualified prediction will strike many observers, weary of years of mistaken optimism over the Uruguay Round, as unrealistic. For one thing, the negotiators do not have all year; in theory at least, they are working to a deadline of March 2, the date on which the congressional "fast-track" authority under which the US administration is negotiating expires.

The reality, as Sir Leon knows, is not quite so clear-cut. Mr Clinton could go to Congress in March with a very general statement of intent to reach a Gatt deal, while still negotiating with the EC and other contracting parties. Congress will then have 90 days to approve.



Sir Leon: 'Everything depends on the attitude of the US administration'

Though the commissioner does not say so himself, playing it long like this could have an extra advantage: it would mean that the EC itself would not have to pronounce on an Uruguay Round deal until after the French legislative elections in late March. At that point France,

Leon does not seem concerned. He notes that Mr Jacques Delors, the French president of the Commission, was party to an EC-US statement in December urging completion of the round by January 15 and that "not one voice has been raised, within or outside the Commission" against his energetic pursuit of further talks.

Sir Leon clearly wants to use his new post - with its weighty portfolio covering trade relations with other industrial countries, anti-dumping policy and, crucially, aid to eastern Europe and the former Soviet Union - to set the tone for a more outward-looking European Commission.

On eastern Europe, for example, he wants to make a strong push to get EC governments to accelerate the improvement of market access for central European countries' products, including some categories that have hitherto been regarded as too domestically sensitive for liberalisation.

There is no better way of helping the countries of central and eastern Europe than expanding trade opportunities," he says, a tune which he will probably hear played with great frequency this year.

But what of this new Commission itself? Three weeks into its term, it is attracting mixed notices. There have been reports of friction - not least between Sir Leon and Mr Hans van den Broek, who has responsibility for the EC's external political relations and enlargement.

There are also suggestions that the new team may slacken off in its enforcement of the single market and competition policy, and mutterings that the Commission is chastened and demoralised after having been used by member states as a whipping boy last year.

Sir Leon dismisses such talk. He says that what some see as newfound timidity on the part of the Commission reflects the Community's desire to apply "subsidiarity" - to take decisions and implement them at the appropriate level - and in the case of the single market, a sensible period of stock-taking.

On eastern Europe, for example, he sees no reason why he should not be able to work closely and constructively with his fellow liberal Mr Van den Broek. Whether the Commission as a whole is more or less economically liberal than its predecessor is, he insists, "much too early to say. We haven't had any votes yet, and that's what sorts things out."

Nevertheless, even Sir Leon cannot quite disguise the overall political uncertainty that pervades the Brussels executive these days. This Commission is, after all, appointed only for two years; it may lose Mr Delors to French politics before the end of 1994; and the jockeying is already under way as to who will succeed him. Might Sir Leon be a candidate, as is being mooted privately within the British government? He laughs, and will say only: "I think that that is not a question that has arisen at the moment."

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NEWS: INTERNATIONAL

Key Brazil economy post filled

By Christina Lamb
In Rio de Janeiro

BRAZIL'S President Itamar Franco has appointed two women to run key ministries, completing his cabinet and confirming the government's centre-left slant.

Ms Yeda Crusius, an economics professor from the university of Rio Grande do Sul, takes over the important Planning Ministry from Mr Paulo Haddad, who was recently named economy minister. Ms Luiza Brundin, the left-wing former mayor of São Paulo, Brazil's largest city, is to be administration minister.

Both appointments have met widespread approval. A leading light of the radical Workers' Party (PT), Ms Brundin was widely respected as mayor, as well as for her no-nonsense attitude and honesty - a crucial qualification after the corruption scandal which brought down the last government.

Her acceptance of the ministry has, however, angered the leadership of the PT, which is theoretically in opposition but which now has two members in the government.

Iraqis may be returning missiles to no-fly zones

By George Graham
In Washington and
Mark Nicholson
In Kuwait

MR LES ASPIN, the new US secretary of defence, yesterday said there were signs that Iraq was moving its surface-to-air missiles back into the no-fly zones. The US would need to watch the missiles in the next few days.

Mr Aspin said it was too early to say if President Saddam Hussein had broken his self-declared goodwill ceasefire. "I think it's a little soon to determine what's going on here since the Clinton administration took office. I think we're going to wait a couple of days to make sure," he said.

A US Navy jet bombed a radar site in southern Iraq on Saturday after Iraqi radar attempted to "lock on" to the jet. US military officials said they believed the aircraft had been fired on from the ground.

Iraq, however, denied that its air defences had opened fire on the aircraft and said it remained committed to

its ceasefire declaration.

A United Nations team of nuclear weapons inspectors is set to fly into Baghdad today on a delayed but routine mission. They are expected to examine damage to the Al-Raiyah site, south of Baghdad, which was attacked last week by US cruise missiles.

The mission, the 17th by nuclear weapons inspectors to Iraq since the end of the Gulf war, is led by Mr Maurizio Zaffero.

He said after the US raid that he was "very keen" to log the damage caused by the attack. The eight-member team will join about 70 UN inspectors who returned to Iraq last week after Baghdad belatedly agreed to their direct access to the country following intense US and UN pressure.

A team of ballistic missile experts will also fly into Iraq today.

UN officials said a large team of chemical weapons inspectors who entered last week had met no resistance from Iraqi officials in destroying chemical weapons.

Commonwealth report likely to reinforce opposition claims that election victory was unfair

Kenya poll overseer was removed from bench

By Michael Holman

MR Zachaeus Chesoni, the former judge who supervised Kenya's general election last month, was dismissed from the bench in May 1990 following the discovery that a state-owned bank was seeking his imprisonment in a bankruptcy action, according to the Commonwealth report on the poll published last night.

This and other disclosures from a Commonwealth file on Mr Chesoni, appointed chairman of the electoral commission by President Daniel arap Moi a year after his dismissal, are likely to reinforce opposition claims that Mr Moi's election victory was not free and fair. Opposition leaders sought Mr Chesoni's replacement as chairman of the electoral com-

mission, but failed to get Commonwealth backing.

The annex, summarised in an annex to the report, were given to the Commonwealth observer group before Christmas. No mention of them was made in the group's initial assessment of the poll, issued on January 1. The heavily qualified endorsement of the election process was reaffirmed in yesterday's final report.

The annex says in 1984 Mr Chesoni's "business involvements caused him severe financial embarrassment". Bankruptcy proceedings were filed against him personally and winding up proceedings against the company through which he operated his business. The action was initiated by the Kenya Commercial Finance Company, a part of

the state-owned Kenyatta Commercial Bank. In a letter to Mr Chesoni cited in the annex not published, Mr Mathew Muli, then attorney-general, writes: "His Excellency the President... has sadly accepted your retirement."

It goes on: "With regard to bankruptcy proceedings against you personally, the bank has been directed not to press with bankruptcy proceedings but may proceed with the winding-up of the company. Any proceedings that may have been commenced are to be terminated or withdrawn from the court record in accordance with the rules."

In February 1990, the annex, Mr Chesoni was replaced by a Kenyan acting justice of appeal "presumably on the basis that his financial affairs

had been brought to order. In fact that was not so. An application to commit him to prison in High Court case 1234 of 1984 was listed for hearing on 18 May 1990. He was asked to resign but did not do so."

The Judicial Service Commission found Mr Chesoni's conduct "inconsistent with the position, dignity and judicial integrity of a judge".

A letter to Mr Chesoni from the Chief Justice, Judge Robin Hancock, demands his resignation "in view of your extreme financial embarrassment" and says Mr Chesoni "did not see fit to apprise" him of the application for his imprisonment. On May 15 Mr Chesoni was told that his appointment as acting justice of appeal would be revoked.

Earlier this month the Finan-

cial Times reported that in 1984 a state-controlled bank was ordered not to implement a bankruptcy judgment against Mr Chesoni. The action was revived in 1990, said the article, but in 1991 the bank was again ordered not to pursue it, say Nairobi legal sources.

In a statement issued before the Commonwealth report was made public, Mr Chesoni said: "It is absolutely untrue to suggest that the government played any part in resolving the [bankruptcy] dispute."

Mr Chesoni says in April 1994 he faced a claim for KSh18m (\$222,000) plus interest. Of this, KSh17m was repaid, and agreement reached on payment of the balance.

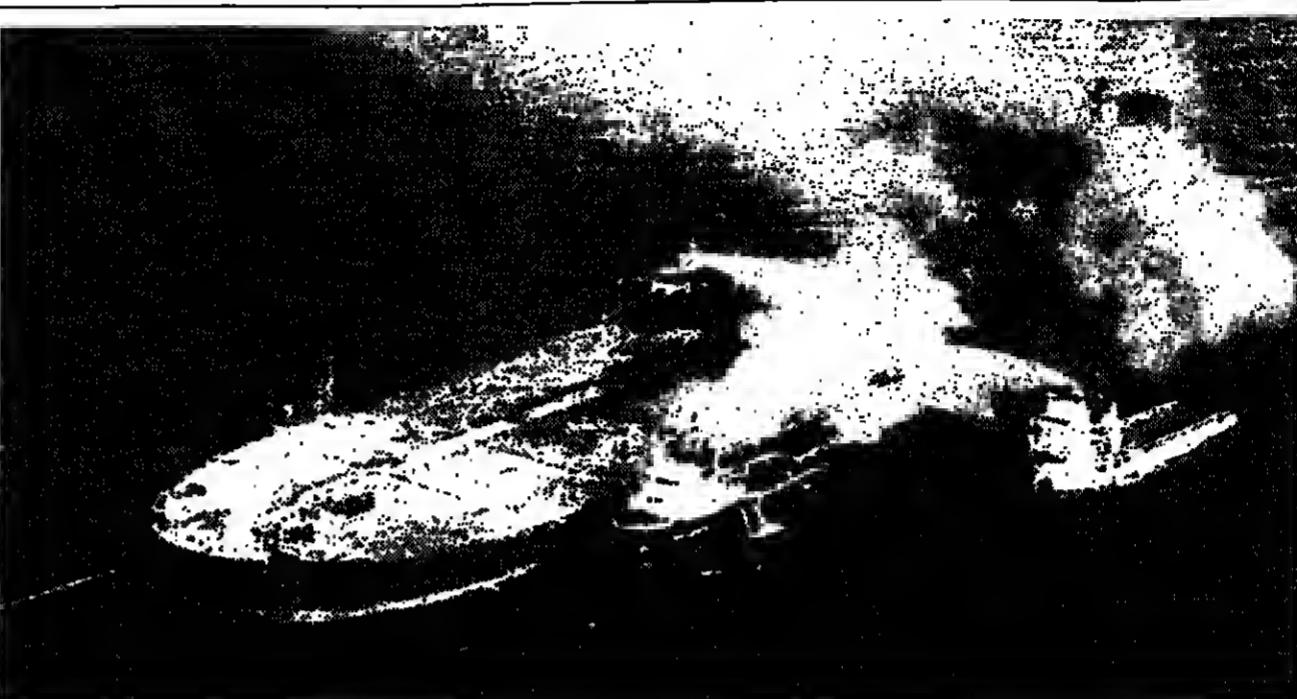
"Prior to April 1990 execution proceedings had been taken against me," says Mr

Fire burns on drifting supertanker

TUGS and firefighting vessels battled through the weekend to control a fire on board the Maersk Navigator (left), a 255,000-tonne, fully laden supertanker drifting between the Indonesian island of Sumatra and the Indian Nicobar Islands, Kieran Cooke writes.

A spokesman for the ship's owners yesterday claimed that "Extensive cooling of the vessel's hull is taking place and realistically it should be possible to extinguish the fire within the next 72 hours."

The ship's Danish owners yesterday said "a few tens of tonnes per hour" of crude was leaking from the vessel, and a narrow 15-mile slick of oil had been sighted.



Malay sultans sense an end to the high life

Government's gloves are off in the fight to limit royal powers, writes Kieran Cooke

THERE are few things as upsetting as seeing your own obituary in the newspapers. Recently life has been a bit like that for Malaysia's nine sultans, or hereditary rulers, who take turns as king.

The royalty is involved in a bruising battle with Dr Mahathir Mohamad, Malaysia's powerful prime minister. Over the weekend one of the country's national newspapers pointedly printed a list of the world's monarchs who had fallen by the proletarian way-side since the war.

The sultans sit in their palaces, bombarded by adverse publicity, sensing that their days of high living could be at an end.

Dr Mahathir wants to limit the sultans' powers. Last week

they turned on Dr Mahathir, unanimously rejecting the constitutional changes.

Since then, the government gloves have come off. The government started by announcing that relatively trivial royal benefits, like special licence plates for their lavish fleets of cars, must go.

But Dr Mahathir has a problem. The constitution stipulates that any action which alters the position of the royal must be approved by the sultans themselves.

Persuasive techniques have been applied to make the sultans agree to the constitutional changes. Stories of royal high living and various alleged abuses of royal power began to appear in the media. The sultans seemed persuaded.

But then, at the last minute,

dance with the regulations. In effect, this means the withdrawal of many millions of dollars from the royals' purses.

Each day full stories of alleged royal misdemeanours have emerged.

One sultan is said to have been in the habit of opening fire on vehicles careless enough to come close to royal motorcades. Another is said to have sold timber concessions worth millions of dollars pay gambling debts.

There have been tales of manslaughter and, in one case, murder, with allegations made in parliament that a sultan killed his golf caddie.

The sultans are not entirely defenceless against this government-directed barrage. Some sultans are extremely wealthy and able to cope with

the tighter financial times. They are still revered by many who see them as symbols of Malay identity. There are also those who also point to what they see as the lavish lifestyle of Malaysia's "new rajas" - some government ministers themselves.

Dr Mahathir insists he does not want to do away with the monarchy. But there are fears that the prime minister is seeking to add to his powers.

Parliament has passed Dr Mahathir's constitutional amendments. They now go to the king for approval. Dr Mahathir says he is determined to make the amendments law.

But if the rulers continue to withhold their consent then a constitutional crisis will develop.

INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS

Figures for GNP/GDP are in billions of European currency units (Ecu). The first breakdown is in current prices and the second shows growth rates in the constant price series.																	
UNITED STATES			JAPAN			GERMANY			FRANCE			ITALY			UNITED KINGDOM		
Gross Domestic Product	Private Consumption	Investment	Gross National Product	Private Consumption	Total Investment	Gross Domestic Product	Private Consumption	Total Investment	Gross Domestic Product	Private Consumption	Total Investment	Gross Domestic Product	Private Consumption	Total Investment	Gross Domestic Product	Private Consumption	Net Exports
1985 5,317.6	65.8	17.6	19.1	2,780.2	58.7	26.0	9.5	3.7	625.5	56.4	19.5	19.9	4.1	591.8	60.8	18.9	19.8
1986 4,342.6	65.6	16.8	19.5	2,033.3	58.4	27.7	9.8	4.3	711.2	55.0	19.5	19.7	4.1	615.7	62.2	20.9	18.5
1987 3,675.0	62.9	16.2	19.1	2,102.2	50.4	26.4	9.4	3.9	597.5	55.3	19.2	19.6	5.9	658.4	62.4	18.0	18.3
1988 4,147.8	67.2	16.2	18.7	2,200.0	57.3	24.4	9.1	2.8	1,015.8	54.7	20.0	16.8	5.6	912.5	59.2	21.4	16.1
1989 4,780.6	65.9	15.8	16.5	2,625.2	57.3	31.5	6.1	2.1	1,012.2	54.4	19.8	16.2	6.7	977.7	59.5	22.1	17.3
1990 4,349.0	67.6	14.6	16.8	2,322.0	57.0	32.5	9.0	1.4	1,189.4	54.1	21.0	16.2	6.0	987.1	60.6	22.1	16.2
1991 4,596.0	68.3	12.7	19.1	2,728.2	56.2	32.2	9.1	2.5	1,287.1	53.9	21.2	17.8	7.1	967.5	60.3	20.8	18.6
4th qtr. 1991 5,693.7	68.4	12.8	16.9	2,843.3	56.2	31.5	9.3	3.0	1,300.0	54.1	20.6	17.8	7.3	995.7	60.8	19.9	19.8
1st qtr. 1992 4,642.2	68.7	12.3	16.9	2,088.6	56.5	31.4	9.1	3.0	1,044.9	52.8	22.0	17.8	6.7	1,002.9	60.1	20.2	18.5
2nd qtr. 1992 4,846.7	68.7	13.1	16.9	2,850.9	58.1	31.3	9.3	3.3	1,354.8	53.3	21.7	17.6	7.1	1,017.4	60.0	19.6	18.7
3rd qtr. 1992 4,332.3	66.5	13.0	16.8	2,714.6	56.8	30.7	9.3	3.2	1,075.6	53.5	20.2	16.6	7.5	1,035.4	60.4	19.5	18.7
% growth in																	
CONSTANT PRICES																	
1985 2.9	-4.4	-1.5	6.1	-1.2	5.1	3.3	6.5	1.7	2.1	-1.5	-0.9	2.0	7.9	1.8	2.4	2.8	2.8
1986 2.5</td																	

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NEWS: UK

Major to consider shelving privacy law

By Philip Stephens,
Political Editor

MR JOHN Major is ready to consider shelving proposals for a new privacy law if UK newspapers significantly strengthen the self-regulatory Press Complaints Commission.

The government has signalled its determination to introduce new criminal legislation against the use by the press of electronic surveillance, bugging and trespass. But Mr Major is hesitant over separate proposals for new civil law measures to protect individual privacy.

Senior officials have begun drafting the legislation but the prime minister has let it be known he would prefer, if possible, tighter self-regulation.

An extension of the law to cover privacy is backed by a number of senior cabinet ministers including Mr Kenneth Clarke, the home secretary. But Mr Major recognises such a law would face difficulties. Without an extension of the legal aid system, redress would remain out of reach for the individuals whom it would be designed to protect.

Employers see more optimism in UK industry

By Peter Norman and Daniel Green

OPTIMISM in British industry has increased sharply over the past three months but the outlook for investment and jobs remains bleak, according to the latest quarterly industrial trends survey from the Confederation of British Industry.

The survey by the employers' organisation, to be published later today, shows the number of companies that are more optimistic about the general business situation than four months ago exceeds the number expressing pessimism by 11 percentage points.

In the last survey, at the time of September's currency crisis, pessimists outnumbered optimists by 23 points.

The findings set a hopeful tone ahead of economic indicators due this week. However, trade data on Thursday are likely to show imports exceed exports by more than £1bn while money supply figures out today are unlikely to show a trend towards recovery. The CBI survey says compa-

Pit rescue plan may be financed by borrowing

By Ivo Dawney and Michael Smith

THE Treasury is reconciled to meeting the cost of a pit rescue plan by borrowing rather than passing on the bill for coal subsidies to electricity consumers, it was claimed last night.

As Mr John Major interrupted his tour of India to play down reports of cabinet wrangling over the rescue plan, officials in London confirmed an outline package is close to conclusion.

Speaking in a BBC radio interview,

the prime minister tacitly acknowledged yesterday that the coal controversy had sparked a fierce debate at the highest level of the government. But he insisted that ministers were united in their determination to create a "sustainable" coal industry.

Dowling street officials travelling with Mr Major said the key goal now was "managing transition" to enable as many as possible of the 31 pits under threat to improve their productivity in such a way as to become competitive with world markets.

In London, Mr Michael Heseltine, the president of the board of trade, also hinted that a compromise deal was near. He told the BBC: "If you give British Coal a significant period of time and subsidise them through the process...they may get to a point where they are competitive."

But he added: "All these options have a price tag." A key factor in the government's calculations comes later this week when Mr Heseltine is presented

with the report by the Commons trade and industry select committee. The 11 MP members have two days of deliberations before publishing what could be one of the most influential reports in recent years by a select committee.

The narrowness of conservative majority and divisiveness of the pits issue mean Mr Heseltine will have to take at least some of the committee's recommendations if he is to steer his own proposals, due for publication, through parliament.

End in sight to insurance liquidation

AFTER 27 years, creditors of an insolvent insurance company have been offered their first payment, signalling an end to one of Britain's longest company liquidations, Andrew Jack writes.

Liquidators of St Helen's Insurance, which stopped writing new business in 1986, have offered to pay a dividend at the end of next year provided creditors make no further claims against the business.

The company has less than £30m in assets against liabilities of nearly £87m indicating a maximum dividend of 34p in the pound. St Helen's represents a microcosm of the calamities which have hit insurers in the last 30 years. The company, founded in 1933, temporarily ceased underwriting in 1965 after receiving claims for more than £1m following Hurricane Betsy. This caused catastrophic damage in the south east US and generated the largest ever insured loss from a single disaster at the time, of more than £1bn.

Britain in brief



MacGregor rejects BR closure fear

Mr John MacGregor, transport secretary, has denied rail privatisation would bring widespread line closures but refused to guarantee that the present network would be preserved indefinitely.

Mr MacGregor was responding to weekend speculation that the government's privatisation plans, published in the Railways Bill on Friday, could lead to the closure of up to 1,000 miles of branch and rural lines. He said loss-making services would continue to be subsidised.

Borrie to head advice trust

Sir Gordon Borrie, the former Director General of Fair Trading, has become chairman of the Money Advice Trust, which collects donations from banks and building societies to fund debt counselling at institutions

such as Citizens Advice Bureaux. Sir Gordon, who has been appointed in an effort to raise the level of donations. Although the trust has a target of attracting £2m a year, it was given only about £225,000 last year, which was its second full year of operation.

Council fails to agree inquiry

Lambeth council's ruling Labour group has failed to agree the form of an inquiry into the chief executive's allegations of "unprecedented" fraud, despite meetings lasting into the early hours of Saturday morning in the south London borough.

Mr Steve Whaley, Lambeth's Labour leader, said that reports that Mr Andrew Arden QC, a leading housing law practitioner, would carry out the inquiry were "premature" and that a decision would not be taken until further meetings in 10 days' time.

Discount food stores flourish

Discount food retailers are becoming a significant force in the UK food market and could double their sales by 1996, according to a report published today by Verdict, the retail market research company.

AUSTRALIA

SATELLITE PAY TELEVISION

TWO LICENCES AVAILABLE IN AUSTRALIA

The Australian Government plans to grant two licences for subscription television broadcasting services (pay TV), under Part 7 of the *Broadcasting Services Act 1992*.

Each of the two licence holders will be allowed to provide up to four satellite pay TV services.

The successful licensees will be the leading participants in the establishment of the Australian pay TV industry. Using Australia as a base, there is strong potential for expansion into Asia.

The Australian Government is seeking tenders from interested parties and will select the successful applicants by a price-based allocation system. The process will involve the Trade Practices Commission and the Australian Broadcasting Authority.

The tender documents should cover the applicants' ownership and control structures and plans for the involvement of Australian industry.

A detailed Information Memorandum outlining the tender process to be followed is available from:

Ms Pauline Selmes
Communications Selection Team
Department of Transport and Communications
GPO Box 594
CANBERRA ACT 2601 AUSTRALIA

Telephone: 61 6 274 6304 Facsimile: 61 6 274 6323

Closing date for tenders: 1600 hours, Wednesday, 24 March 1993.

Tenders received after that date and time will not be considered.

Market for sign

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Market for sign

MANAGEMENT



Rethinking Europe
LIKE the gardeners who use its innovative lawnmowers, trimmers and other machines for preening their gardens, Flymo has always prided itself on being able to follow a fairly straight line. Yet in the past few years it must have performed more gyrations than almost any other company which geared up well ahead of this month's dismantling of European trade barriers. In response to sharp changes in the marketplace, it has had to rethink strategy and tactics several times.

The rethinking done by this successful British company, which employs 450 staff, has been considerable. Since the Financial Times last wrote about its continental European strategy four years ago, it has changed tack on several counts, most recently just two months ago.

Having abandoned hope in the late 1980s that the "hover" mowers which made its name on its home market would ever sell in mass-market volume on the Continent, it has now revised its view again: thanks to improved product design, hover sales are starting to accelerate in several continental countries, notably France, Denmark and Norway.

On the other hand, the "wheeled rotary" mower which Flymo launched in 1989 especially to suit continental markets "has not done well there - we've found it much tougher than we expected", admits Les Evans, the managing director.

Flymo's continental export drive has been transformed from a toe-dipping exercise in 1988 into a rapid forward march

Only a quarter of its sales have been made on the Continent. But with the addition of a roller it has sold unexpectedly well in the UK, carving out a new segment.

Thanks to the hover boost, Flymo's continental export drive has been transformed from tentative toe-dipping exercise in 1988 into a rapid forward march. In spite of a slide in prices, the value of its total exports - most of which go to the Continent - has nearly doubled to £5m, and is pitched to quadruple over the next four years. At the same time total sales have risen by "only" a half, to £73m.

It had inadequate influence over how its products were distributed and sold by the various continental

Christopher Lorenz explains how Flymo forced a common pricing policy throughout the single market

Switching gears on a rocky road

sales companies of its parent group, Electrolux. But it has now persuaded most of them to slash overheads and sales prices by cutting out the wholesaling link in their distribution chains. They now sell direct to retailers.

It is on the verge of annexing staff from those sales companies and integrating them into its own organisation, run from Newton Aycliffe in north-east England. This single European organisation will have key managers dispersed across several countries.

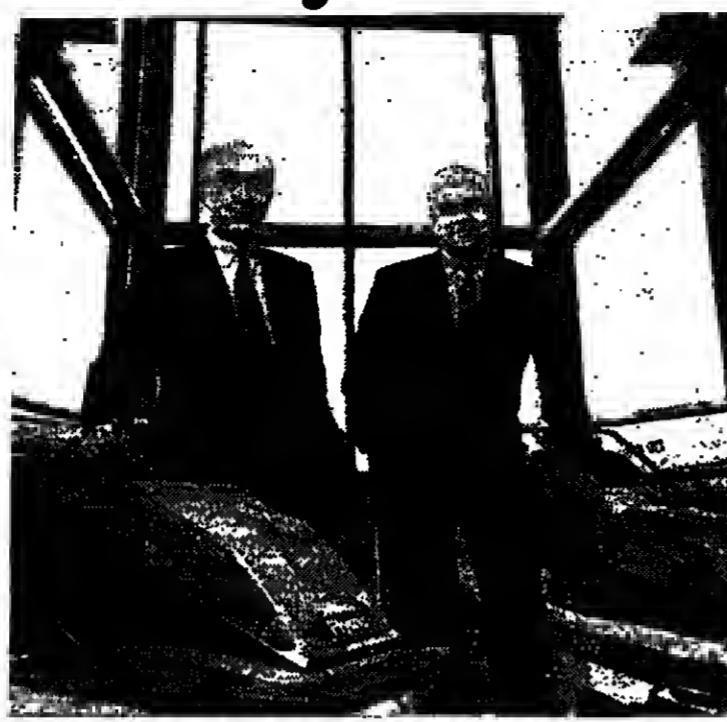
That some of these steps have been made necessary, and others possible, is thanks to three factors.

First, the speed with which, against all expectations, a European "single market" in lawn and garden machinery is being created by several combined forces: the rise of powerful retail chains, some of which are selling across national borders; a flood of cut-price, low-specification, standard imports from Italy and the US; and the impact of the recession on consumers' readiness to buy these machines. Little is now made of the climatic variations and different consumer habits which just four years ago were expected to keep the European market fragmented indefinitely.

This retail-driven convergence of consumer buying patterns has enabled Flymo to cut production and inventory overheads by slashing the number of variants of each product. Instead of seven, it now has just two: for the UK (with a 340 voltage, and different plug), and for the rest of Europe.

The second enabling factor behind Flymo's rethink is the financial strength which has brought it through four of the worst years for European garden machinery that anyone can remember, because of the way drought combined with recession. That strength flows from the company's low break-even point and its commitment to product innovation even through hard times; the latter pays off in the form of a stream of successful product launches, and in healthy cash flow.

The third factor - partly the result of the previous one - is the



Les Evans (left) and Phil McGrath moved straight to a pan-European structure

backing that Evans had had from his Swedish parent in his sometimes fraught discussions with Electrolux sales companies across Europe. Instead, they used wholesalers to distribute to specialist dealers.

In most national markets, the structure of the distribution chain for imported machines was also so complicated, and the mark-ups for each link [sales company, wholesaler and retailer] so generous, that selling prices had to be pitched up to twice as high as those in Britain. They were far higher than for local manufacturers.

In extreme cases, Electrolux sales companies were trying to make a margin of 40 per cent, wholesalers 20 per cent and retailers 40 per cent. The resulting consumer price in Scandinavia was more than four times the factory cost, against less than 2½ times in Britain.

"This created a vicious circle," says Phil McGrath, Flymo's sales director. "It drove sales down to the extent that we were literally going

to sell through a set of sister companies which were unused to having direct relations with retail chains.

Instead, they used wholesalers to

harmful. With the French and German markets shifting quickly from feature-driven brands to own-label low-specification imports through hypermarkets and other retail chains, it was very serious."

But this situation also gave Flymo a perfect opportunity to confront the sales companies. It began to attack the problem by showing them a spreadsheet with the UK manufactured costs and all the mark-ups, plus the consolidated result which Flymo wanted to achieve. It explained that this could be done only if the sales companies cut out the wholesale link, and added mass distribution to their network of specialist dealers.

A further weapon which it was able to wield over the sales companies was the growth of cross-border retailing, which has been rapid over the past couple of years on the Continent. Evans and McGrath told the Danish, Norwegian and Swedish sales companies that they would have to sell at a common price, as would those in Benelux, Germany, Austria and Switzerland. "We said

"if you don't co-operate, the retailer will buy from your sister company across the border," says Evans.

With product specifications no longer varying between countries, "that was a hell of an incentive".

In the short term, from 1990, Flymo used its financial muscle to subside local losses while the sales companies cut prices and broke into the mass market. Some of the national Electrolux sales companies were also ready to help foot the bill for a time. "We had to support some markets more than others, but we saw it as a brand investment," says Evans.

In the medium-term, the obvious answer was to cut overheads to the bone by redesigning the entire structure of Flymo's sales, internal administration, warehousing and distribution so as to remove duplication of activities between head office and the sales companies.

There will be a single warehouse - probably at UK headquarters - provided delivery across Europe in three days can be guaranteed. A project team began work on the details last November, just after Evans and McGrath - in another rethink - had decided to move straight to a pan-European structure, rather than via an interim one with four regions. From this autumn in France, local sales staff will be transferred to Flymo, plugging directly into its UK computer network and all its other systems. Shipping, but not invoicing, is already being done direct from Newton Aycliffe. In late 1994, the same structure will be extended to other continental markets.

From then on, Flymo will really be operating as a single market company.

When fatal illness is a public affair

Martin Dickson on the executive's duty when serious sickness strikes

What should the chief executive of a large quoted company do if he discovers that he has a serious, potentially fatal illness? How much of the problem should he make public, and when?

This was the awful question which confronted Michael Walsh, chairman of US conglomerate Tenneco, on Tuesday last week when doctors told him he had a brain tumour.

Walsh's response conformed with the fact-the-facts regime he has imposed on the formerly flabby Tenneco since he took over as chief executive a year ago - complete and immediate disclosure.

He held telephone conference calls with securities analysts and the press early the following morning, in which he explained the nature of the problem, the treatment intended, and the median survival rate for patients in his condition (five to six years).

He declared that he had virtually no symptoms, apart from a slight limp, and that the tumour would have no effect on his ability to carry out his job. A letter from his doctor supported this judgment.

Why then, did he announce the news so quickly? Walsh said that if he had failed to act, rumour and speculation would have developed over his health, and this could have been damaging to investors in the company.

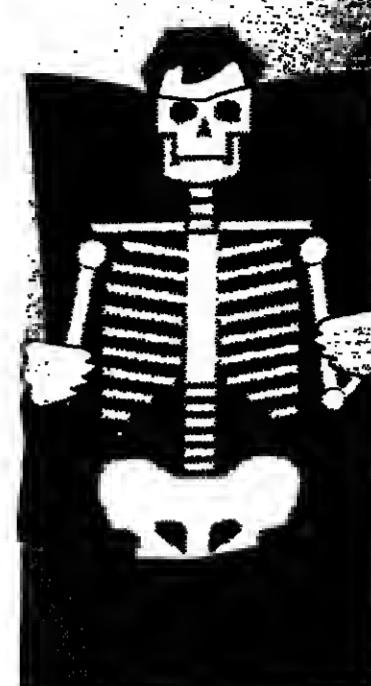
"Little deceptions become big deceptions," he added. "Pretty soon all your energies are going into managing the problem, not the business."

Numerous US lawyers and management consultants suggest that Walsh acted in an exemplary fashion - that full, frank and immediate disclosure of serious medical problems is in the best interests of a publicly quoted company and its shareholders.

Indeed, US securities law obliges publicly quoted companies to disclose facts when these are "material" to its business.

But as Keith Kearney, of New York lawyers Davis, Polk & Wardwell points out, this gives companies a fair degree of latitude in what they report on matters medical.

Privately-owned US companies are under no legal obligation to report health problems.



Coincidentally, this was underscored last week when TLC Beatrice, a foods group, only disclosed that its chairman, Reginald Lewis, had brain cancer the day before he died.

Publicly tracking the course of a disease can be much more of a grey area than initial disclosure of the problem, pitting respect for an individual's privacy and suffering against shareholders' right to know.

Tim Warner faced this when Steven Ross, chairman and creator of the giant media group, was found to have prostate cancer. The company revealed the problem in November 1991 but insisted for months that Ross remained in control of the business, while working from home. It announced last June that he had taken temporary leave of absence for further treatment. Ross died in December.

Walsh has waived all confidentiality about his medical condition with Tenneco's board, which will be kept fully informed by his doctors and will then have to decide what, if anything, to make public. Admirers of Walsh are hoping that no news will be good news.

CONTRACTS & TENDERS

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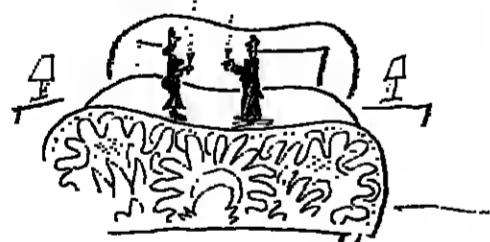
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NOTICE OF FINAL REDEMPTION

HMC MORTGAGE NOTES 2 PLC

Class A and B Mortgage Backed Floating Rate Notes Due February 2015

NOTICE IS HEREBY GIVEN to the holders of the Class A and B Mortgage Backed Floating Rate Notes Due February 2015 (the "Class A and B Notes") of HMC Mortgage Notes 2 PLC (the "Issuer") that, pursuant to the Trust Deed dated 23rd February, 1988 (the "Trust Deed"), between the Issuer and The Law Debenture Trust Corporation p.l.c., as Trustee, and the Agency Agreement dated 23rd February, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A and B Notes, all outstanding Notes will be redeemed on 26th February, 1993 (the "Redemption Date").

All remaining Class A and B Notes of £100,000 each may be surrendered for redemption on the Redemption Date at a Redemption Price (the "Redemption Price") equal to their principal amount together with accrued interest thereon at the specified office of any of the Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York
60 Victoria Embankment
London EC4Y 0JP

Banque Internationale à Luxembourg S.A.
2 Boulevard Royal
L-2953
Luxembourg

Morgan Guaranty Trust Company of New York
Avenue Des Arts 35
B-1040 Brussels, Belgium

Morgan Guaranty Trust Company of New York
Corporate Trust Operations Department
Tellers and Mail Unit
55 Exchange Place, Basement A
New York, New York 10260-0023

In respect of Bearer Class A and B Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unmatured coupons and coupons appearing thereon. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A Notes which are the subject of this Notice of Final Redemption.

HMC MORTGAGE NOTES 2 PLC

By: Morgan Guaranty Trust Company

as Principal Paying Agent

Dated: 25th January, 1993

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if mailing your Class A Notes to the office of the Paying Agent in New York.

CONTRACTS & TENDERS

PNOC SHIPPING & TRANSPORT CORPORATION

1500 Roxas Blvd., S & L Bldg., Ermita, Metro Manila, Philippines

NOTICE OF NEGOTIATION

The PNOC SHIPPING & TRANSPORT CORPORATION (PSTC) invites ship owners or brokers to submit offers for the purchase of a second hand Liquefied Petroleum Gas (LPG) Tanker in good trading condition, and having the following particulars:

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Inquiries, may be relayed to Mr Norberto A. Corpuz at Tel nos (632) 57-47-81 loc 204 and (632) 57-39-59 or at Fax no (632) 57-23-65 and Telex no 64393. Only those offers received not later than January 29, 1993 shall be considered.

PNOC SHIPPING & TRANSPORT CORPORATION (PSTC) reserves the right to accept or reject any or all offers thereof, to waive any informalities found therein, or to accept such offers or to award any part of the work to any offeror or whose offer is considered most advantageous to PSTC.

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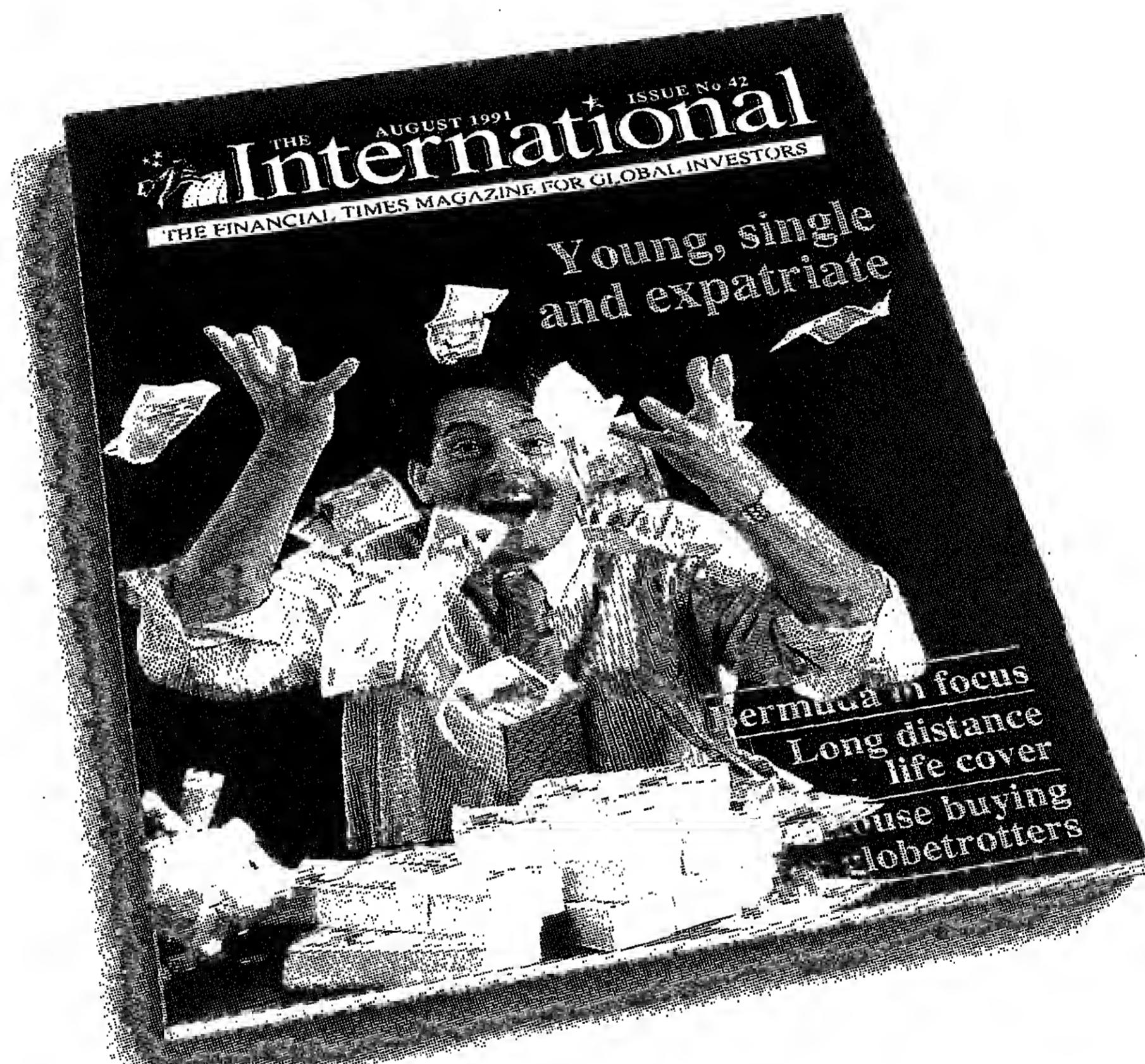
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FINANCIAL TIMES MONDAY JANUARY 26 1998

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Job Status

- 1 Proprietor/Self-Employed Partner
 - 2 Employed
 - 3 Consultant
 - 4 Retired
 - 5 Student/Unemployed

Nature of Business

- Nature of Business**

 - 1 Financial Services
 - 2 Construction
 - 3 Other Services
 - 4 Transport/Travel/Communications
 - 5 Distribution/Hotels/Catering

- 6 Extraction (Oil, minerals, etc)
- 7 Manufacturing/Engineering
- 8 Other (Please State _____)

- 7 Manufacturing/Engineering
 99 Other (Please State _____)

Age

- Age**

 - 1 Under 25
 - 2 25-34
 - 3 35-44
 - 4 45-54
 - 5 55-64
 - 6 65+

Types of investment currently held

- ### **Types of Investment**

- 2 International Equities
- 3 Offshore Deposits
- 4 Property
- 5 Bonds
- 6 Precious Metals/Gems
- 7 Unit Trusts/Mutual Funds
- 8 Other International Investments
- 99 None

Which of the following do you have?

- Which of the following do you**

 - 1 Credit Card (e.g. Visa)
 - 2 Gold Card
 - 3 Charge Card (e.g. Amex)
 - 99 None

CONSTRUCTION CONTRACTS

Wiltshire companies active

WILTSHER CONSTRUCTION GROUP has been awarded contracts worth over £30m. All Wiltshire regions are represented in a list which ranges from a £1.5m police station to be built for Eurotunnel at Folkestone in Kent to housing projects valued at a total of £2.5m in the Glasgow area.

Educational representation in the form of a £1.5m infants school at Herne in Kent, a £2.1m lecture theatre block for the Metropolitan University of Leeds, and a £1.6m major education facility in Leeds.

The group's recently established Midlands operation at Dudley is reflected in the award of a £2.8m contract for a 95-bed hotel in Cardiff for Friendly Hotel.

Dam development

Water engineering contractor BWATER has won two overseas contracts together worth £27m. The larger contract, worth £20m, is from the Nigerian Federal Ministry of Agriculture for the completion of the Kagara dam and water treatment plant in Niger State. The earth filled dam will provide irrigation in Kagara town and the surrounding area.

The second major contract is in Cyprus and has been awarded by the Larnaca Sewerage and Drainage Board. The £7m turnkey project is to provide wastewater treatment facilities and effluent storage reservoirs.

Mixed batch

ALFRED McALPINE BUILDING has won contracts totalling £30m. They include the redevelopment of Huddersfield Football Stadium (£10m), the redevelopment of a Marks & Spencer store at Middlesbrough (£3m), the construction of a teaching facility at Wolverhampton University (£4m) and a social housing refurbishment in Plymouth (£5m).

Scottish hospital

ROBERTSON CONTRACTING has been awarded a £13m contract for the construction and redevelopment of Grays Hospital in Elgin.

Leeds regeneration project



Sovereign Quay is the building on the left of the picture in this still from the film "Leeds Bridge"

A £3m contract for a 60,000 sq ft office development beside the historic Leeds Bridge on the river Aire has been awarded to CLUGSTON CONSTRUCTION by Sovereign Quay, a joint venture by Ploughland Estates and Yorkshire Rider.

The Sovereign Quay development comprises two adjacent buildings, Windsor House and King House. Windsor House, which fronts on to the river and Bridge End, will provide 20,000 sq ft of offices on five floors with basement parking for 18 cars.

Original features will be retained such as the riverside boardwalk and the facade of the Victorian building, which

appears on what is believed to be the world's first ever moving film, made by Louis Le Prince in 1890 on Leeds Bridge. King House, the adjacent building which fronts on to Sovereign Street, will be vacated by Yorkshire Rider and the interior completely refurbished to provide 40,000 sq ft of office space.

units to service the testing equipment.

A highly serviced environment is required to support the extensive computer and sensitive equipment needed in each unit. An important feature is the automated storage and distribution system. Completion of the whole project is scheduled for April 1994.

Providing a total gross floor area of about 12,780 sq metres, the main buildings will house 12 production units for repairing and servicing avionics equipment plus two support

units to service the testing equipment.

A highly serviced environment is required to support the extensive computer and sensitive equipment needed in each unit. An important feature is the automated storage and distribution system. Completion of the whole project is scheduled for April 1994.

Nato's southern flank. The contract is a major achievement as Balfour Beatty Projects & Engineering is believed to be the first works services manager appointed for an overseas Ministry of Defence base. Gibraltar has been a British base since 1704.

As works services manager, Balfour Beatty Projects & Engineering will be responsible for managing the annual maintenance and minor new works budget of about £10m per annum.

The works services manager contract is initially for three years and Balfour Beatty Projects & Engineering will be responsible for the facilities in Gibraltar from June 1993 after a three month hand-over period.

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PEOPLE

Foseke: turning over a new Liffe

No-one else has made a success of it yet, but Karin Foseke is prepared to give it a go. The new director of equity products at Liffe, London's derivatives exchange, next week sets about the arduous task of selling equity and index options to British institutions and the investing public.

LTM, the traded options market under the umbrella of the stock exchange, was a failure. Merged into Liffe and under a new roof for the past year, equity index options have fared slightly better, but the volume on individual stock options has actually dropped. Why does Foseke think she can do better?

The Swedish-born American citizen, who says she acts American or Swedish depending on what mood she is in, acknowledges that is "a good question" but believes her background should enable her to tackle the problem afresh.

She spent 18 years in the US,



including at the Beverly Hills office of Prudential-Bache Securities advising on equity options strategies. She then moved to London where she and her husband Peter Jorgenson were hired as a team to develop the London end of Swedish exchange OM - she as business development director, he as managing director.

While OM London more or less owed its existence at the

start to Swedish turnover tax (abolished at the end of 1991) driving business offshore, many members of the London exchange community were impressed with Foseke's drive. Since leaving OM early last year, she has been at Westpac London as head of distribution within the financial markets group, but says she missed the buzz of an innovative, successful market.

At Liffe, Foseke, whose boss is business development managing director Roger Barton, will have to tread carefully with those members of LTM who had wanted a managing director representing their interests and reporting directly to the chief executive. There is also unhappiness at how long the appointment took to make.

Meanwhile, the advice from one LTM old hand, who readily admits past mistakes and welcomes a fresh face, is simple: "I hope she doesn't disappoint us."

Moves in finance



■ Christopher Honeyborne, 52, who started his career as a research demonstrator in crop protection at Reading University, has turned up as chief executive of SEYMOUR PIERCE BUTTERFIELD, the stockbroking subsidiary of the Bermuda-based Bank of Butterfield Group. In between, and while working for Paribas, he was involved in buying Quilter Goodison, of which he became chief executive; although Paribas later sold Quilter, he kept his French connection by becoming a non-executive director at Cartier in the UK. He also retains chairmanships at Group Finotel and Cameron Richard Smith (Holdings).

■ Alan Thomas, formerly US investment manager at Fidelity International, has been appointed adviser, member assessment at IMRO. ■ John Paterson has been promoted to md of ALBERT E SHARP's institutional and research department.

■ Mark Leather has been appointed a director of RATHBONE BROS & CO.

■ Andrew Haskins has been appointed a director of FOSTER & BRAITHWAITE.

■ Richard Rushton, formerly director of customer service, has been appointed head of mortgage operations for NATWEST Home Loans; the md, Gill Gillie, has retired.

■ Robert Kidson has been appointed a director in the corporate finance department of SMITH & WILLIAMSON.

■ Mark Brady, Jonathan Brown, Nicholas Swales and Dick Goodfellow have been appointed directors of WISE SPEKE.

■ Jeffrey Nick has been appointed md of CANNON LINCOLN: he replaces David Martin who is returning to the US.

Added to health quango

KPMG partner Sheila Masters (right), whose three year stint as finance director of the National Health Service put the wind up many health service managers, has been appointed to the NHS Policy Board.

The government has used the recent departure from the board of Sir James Ackers, following his resignation as chairman of the troubled West Midlands Regional Health Authority, to strengthen the non-executive element of the 16-strong quango.

Masters, 43, is one of two accountants appointed to the board which advises Health Secretary Virginia Bottomley on NHS policy. The other new member is Tim Ghessells, 51, a former partner of Arthur

Young personnel director of the Royal Mail. The other non-executives are Sir Roy Griffiths, a former deputy chairman of Sainsbury, Sir Robert Scholey, the former British Steel chairman, and Professor Cyril Gantler, the clinical dean of Guy's and St Thomas's medical schools, and one of the first doctors to embrace the government's controversial health service reforms.

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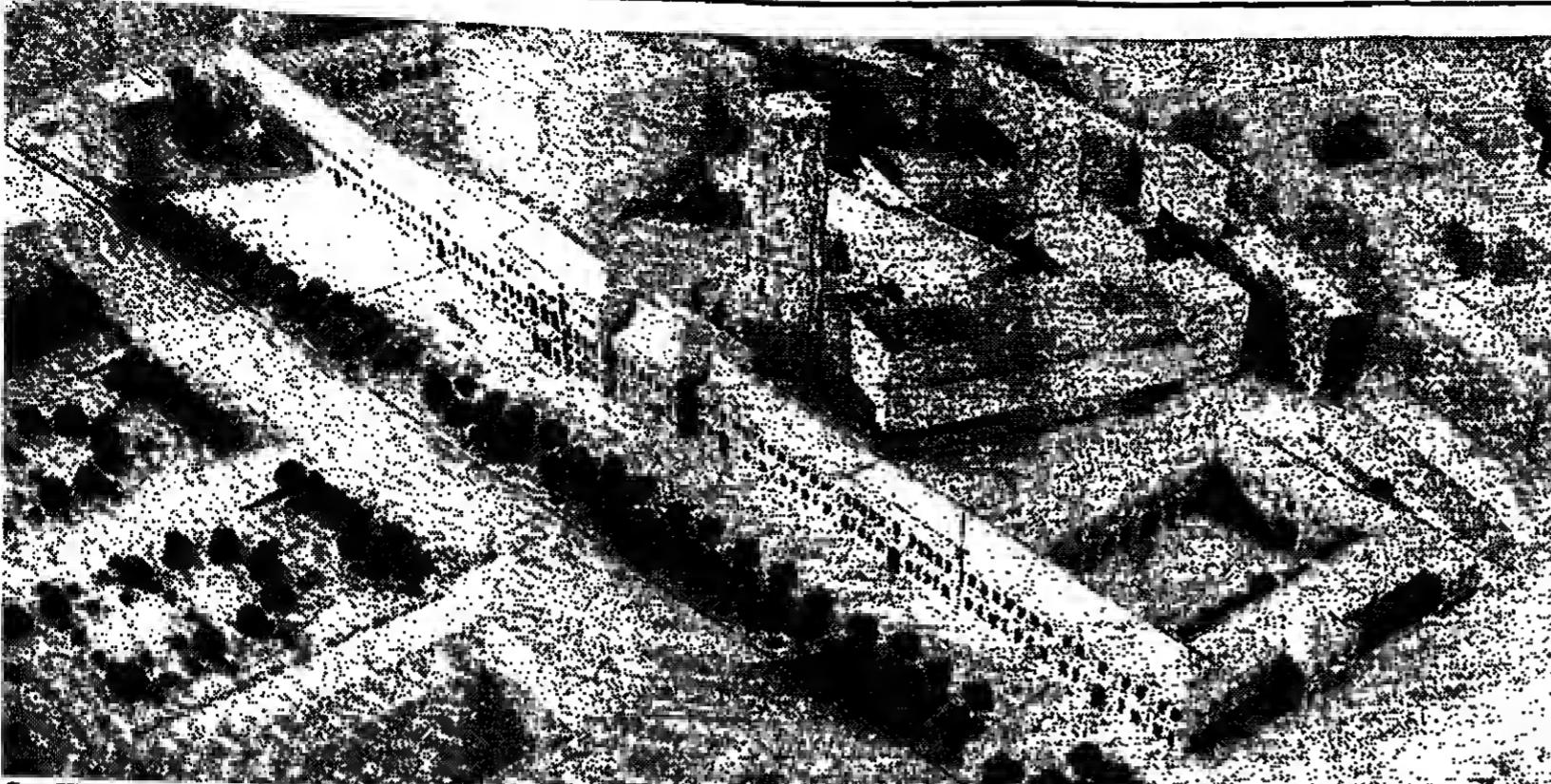
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Set up four years ago in a bid to make the NHS more business-like, the policy board's aim is to help set strategy and objectives and monitor the performance of the service through the NHS management executive.

In its early days, its non-executive members were mainly industrialists such as Sir Graham Day and Sir Ken Durham. However, they have since departed and been replaced by new faces such as Peter Gummer, chairman of the Shandwick public relations group, and Kate Jenkins, a former partner of Arthur

Young, who is chairman of the London Implementation Group, set up to investigate the options arising out of Sir Bernard Tomlinson's report on London's health services.

ARTS



Can Vienna be serious about this plan for a giant media tower and multipurpose hall at the heart of the city's Imperial Forum?

Architecture/Colin Amery

It's the way that you spend it

Architectural debate is particularly lively at the moment, with two events in the last week making useful contributions to the changing climate.

The first was the Royal Society of Arts' symposium on one of the most important subjects for architects, developers and clients: "Better Buildings Mean Better Business". It was chaired by Lord Sainsbury of Preston Candover and addressed by Mr Michael Howard, the Secretary of State for the Environment. The symposium raised a fundamental question: "What is better business and how can it be helped by better building?"

The principle speakers, the Secretary of State and Mr Vincent Wang of Stanhope Properties, followed a similar line to the chairman discussing the main issues affecting quality.

Six factors were discussed as parameters for judging what makes a building "better".

- The right timing of development (just as essential as the right location)
- A good relationship between the client and the professionals
- Design quality
- Efficiency of planning and operation
- Relationships with the neighbours
- A successful balance of quality and price.

Mr Howard continued to argue for Compulsory Competitive Tendering for public authority architectural services. The Secretary of State's view is that: "There is a trade-off to be made

between price and quality, and those responsible for spending public money must ensure they strike the right balance."

It is interesting to observe a minister - who clearly appreciates quality and has directed government departments to try to raise building standards - struggling with an unnecessary dogma which can put those very standards in jeopardy. I wonder how lawyers would enjoy the compulsory application of the competitive fee bidding system applied to their services?

Mr Richard MacCormac, president of the Royal Institute of British Architects, insisted that the issue of fees cannot be divorced from the issue of quality. When you pay an architect, you are paying for time and quality of work.

The lowest tender approach to architecture would be like asking Shakespeare to write his plays as quickly as possible.

"Selecting architects by fee competition, on the same basis as street cleaners, simply invites architects to give the minimum time to the design process to minimise fees."

The views of Mr Wang, an innovative developer with a track record of success at Broadgate and Stockley Park, were based on wide understanding and experience. He pointed out that high quality can save money in the long-term. "Productivity, absenteeism and sickness are all affected by a building's design. And a well-designed building will cost significantly less to run, in adaptation, maintenance and energy costs."

But he also pointed out that the perceived quality of a building's finishes is only a small part of the total cost, perhaps 10 per cent. "Architectural quality is not just to do with the quality or cost of the finishes. It is not a question of cost at all. It is purely a question of skill, commitment and loving care. Spending more money certainly does not assure a better result."

The other event that sparks debate is a small exhibition at the RIBA called *Before and After Planning*. It runs until February 6 at 66 Portland Place, London W1, organised by Hawkins Brown and GMA Planning. It shows the designs of architects "before and after" the actions of planning committees.

Rather than an retrospective exhibition, it is not designed to make the problem very clear to the public. I did not consider the planners to have been wrong in all cases although some of their interventions were undoubtedly destructive and ignorant. The whole area is a subjective one; it is difficult to argue for non-intervention from elected planning bodies when a nominated and largely self-selected group - the Royal Fine Art Commission - plays the role of an arbiter at the national level.

Also at the RIBA is a fascinating, well-designed exhibition about new museums in Austria organised by August Sarnitz and presented by the Austrian government. It raises the links between new and old buildings and the mixture of modern and Baroque cultures.

Anyone who has recently been in Vienna will realise that Austria has a more relaxed approach to the location of new buildings in old settings than many other European countries. There are some good examples here of the intervention of modern artists and architects in the expansion plans of Austrian museums and there is clearly a well-funded and intelligent government approach to the question of museums. (Peter Brooke, please note). I would recommend this exhibition to museum directors as well as the public - especially to Mr Nicholas Serota of the Tate Gallery as he plans the growth of the Tate.

One scheme worries me, and that is the proposed new museum quarter at the heart of the Imperial Forum of Vienna, opposite the marvellous stables by Fischer von Erlach built in 1720. To turn the former imperial stables into a museum quarter is a difficult task demanding immense sensitivity. I find the proposals for a giant media tower and multipurpose hall and museum of modern art strange and arbitrary - and curiously reminiscent of the 1960s. Can Vienna be serious about this plan?

I will return to this subject when I have had the opportunity to look closely at the site. As shown at the RIBA I can scarcely believe that this scheme is, as it is claimed to be, "a direct modern counterpart of an ancient Greek acropolis".

John Rosselli's 1984 study of the economics of Italian opera, *The Opera Industry in Italy from Cimarosa to Verdi*, examined the history of Italy's lyric theatre not from the usual point of view of the composer but from the impresario's often muddled and makeshift office. Drawing on the long-neglected Lanari papers in the Biblioteca Nazionale in Florence, Rosselli drew a picture of an exotic world that, while generating a multitude of enduring masterpieces (and an even greater multitude of flashes-in-the-pan), struggled against endless material problems, not to mention social and political obstacles.

To that book, Rosselli's new volume, *Singers of Italian Opera*, is the perfect complement. While few impresarios found biographers and even fewer were literate enough to write their memoirs, slingers' careers have hardly gone unrecorded. But in a competition for the highest degree of unreliability, the biographies, auto-biographies and hagiographies of Italian opera singers would surely take first prize.

Scrapping away the encrustations of legend, the inventions of hack journalists, the exaggerations of the singers themselves, Rosselli has arrived, insofar as possible, at the naked truth. Admittedly, by omitting false or suspect information, the book can here and there seem disappointingly bland. Singers' honours make less than enthralling reading, but this is the first time that an opera historian has seri-

ously tried to make sense of contracts involving (to mention only a few currencies of the period) Neapolitan ducats, Austrian thalers, Piedmontese

SINGERS OF ITALIAN OPERA
by John Rosselli
Cambridge £29.95, 272 pages

lire, gold Napoleons, and finally US dollars. Establishing comparative buying power is even more daunting (and to complicate matters, singers were sometimes paid not in cash but in kind: lodgings, firewood, travel expenses).

For many years singers were

a part of royal retinues, subject to rulers' caprice; their careers were often brief, even more often inglorious. Despite his stern scholarly intentions, Rosselli allows room for a few illustrative anecdotes which hardly inspire nostalgia or, still less, envy. The chapter on castrati makes severe demands on the faint-hearted reader, but never has this delicate subject been expounded with greater clarity and sense.

The modern opera fan frequently thinks of singers as superstars, ignorant, greedy, causing hard-up opera houses endless headaches and driving ticket prices through the roof. But, as the reader of this study soon realises, singers them-

selves have traditionally been exploited: by their families, their teachers, their managers, their employers; and for every millionaire tenor there are dozens of tragic failures. Verdi did not build his Casa di Riposo without reason. Even the great artists of the golden turn-of-the-century had to pay the price of gruelling tours and often rough transatlantic crossings, compared to which jet lag is trivial irritation.

Rosselli's generous notes constitute an invaluable bibliography, which his final "Note on further reading" admirably completes. This dispassionate, but not detached study of the singer of Italian opera, from the Renaissance to the almost-present, can be read as a corrective antidote to the flood of "official", usually gossip and inaccurate lives, which not even this dam of fact will be able to staunch.

Otto Schenk's new production of *Meistersinger*, Wed and Sat afternoon: *Un ballo in maschera*. Thurs: *Die Zauberflöte* with Dawn Upshaw. Feb 1, 5, 11, 17, 25: *Der Rosenkavalier*. Feb 4, 8, 18: *Les Contes d'Hoffmann* with Domingo (362 6000). **STATE THEATER NEW YORK CITY** Ballet's repertory performances continue daily except Mon till Feb 21 (870 5570).

CONCERTS

Avery Fisher Hall Kurt Masur conducts tomorrow's New York Philharmonic concert featuring works by Stravinsky, Bach and Tchelikovsky, with piano soloist Peter Sarkin. Thurs, Fri, Sat, next Tues. Erich Leinsdorf conducts works by Hindemith, Heynd and Tchaikovsky (875 5030). Carnegie Hall Seiji Ozawa conducts Boston Symphony Orchestra on Wed and Thurs in works by Bartók and Rakhmaninov, with piano soloist Evgeny Kissin. Fri: Yefim Bronfman and Lynn Harrell play cello sonatas. Next Mon: Riccardo Muti conducts Philadelphia Orchestra. Feb 15-18: Sočti conducts Vienna Philharmonic (247 7800).

makes its Italian debut on Feb 11 (daily till Feb 19 except Feb 17), followed by concert performances of Carmine Burana conducted by Zoltán Peskó (Feb 23-28). The season also includes productions of Idomeneo with Yvonne Kenny and Dolores Ziegler (first night March 2). Norme (April 27), Evgeny Onegin with Sergei Leiferkus and Nell Shlóeff (May 28), an Alan Curtis/Pilar Pizzetti production of Goldoni's *Buovo d'Antona* (July 3) and *Ober Rosenkavalier* (Oct 31). Bookings and information from Biglietteria del Teatro La Fenice, Campo S. Fantin, 30124 Venezia (tel 521 0181 fax 522 1768).

VIENNA

OPERA Staatsoper Tonight: *Tosca* with Mira Zampieri. Tomorrow: II barbiere di Siviglia. Wed: Capriccio with Lucia Popp and Anne Howells. Thurs: La traviata with Tiziana Febrittoni. Fri end Sun: new production of *Giselle*. Sat: Otello with Vladimir Atanov, Julia Varady and Renato Bruson (51444 2955). Volksoper Tonight and Sun: Heinz Kerl Gruber's new opera *Gomorra*. Tomorrow: Don Giovanni. Wed: Der Graf von Luxemburg. Thurs: My Fair Lady. Fri: Evgeny Onegin. Sat: Merry Widow (51444 2859). **CONCERTS**

Konzerthaus Tonight: Heinrich Schiff joins Alban Berg Quartet for a programme of Schubert chamber music. Wed: Ursula Oppens piano recital. Thurs, Fri,

Opera/Monte Carlo

Hampson sings Hamlet

Ambroise Thomas's *Hamlet* (1874), one of the finest products of the 19th-century operatic second rank, has a star role for a lyric harpist of romantic presence, vocal magnetism and complete command of the French singing style. In our day it has served as a notable vehicle for Sherrill Milnes (who also recorded it) and Thomas Allen, the latest important protagonist is Thomas Hampson, the tall, handsome, greatly gifted American baritone mainly known up to now for his Mozart and Rossini roles (it is as the latter's Figaro that next month he makes a belated Covent Garden debut).

His first approach to this operatic Shakespeare adaptation was wisely planned. It took place, last week, not in one of the big international opera houses where Mr Hampson has become a regular performer, but at Monte-Carlo. Here - away from the lime-light, in Garnier's small jewel-box of a theatre - voices never have any need to press for audibility, contact between singers and audience is close, and the productions are cast and mounted with care and finesse.

This was, indeed, not a One Man Show but an intelligently devised staging - by John Cox in the bold-coloured, strikingly modern-accented sets and costumes of Paul Brown (designer

of the much-admired Royal Opera *Miranda*) which increased even further my admiration for the whole work. In the later part of his career Thomas's name became a byword for posey traditionalism in French opera; Shaw's sallies against *Hamlet* "I really never saw such a foolish opera" - were sharp-pointed.

At this date there is surely no longer any need to mind operatic Shakespeare in this pared-down form, with its far-from-conventional Happy End. The beauty of so much of the opera resides in the fastidiousness and precise purpose with which Thomas treated Grand Opera conventions. Numbers familiar out of context (*Hamlet*'s monologues and Drinking Song, *Ophelia's* florid Mad Scene) gain miraculously from their surroundings. The distinct tone and colour of the orchestral writing show how much Thomas learned from Berlioz; and while there are big public scenes in the Meyerbeer manner, it is the combination of intimacy and seriousness that keeps them - and, indeed, the opera - so fresh and so surprising.

Mr Hampson provided a noble centre point. His high baritone, near-tonics in clarity and lightness of timbre, is an instrument of the utmost aristocratic elegance; so are his stage demeanour and his excellently schooled delivery of French. He has a Lieder-sing-ing gift of close focus, which lends a particular eloquence to Thomas's "To be or not to be" and "Get thee to a monastery" (with its wonderful blossoming in a trio). In the earlier acts he seemed, two-faced, lacking a degree of emotional intensity and, with it, a quickness of reaction to the others on stage.

But as the operatic momentum built up, so did the evidence of his engagement. If Mr Hampson should choose to make *Hamlet* a mainstay of his repertoire, I predict for him an ever-growing success. I also predict a big future for the Opéra, the very young Bulgarian Alexandrina Pendakova (a recent WNO *Gilda*), whose highly individual soprano *leggiero* - needle-bright yet full of "bottom" - is complemented by a heart-breaking innocence of stage personality.

Stanisław Toczyński (Gertrude) and Philippe Duminy (Claudine) both made much of their well-written roles. Lawrence Foster was the sound, secure, but sometimes rather unimaginative Monte-Carlo conductor, a little too free with the cutting shears.

Hamlet
Monte Carlo
Max Loppert

London Sinfonietta/Barbican

A birthday gala

For months already the London Sinfonietta has been celebrating its 25th birthday; but Sunday was the actual anniversary, and the orchestra marked it one day earlier with an elaborate double concert at the Barbican. A rich bill of fare, suitable to the occasion: two premières (world and local), some hearty Sinfonietta perennial, a staged Stravinsky and a swatch of Broadway songs to remind us that Broadway-on-CD is now, in these straitened times, the Sinfonietta's ace in the hole.

Robert Saxton's new *Psalm* - *A Song of Ascents* is a trumpet concerto commissioned by the orchestra for John Wallace, who delivered it eloquently.

Like other recent Saxton, it has visionary aspirations, and here and there echoes of Jewish intonations. The dissonance-factor is ingratiatingly low. From a striking start with bells, each of its continuous sections accelerates eagerly (though with less than the expected thrust, this time anyway); at last there is a soulful climax, and a small, serene coda.

An intricate solo cadenza midway puzzled me - it tickled the ear, without explaining quite what it was meant to be doing: perhaps that will emerge on further hearing. In Oliver Knussen's four delicate, impacted *Songs without Words* (first heard last year in New York) there were some teasingly dense passages which want further acquaintance too, but there was a palpable sparkle of magic in each "song". A ravishing cello line in the second; an elegantly melancholy one for cor anglais in the

fourth, where the other seven players slip in one by one, to extend it with tender discretion.

Edgard Varèse's *Intégrales* had opened the first concert with all its scathing truculence intact; players spread out across the wide Barbican stage; and Schoenberg's Chamber Symphony no. 1 - in which the Sinfonietta team is peerless - ended it. (A trick of the acoustics, though, made the horns domineer uncomfortably.) There was a smoochy performance of Ravel's two-hand piano concerto by Paul Crossley; and Felicity Palmer revelled confidently in Berio's evergreen set of *Folk Songs*: for the next few years, everybody will want her to sing them.

L'Histoire du Soldat, the staged Stravinsky, turned out disappointingly flat. Nothing wrong with Elgar Howarth's treatment of the brilliant little score (he conducted the Varèse and Ravel too), nor of course with the instrumentalists, and

for their show, he let the action stop dead, again and again, while the music proceeded like abstract concert numbers from stage left. Sad, and boring, a complete waste of an enviable opportunity.

The nine Broadway numbers in the last half of this second concert made more than fair amends, some old favourites (Cole Porter's "Begin the Beguine", the sumptuous original version of Jerome Kern's "All the Things You Are") and some fine rediscoveries (some more Kern, two strong Kurt Weill songs). The conductor John McGinn, a specialist in this repertoire, had an excellent quartet of New York show-singers with him to give their professional all: Jeanne Lehmann, Ann Morrison, Hugh Panaro and George Dvorsky. They gave unqualified pleasure, and - in the circumstances - much-needed relief.

David Murray

Roger McGough's new words served well enough; Jim Carter's sturdy narrator and John Sessions' nervy soldier did what they could with what they were given to do. Stephen Langridge's production, however, gave them next to nothing.

His initial promise, that the role of the devil could be assigned effectively to six young amateur mimes, was already a grave mistake. Far worse, indeed quite ruinous, was the use he made - or rather failed to make - of the crackling score. Instead of letting it generate all the lively, inventive movement and play that Stravinsky and his collaborator Rameau expected for their show, he let the action stop dead, again and again, while the music proceeded like abstract concert numbers from stage left. Sad, and boring, a complete waste of an enviable opportunity.

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Monday Channel: European Cable and Satellite Business TV (all times are Central European Time)

MONDAY TO THURSDAY

Super Channel: European Business Today 0700; 2230

MONDAY

Super Channel: West of Moscow 0200

Super Channel: Financial Times Reports 0630

THURSDAY

Sky News: Financial Times Reports 2030; 0130

FRIDAY

Super Channel: European Business Today 0700; 1200; 2230

Sky News: Financial Times Reports 0830

SATURDAY

Super Channel: Financial Times Reports 0830

Sky News: West of Moscow 1130; 2230

SUNDAY

Super Channel: West of Moscow 1830

Super Channel: Financial Times Reports 1900

Sky News: West of Moscow 0230; 0530

Sky News: Financial Times Reports 1330; 2030

Samuel Brittan

Cut base rates to 5% before Budget



I cannot remember which, if any, poet said: "It is always darkest before the dawn." As it can always get darker still, this saying,

like so many others, is of no use in informing the sleepless watcher of the night how long it is before sunrise. The latest economic indicators show that it is still getting darker.

It is not the headline rise in UK unemployment to 60,000 in December that is so alarming, but the fact that it is rising by more than 40,000 a month on a three-monthly and six-monthly average - much worse than in the middle of 1992. It is no use dismissing unemployment as a lagging indicator when more coincident signals, such as manufacturing output, dropped by 1% per cent in the quarter to November, or an annualised fall of 2 per cent.

The vacancy figures have, it is true, risen slightly; but anyone who watched this indicator through the 1980s will be careful of relying on it. The Chambers of Commerce Survey shows more optimism, but that is in comparison with a nadir of pessimism reached last autumn at the time of Black Wednesday. There has been a deterioration since the recent Treasury monthly report, and it now looks more likely that non-oil GDP fell further at the end of last year rather than bottoming out as Whitehall had hoped.

Even the 1 to 1½ per cent growth rate predicted by the Treasury for 1993 would not have been enough to stop the rise in unemployment. For this to happen, output would have to rise in line with productive capacity. In the more optimistic late 1980s the Treasury thought the underlying growth rate of non-oil GDP was 2½ per cent per annum. The fashionable estimate has now been trimmed back to 2 per cent - quite a large change when cumulated over several years.

This downward revision may however be wrong, and not

allow enough for the second round of workforce trimming now hitting the economy. Indeed, output may have to grow for some time by at least 3 per cent per annum before there is a real reversal of the unemployment trend.

There is a danger of getting the worst of all worlds in government economic policy. Unlike the governor-designate of the Bank of England, Mr Eddie George, who has joined the Europhobic clan by calling last September 16 - the day when official efforts failed to save ERM membership - White Wednesday, I still support the European Exchange Rate Mechanism run in the right way. But so long as the UK is outside, it might as well enjoy its freedom of action to cut interest rates whenever

Waiting to make small cuts is self-defeating, even in tactical terms, because sterling has already weakened in anticipation of such cuts

Indeed, the policy of waiting to make small cuts is self-defeating even in tactical terms, because sterling has already weakened in anticipation of base rate cuts to come. On the other hand, if base rates looked as if they had reached bottom or nearly so, the markets would begin to anticipate the next move being upward, as they have over the US dollar.

Finally, so long as the economy is so weak, the government will be inhibited from cutting spending or raising taxes enough to correct the serious underlying Budget deficit - and rightly so. The sooner the economy shows signs of a convincing recovery, the sooner that corrective budgetary action can be taken, although even that is not likely to be before the second Budget in December.

Indeed, the policy of waiting to make small cuts is self-defeating even in tactical terms, because sterling has already weakened in anticipation of base rate cuts to come. On the other hand, if base rates looked as if they had reached bottom or nearly so, the markets would begin to anticipate the next move being upward, as they have over the US dollar.

Whether this is done in successive small stages, or in one fell swoop, I leave to the supposed experts in financial market psychology. The important thing is that it is done quickly. The prime minister, perhaps because he had only the chance to introduce one Budget in a great rush while he was chancellor, overestimates the contribution that budgetary packages can make. And there is no point in delaying until then.

Is this a U-turn on my part? Tactical yes, strategic no. The same outlook should lead to

different policies in different circumstances. I still think that the ultimate effect of monetary policy is inflation, and that unemployment needs to be tackled by structural policies. Nevertheless, the wrong macro-economic policy can aggravate fluctuations; and a hysterical depression atmosphere leads to make-work policies, such as keeping open uneconomic co-operatives, rather than genuine structural reform, which must tackle wage flexibility at the micro-level.

My main inhibition about interest rate cuts has been the effect on sterling, and thus on prices. But the exchange rate swings which entrench inflation are the long ones, such as the fall in sterling against the D-Mark from DM11 in the 1970s to about DM2½ today. The Bank of England worries too much about the speed of exchange rate movements over a few weeks or months, and not enough about the trend over longer periods. I can still remember how, after making it widely known how much it disagreed with the government over the high rate of sterling in 1980, the Bank of England panicked when the pound did begin to fall in 1981-83, and insisted several times on braking action.

Indeed, the policy of waiting to make small cuts is self-defeating even in tactical terms, because sterling has already weakened in anticipation of base rate cuts to come. On the other hand, if base rates looked as if they had reached bottom or nearly so, the markets would begin to anticipate the next move being upward, as they have over the US dollar.

It is widely accepted that the Yoshida doctrine, which has guided Japan's foreign policy since the 1950s, is not tenable. The doctrine, named after Shigeru Yoshida who dominated Japanese politics after the war, has four components: Japan's main goal should be economic development to match the west; it should be lightly armed and avoid involvement in international conflicts; to achieve this it should accept the political leadership and military protection of the US; Japan's diplomacy should be "value free" to allow it to trade with a wide range of states regardless of their political complexion.

The doctrine has been one of

Growing clamour for a stronger voice

The balance of power in Japan is shifting towards those who want their country to play a bigger international role, says Charles Leadbeater

the most durable successes of postwar foreign policy among the leading powers. While Japan has been politically withdrawn, it has forged ahead economically.

But the doctrine is being overtaken by events. The bindings of its relationship with the US are loosening. The Russian military threat, which brought the US and Japan together, has receded. The US increasingly views Japan as its arch economic competitor.

For Japan, economic power has brought the need to make choices. For three decades after the second world war, the aim was to catch up with the west. Now that it has caught up, it cannot remain a follower; it has to set its own course.

Several camps are competing to provide Japan with a foreign policy lead:

• The traditionalists. The most prominent is Mr Miyazawa. This group has elevated the pragmatic Yoshida doctrine into a faith, based on the belief that Japan is a "special state". Its history of wartime aggression and, most importantly, nuclear bombing make it exceptional, the group argues.

Japan should accept as a principle a modest international role under the US umbrella, say the traditionalists. Japan's sovereignty must always be compromised, they believe, because it can never become an international military force, even in the cause of peace.

• The realists. Mr Nozaki Amaya, former vice-minister at the Ministry of International Trade and Industry, has been the most controversial proponent of Japan as a commercial democracy. Miti is still the bastion of this view.

The realists believe Japan should model itself on the great trading powers of the 15th and 16th centuries, such as the Netherlands. According to this view, Japan is the world's merchant, the US is the world's samurai. Japan should assess diplomatic initia-



Sea change: Japan is debating whether to review the peace clause that renounces war and its use of force

tives against their financial returns.

• The new realists. The most famous is former prime minister Mr Yasuhiro Nakasone. The most influential is Mr Ichiro Ozawa, a young LDP politician who is expected to become one of the most powerful figures in Japanese politics in the course of the decade.

The new realists believe that adherence to Article Nine is isolationist pacifism. Japan's international partners will see it as a free rider, benefiting from the world's trading system but doing little to protect it.

The realists believe the 1991 Gulf war showed that a cash-based approach to diplomacy does not work. After much debate, Japan contributed

\$12bn to a war effort that most Japanese did not support. Yet the nation feels it received only grudging thanks from its international partners, who accused it of dragging its feet.

The realists argue that the link with the US should be strengthened; Japan should contribute more to international security through finance, personnel and technology. Japan's political institutions should be reformed to create a two-party political system, which would generate open debate on Japan's foreign policy priorities.

Yet they say, Japan should not simply follow the US. It should represent an Asian view of the world, especially on economic issues, where the US and Europe could learn from

the Far East's dynamism. • The nationalists. The end of the cold war has unleashed nationalism in much of Europe. Such a movement is politically muted in Japan, for fear of rekindling other countries' fears that it barbs imperial ambitions.

Yet there is an increasingly powerful sense of national pride in Japan, stemming from the contrast between its economic achievements and social stability and America's economic and social malaise, symbolised by the spread of drugs, urban violence and divorce.

The Yoshida doctrine was framed when Japan was vulnerable. Japan's future foreign policy will reflect in growing national confidence.

• The visionaries. Members of this group hold widely differing views, but they share a belief that Japan should stand for a new kind of world order.

They comprise people like Mr Akihiko Morita of Sony, who has called for an international standardisation of employment and social provisions to ensure fair competition. Others argue that Japan should become the standard bearer of an international welfare state, focusing on solving transnational issues such as the environment, AIDS and refugee relief.

The balance of power is gradually shifting from the traditionalists and the traders, who take their lead from the foreign policy of the 1950s and 1960s, to the new realists, who will articulate Japan's self-confidence.

This change in part reflects the rise of a younger generation of political leaders, with no memory of Japan's wartime devastation or its postwar dependence upon the US.

The shift in Japan will pose troubling questions for the US and Europe. Japan has so far played a limited international role, partly because the west has been unsure what role it wants Japan to play. Japanese politicians frequently complain that the west wants Japan to be content as an international cash dispenser, providing finance for events such as the Gulf war or reform in Russia, without having an equal voice on policy. This is symbolised, for the Japanese, by their lack of a permanent seat on the UN security council.

The accession of the new realists into positions of power in Japan will bring benefits and costs for the west. Japan will play a more active world role, but the west will also find it tougher to bargain with.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

A freedom that invites objection

From P W Bloomer.

Sir, Sir Bryan Hopkin and Sir Douglas Wass (Personal View, January 22) set out their opposition to the idea of an independent central bank for the UK in terms that one might expect from civil servants who resent the thought that power might be better exercised by independent professionals than by politicians.

Their objections seem not to be that a central bank would not provide a stable monetary environment for business to work within. Instead they object to the idea that the setting of monetary policy by a group other than the government of the day would constrain that government in its activities in the fields of taxation, spending, borrowing and all the other areas in which governments like to become involved. Exactly.

P W Bloomer,
1 Evelyn Road,
Chiswick,
London W4 5JL

Much closer to equality

From Lady Howe.

Sir, In his article, "Delay for equality in senior jobs forecast" (January 19), David Goodhart reported me as saying that "it would still take 25 years for women to achieve equality with men".

I certainly did say that it would take 25 years to ensure parity between men and women at work, but the 25 years I referred to was a forecast I had made in 1975, when I was deputy chairman of the Equal Opportunities Commission.

This forecast, as you will appreciate, brings us up to the year 2000, which is also the year Business in the Community's Opportunity 2000 has targeted in its campaign to improve the balance of men and women at all levels in the workforce.

Elspeth Howe,
chairman,
Opportunity 2000,
Business in the Community,
227a City Road,
London EC1

A convention for banking that has proved a disaster

From Mr Geoffrey W Gardiner.

Sir, The claim by Mr Leigh Pemberton, governor of the Bank of England, to be innocent of blame for the plight of the banks ("UK bank losses blamed on government policies", January 19) is not acceptable, for he is guilty of fostering the Basel (not Basle) convention.

Lex (January 19) remarks

that the banks should have lent to those who had a sustainable cash flow instead of preferring those who offered security. The convention encourages banks to seek security, however phoney. Its risk-weighting provisions allow twice as much lending to secured borrowers as to the unsecured. Therefore, provided it could maintain the same

interest margin, a bank could double its earnings per share by lending to bad secured risks rather than to good unsecured borrowers. The provisions probably also favour large companies against small private companies, because many of the latter will face tax reasons have their premises, their best security, in a controlling directors' pension fund.

Although the convention is only now coming into force as an international agreement, its provisions on capital adequacy were known by 1987 at the latest. The committee's final recommendations are dated July 1988. Banks' lending decisions have doubtless been influenced by the convention for at least five years.

The Basel convention was an

Issue taken with minister on meaning of judgment

From Ms Melanie Tether.

Sir, May I take issue with Michael Forsyth's assertion (Letters, January 22) that the judgment of the European Court of Justice in Rask v ISS Kandisservice A/S says nothing new about the potential of the EC Acquired Rights Directive to apply when a service is contracted out.

A target on earnings could be set with the conditions that, say, monetary policy will be changed in a specific way if they are breached. The condition might be that interest rates will be set at 2 per cent above average earnings figures. This is simplistic, but would be clear to negotiators, etc - if they pushed hard for higher earnings, they would know they were directly contributing to the cause of higher rates.

At present, negotiators and individuals find it all too easy to blame someone else for the problem. If people knew that higher increases in earnings would lead to higher interest rates and therefore mortgage rates and so on, they might consider whether pushing for higher settlements was worthwhile.

G V Ingram,
22a Woodpecker Close,
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Southampton

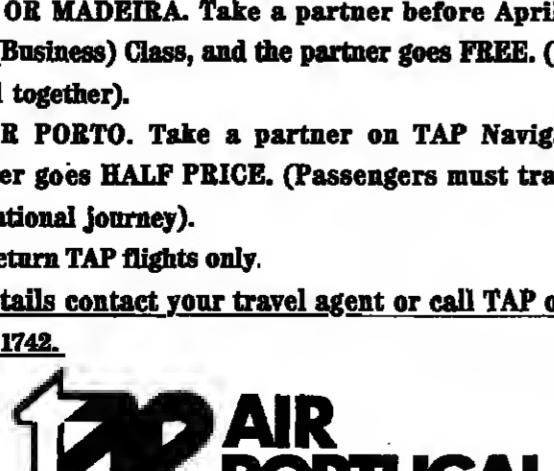
itself amount to "a transfer", even though the employer retains ultimate responsibility. The latter situation has traditionally been regarded by the UK courts as involving a mere contract for the performance of services rather than the transfer of an undertaking.

Although the court left it to these guidelines to the facts of the case, it nevertheless made clear its view that there could be a transfer of an undertaking where an employer contracts out the management of an in-house service (in the Rask case, a staff canteen).

Every case will, of course, depend on its own particular facts. There can, however, be little doubt that, if the contracting-out of a staff canteen can amount to the transfer of an undertaking, the potential of the directive to apply when services in central and local government are contracted out is very great indeed. Certainly it can no longer be said, as Mr Forsyth did (Letters, November 30), that "there is not normally a transfer of an undertaking in these circumstances".

Melanie Tether,
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Monday January 25 1993

The task for Mr George

THE NEW governor and deputy governor of the Bank of England can have no doubt what the government thinks they are there to do. In announcing the appointments, Mr Norman Lamont insisted that their responsibility "should be to support the government in our determination to bring about a lasting reduction in the rate of inflation". So the old lady of Threadneedle Street is to remain submissive, though ostensibly submissive in a good cause. The question is how far the new team will accept being neutered.

After the French decision to make the Banque de France independent, the Bank of England will be the least independent central bank in the Group of Seven industrial countries, not so much the Old Lady, more the eunuch of Threadneedle Street. In the international meetings he will attend as governor, Mr Edward (Eddie) George will have to defend what he has influenced, but not made. Worse, on past form the policy he will have to defend will not only be the most political, it will also be among the least competent.

The government justifies its determination not to grant independence to the Bank by the political sensitivity of interest rate decisions. Yet that sensitivity is itself a legacy of past inflation. The high proportion of owner-occupiers, the dominance of borrowing at variable rates of interest, the fluctuations in short-term interest rates, all these have been caused by inflation. Will any politician be prepared to break this vicious circle, especially when an election looms near? Unfortunately, it seems quite unlikely.

Mr George and Mr Rupert Pennant-Rea must try to increase the chances. After they get over initial disagreements - Mr George's greater scepticism about the exchange rate mechanism, for example and The Economist's support for Lord Lawson as the next governor - the two men will find happy agreement on the importance of keeping inflation down.

Thereupon the new team should

decide not to be as submissive as the government wants. To Mr George's ability to speak with authority on central banking, Mr Pennant-Rea must add a journalist's willingness to be outspoken. They will need to be precise that, because there will be little else for the Bank to deploy, bar influence behind closed doors.

Should the new team have the courage to speak out, it will be effective. A recently humiliated government will find it impossible to brush aside warnings from the Bank. What is more, in the Bank's new quarterly assessment of inflationary trends lies its opportunity. It offers independence in embryo. The Bank should say precisely what it thinks and let the government, which must borrow some £50bn a year for many years to come, cope with the consequences of ignoring it.

In analysing the appointment that the government had to make, the FT argued that "the new governor must be capable of representing and defending the Bank's policy views both in the UK and abroad; he should be able to contribute to a national debate on the proper functions and structure of the Bank; he should be open to new ideas; and he should be able to tackle the managerial failures of the Bank that have been revealed so starkly in the case of BCCI".

The new governor and deputy governor have many of the required qualities between the two of them. It is now for Mr George to prove that he has not been too thoroughly house-trained during his 30 years at the Bank and has learned from recent disasters as well. It is for Mr Pennant-Rea to help him to reach out to the public and shake up the Bank. If they are to succeed, they must remember that the Bank exists to serve not the interests of the government of the day, but those of the British people. What the latter need from their central bank is sound finance and sound money. The new team must be prepared to risk all for that cause.

Kashmir's plight

THE MISERY of Kashmir has tended to be forgotten amid the ups and downs elsewhere. It should not be. Thousands have died in Indian-held Kashmir during the insurgency of the past three years. Human rights abuses are commonplace. The current visit by Mr John Major to India offers an opportunity to renew pressure for a solution.

India and Pakistan, which have fought two wars over Kashmir, remain at loggerheads. Britain has suggested three steps, to be pursued simultaneously: India should foster political dialogue leading to elections in Indian-held Kashmir and the observance of human rights; Pakistan should not give assistance to militants in Indian-held Kashmir; and the two countries should talk to each other.

There is no sign that any of this will happen. Though the Delhi government has announced that elections will be held in Kashmir, there is little prospect that they could be, or that they would be meaningful. India maintains a force of some 400,000 in Kashmir to contain insurgency. Its cause suffered a severe setback on January 6 when paramilitary troops went out of control in Sopore and killed over 50 local people.

By insisting that Kashmir is a domestic problem and seeking to

solve it by little other than brute force, India has alienated most Kashmiris. An attempt at a political solution, with reduced military presence and moves to win the hearts of Kashmiris, is urgently needed.

Talks need to be held under international auspices - whether Britain, the Commonwealth or the UN - in order to try to solve the Kashmir issue once and for all.

Whether or not independence were on the agenda, such discussions would not be credible to Kashmiris unless they had some form of representation at the table. It would be most important for the parties not to get bogged down as they tend to in fruitless argument about what happened in 1947, but to consider the way forward.

India and Pakistan can expect continued pressure from the US administration on their nuclear plans. International aid donors will increasingly look askance at the human rights records if there is no progress in Kashmir. But the best reason for action is that, as both pursue radical economic reforms, they need to contract military spending and expand trade opportunities. A Kashmir solution would offer scope for both, and bring long-overdue peace to the Kashmiris.

Untimely truce

MANIERO Vanni d'Archirafi, the EC's internal market commissioner, has made a disappointing start in his new job. His apparent offer last week of an indefinite truce to governments that flout or fail to implement the rules of the single market is, at best, a public relations blunder. At worst, it suggests a loss of nerve which could jeopardise the progress achieved to date towards economic integration.

Mr Vanni d'Archirafi argues that it is better to secure positive acceptance of single market measures, even if that involves delays, than to provoke a political confrontation by imposing them. There are only two areas in which such an approach may be defensible. One is in the initial implementation of new VAT and excise procedures, the complexity of which has created genuine confusion in many parts of the EC.

The other is in efforts to win agreement on the free movement of people across internal frontiers. The Community's legal authority in the matter is not clear-cut, and much depends on voluntary co-operation between member states in dealing with problems such as terrorism and drugs. Heavy-handed coercion from Brussels now could be counter-productive and hand ammunition to opponents of the

In appointing Mr Eddie George as the next governor of the Bank of England, the government has done a paradoxically risky thing. On the face of it, there is no risk involved at all. Mr George has worked at the Bank for 30 years, and has been running its day-to-day operations since becoming deputy governor in 1990. He is a discreet, professional operator, well known to the civil servants and politicians he will have to deal with during his initial five-year term.

The appointment is risky, none the less. It has brought about something Whitehall normally strives to avoid: giving a man with strong and independent views a pulpit from which he will have little choice but to express them publicly.

A first faint shadow of the potential tensions to come was evident on Friday night, at a hastily summoned press conference with Mr George and his deputy-designate, Rupert Pennant-Rea, editor of The Economist magazine.

As journalists arrived, they were handed a statement from Norman Lamont, chancellor of the exchequer, welcoming Mr George and setting out his task: "I have made clear to the new governor that his central responsibility should be to support the government in our determination to bring about a lasting reduction in the rate of inflation, the only sound basis on which sustainable growth and secure jobs can be built."

The political meat of this statement is contained in the first 18 words: the Bank's responsibility is to support the government. Only then does the sentence turn to the substance of current policy, the need for low inflation.

Intentionally or not, the phrasing of the statement emphasises the government's view that the Bank plays an essentially subordinate role in formulating economic policy. The prime minister, Mr John Major, is known to have turned his back on the arguments advanced by some in his own party that the only way to achieve long-term price stability is to give the Bank of England formal independence. Though a commitment to an independent central bank is also enshrined in the Maastricht treaty, it is not something the prime minister wishes to consider at the moment.

Mr George is a forceful advocate of the view that low inflation should be the central aim of economic policy. In the past, he has argued for a central bank with a high degree of operational independence, with a statutory obligation to aim for price stability. An elected government should be able to oversee such a semi-independent Bank.

If the government seeks to diverge from the path towards lower inflation, however, a cosy theoretical debate about appropriate

The Bank of England's new bosses may have a few surprises in store for Mr Major, argues Peter Martin

As independent as they feel



Eddie George (left): 'I recognise the case for fresh air' - which comes in the form of Rupert Pennant-Rea (right)

the theme. What counted was not the institutional mechanism, he said, but the shared commitment to low inflation, and he welcomed the chancellor's statement.

Then he went on: "Having said that, I do think that there is a good case for making the setting of the strategic objective and the operational responsibility for achieving that objective separate. But that is essentially a matter for politicians, for government and for parliament to consider."

As long as the government remains as committed to low inflation as the new governor, the debate on this issue is likely to remain a low-key one. Mr Pennant-Rea, whose magazine has argued for an independent central bank, promised on Friday that he would continue to advance that view from inside the Bank.

If the government seeks to diverge from the path towards lower inflation, however, a cosy theoretical debate about appropriate

institutional structures will become a pressing issue of policy.

Mr Major believes that the political importance of mortgage interest rates is one argument that rules out an independent central bank. Yet what if the political imperative to keep mortgage rates low conflicts with the need for higher interest rates in the face of rising inflation?

This sort of situation - by no means unlikely over the next few years - would provide the decisive test for Mr George's governorship. In the past, Bank governors have largely confined themselves to private protests in such circumstances.

All Mr George's instincts, after 30 years in the Bank, must lie the same way. He said on Friday: "If independence has to be in some sense in opposition to government, in that case I don't think I want it."

Yet, unlike other recent governors, he will have no choice but to make his judgment known: the collapse of economic policy after sterling was forced to leave the

exchange rate mechanism in September led the chancellor to ask the Bank for a public report every quarter on the inflationary outlook.

Given that, said Mr George, "it will be very difficult for us not to make known publicly if we actually think that the government's inflation objective is threatened".

This is not the only area in which there are seeds of potential conflict. Mr George is less than enthusiastic about a speedy move to European integration. He listed, on Friday, the various ways in which European economies would need to draw closer together before sterling could re-enter the ERM.

"What we've learnt from the experience of last year," he said, "is that we achieve a very high degree of economic convergence before it makes sense to lock in a rigid way exchange rates between countries."

His endorsement of the decision to join the ERM in 1990 was lukewarm. In considering such a decision,

he said, "we may not think it is absolutely the right thing to do from a monetary perspective, but do we want to be left behind?"

In these ways, Mr George shows himself a loyal but sceptical servant of the elected government. He clearly has no illusions about the economic management of the British economy since the second world war: its failures had created a "credibility gap".

Other European central bankers, he said, would have no doubts about the Bank's commitment to low inflation, but they were bound to have questions about the government's given the history of the past four decades.

There is plenty of scope for potential conflict there. In the public eye, however, the biggest question mark over Mr George's appointment lies not in his views but in his provenance.

He is only the second governor to come from the Bank's existing staff. The pressures for an outside appointment must have seemed particularly great, given the sterling crisis last autumn and the collapse of Bank of Credit and Commerce International in 1991.

Tough, in the end, these issues were not enough to prevent Mr George taking over, they were enough to bring in an outsider as deputy governor. Mr George made it clear that such an appointment was the price the Bank had to pay for having one of its own staff as governor. "I absolutely recognise the case for having fresh air brought into the Bank," he said, in a tone that implied the case had been made to him fairly forcibly.

Just how much will change in the Bank as the new team takes charge is not clear. Mr George has a reputation as an extremely hands-on manager, though he did say he expected to be much less involved in administration.

Mr Pennant-Rea, in turn, was unclear about what his exact responsibilities would be, though he hopes to be closely involved in the presentation of the Bank's case to the world. He has some experience of bringing the misings of a bureaucracy to the public: in the 1980s he was regularly seconded to the World Bank to turn its annual World Development Report into comprehensible English.

The Bank will change in subtle ways under the new team. Those who hope for an immediate radical change in the way the institution works are likely to be disappointed, however. There had already been a revolution in the Bank, said Mr George. "If I could see an area in which there was an immediate need for further change, I would have been pretty remiss if I hadn't done that already."

ment, disputed by some Bank executives, is that a central bank's responsibility for ensuring banks' soundness might deter it from raising interest rates to combat inflationary pressures, if it feared doing so would seriously damage the bank sector.

On the other hand, no central bank can afford to be completely divorced from supervision. As the lender of last resort, it needs to be kept abreast of the health of commercial banks. Its monetary policy role also requires it to be confident that the payment system is sound.

If supervision were demerged, the Bank would need to maintain close links with any new supervisory institution.

Probably the best argument for demerging was hinted at by Mr Quinn. Given that no supervisor receives public praise for doing the job properly, only blame when things go wrong, the central bank's reputation is always at risk of damage if it retains the supervisory function.

If Mr George wants to increase the Bank's standing in monetary affairs both at home and abroad - and that appears to be his main ambition - he stands more chance of success if the Bank does not risk contagion from occasional and inevitable supervisory errors.

The risks of regulating

Robert Peston on the governor's supervisory challenge

the priority is to rebuild morale, which was damaged by the BCCI criticism.

Lord Bingham found the Bank had been somewhat unprofessional, haphazard and timid. A picture of an insufficiently rigorous approach was also drawn in the recent report by Department of Trade and Industry inspectors into National Westminster Bank's involvement in the BCCI affair.

The DTI report was possibly the more revealing of the two, in that it gave a rare description of the Bank's relationship with a leading UK bank, rather than an unusually byzantine foreign one like BCCI.

The report makes no suggestion that the Bank behaved improperly in its relationship with NatWest. But it lends weight to a widely held criticism of the Bank's structure: that its semi-official role as the spokesman and champion of the City makes it reluctant to take stern action against leading institutions, such as NatWest.

He seems ambivalent on whether such radical reform is necessary. He chose on Friday to stress that

relations role for the City, this function will be less prominent under Mr George. He is far less comfortable as a salesman than the current governor, Mr Robin Leigh-Pemberton.

As for taking action, the supervisory department has become less timid. It is now more methodical in deciding whether it has the right in particular cases to take punitive action under the 1987 Banking Act against individuals and institutions. A new legal unit within the supervisory department - established together with an investigations unit in response to the Bingham report - gives it more reliable guidance on its powers.

There has been a second important change. Once the Bank is convinced it has the legal right to take punitive action, it has become less hesitant in doing so. Indeed, there are signs that it is no longer petrified by the prospect that one day the courts will overturn a decision it has made to declare an individual or institution unfit to continue in banking. It has belatedly come

to the conclusion that its authority will not be undermined by such a court judgment.

These developments probably mean that the case for demerging the supervisory department has become less urgent. On the other hand, the supervision of other financial institutions is being reviewed by Andrew Large, the chairman of the Securities and Investments Board, and it is arguable that for him to ignore the Bank's supervisory role, as he appears to be doing, has maintained an artificial distinction between banks and other financial institutions.

Nonetheless, the debate on whether to separate supervision from the Bank's main functions will probably be deferred until the evolution of its powers over monetary policy becomes clearer. If the Bank were given independent powers to set interest rates, there might be a conflict with its supervisory responsibilities. This is a view held by the next deputy governor, Mr Rupert Pennant-Rea. The argu-

OBSERVER



job. His predecessor, Andrew Knight, went on to head the Daily Telegraph before being poached by Rupert Murdoch to be his right-hand man. Knight's predecessor, Sir Alastair Burnet, left to edit the Daily Express.

Although The Economist has rallied at the continuing influence of Britain's ruling class, the choice of the next editor will be made by the very same. The four trustees, including NatWest chairman Lord Alexander and former CBI president Sir Campbell Fraser, can veto the decision. However, it would be unusual if they did. Let's up to Sir John and fellow directors such as Cadbury Schweppes' boss, Dominic Cadbury, and Sir Evelyn de Rothschild to find an editorial genius with untapped management skills.

Past form suggests that a thirtysomething stands the best chance.

Admittedly, Observer may be a little biased since The Economist is half-owned by the Financial Times. But it has been a fertile breeding ground for future highfliers. Not being tied by Fleet Street's restrictive practices, successive editors have had the pick of the bright young things coming out of university.

Sunday Times editor, Andrew Neil, ex-Times editor Simon Jenkins and Sarah Hogg, head of the prime minister's policy unit, all made their mark at the magazine before moving on and up. Meanwhile,

Rupert Pennant-Rea is not the first editor to be rewarded with a big

curious debate over whether wrestlers imported from the US or elsewhere would be forever denied the exalted title.

Having won the latest Tokyo tournament, which finished yesterday, Akebono, 212kg and just over 2 metres tall, was told by serious-faced sumo officials that a meeting later this week is likely to confirm his promotion. The same serious-faced sumo officials had last year told another Hawaiian, Konishiki, a not insignificant 261kg, that an important barrier to his promotion was a lack of *hinkaku*.

Getting a precise definition of the all-important *hinkaku* was difficult, but it means something like gravitas and something more than mere technique. Whatever *hinkaku* is, Chad Rowan has it.

On the money

Ladbrokes seems to have been remarkably accurate in calling Eddie George in the race for the Bank of England governorship. It's yet to open a book on the timing and content of the next cabinet reshuffle. But for what it's worth the smart money suggests the following June cabinet reshuffle: Evans: Hurd to quit foreign office for the City; 2 to 1; Lamont to succeed him at FCO; 3 to 1; outsider for FCO, Tim Renton, former chief whip; 300 to 1. For the Treasury: Macgregor; Evans; Howard; 3 to 1; Portillo; 5 to 1; outsider Shepherd; 20 to 1.

Big Blue puts on speed</h2

Voters expect little change ■ Business fears higher costs and job losses

Danish coalition to name cabinet

By Hilary Barnes
In Copenhagen

DANISH voters say they have only modest expectations from the new four-party coalition led by Mr Pouls Nyrup Rasmussen, chairman of the Social Democratic party, while business fears it will lead to higher costs and therefore to a loss of jobs.

Mr Rasmussen spent yesterday putting together his cabinet, which will present to Queen Margrethe today. It is expected that the administration - which will assume Denmark's current presidency of the European Community - will include at least a dozen Social Democrats, three members each from the Radical

Liberal party and the Centre Democrats and two from the Christian People's party.

One of the foremost tasks for the new government will be to achieve a majority for the Maastricht treaty on European union in a referendum likely to be held in May. However, a poll by the Vilstrup Institute, published in the national daily Politiken, showed 63 per cent of Danes would vote Yes and 37 per cent No. A month ago 70 per cent were in favour and 30 per cent against.

Three quarters of voters polled by a weekend Gallup survey said they did not think the government would succeed in reducing unemployment, the top priority

in its programme. Two-thirds doubted that it would succeed in lowering personal income taxes, another aim, or create a significant increase in real wages.

Meanwhile, business leaders said the 4,500-word programme agreed between the coalition parties last week was contradictory.

"It promises low inflation and a continued surplus on the current balance of payments, but it also proposes new costs on business through 'green' taxes and wage sum taxes," said Mr Niels Thygesen, Chairman of the Employers' Association. "This can destroy the government's aim of generating more jobs."

Mr Holger Nielsen, leader of the leftwing Socialist People's

party, described the programme as "written by a pen filled with wool".

The change of government is a change of faces more than of policies. The three centre parties which have joined the government were all supporters of the outgoing non-socialist government. Furthermore, many areas of policy, including defence and fiscal policy, are subject to multi-party compromise agreements which are binding at least for the rest of this year.

EC policy is hammered out in the all-party market affairs committee of the Folketing (parliament) and will therefore also not be subject to sudden change as a result of the new government.

Major leads business delegation to India

By Ralph Atkins in New Delhi

MR JOHN MAJOR, the UK prime minister, is planning further overseas trips with British businessmen as part of efforts to boost exports in a bid to tackle unemployment at home.

His initiative follows a trip to India, begun at the weekend, which shows signs of winning business for British industry.

Mr Major considers such visits, where a delegation of senior executives travels with the prime minister, as useful in attracting orders. "Exports abroad mean jobs at home," he said.

Privately, Mr Major has talked of a "new language" between UK industry and government.

Senior businessmen have been asked to travel with Mr Major to Japan later this year, the second such foreign trip he will have undertaken since becoming prime minister.

Mr Howard Davies, director-general of the CBI, the employers organisation, said the programme of economic reform adopted by India offered great potential for British business.

Stressing the significance of Mr Major's presence, he described a meeting between Britain's delegation and eight of India's most senior civil servants as "unprecedented".

"That would not have happened - or nothing like it - were it not for the fact that the prime minister was here."

Mr Major will today oversee the signing of a double taxation treaty between India and the UK, preventing profits of companies trading in both countries from being taxed twice.

He has also told businessmen accompanying him that government-supported export credit insurance to India will be



Musical interlude: folk musicians entertain John Major in New Delhi

reviewed, possibly by the start of the next financial year.

The 17-strong team of UK businessmen met Indian officials yesterday as it emerged that British companies were close to completing contracts worth more than £100m (£150m) for power station projects.

Separately, Cadbury Schweppes, the confectionery, food and soft drinks group, is to increase its investment in India by about £6m, reversing past divestment precipitated by India's now-abandoned regulations on foreign

ownership. Other projects are expected to be announced by British Gas.

But little, if any, headway appeared to have been made in assuaging UK companies' fears over exchange convertibility and India's labour laws.

• Reuter adds: Police arrested four Sikh militants after foiling a plot to bomb independence day celebrations due to be attended by Mr Major. The UK prime minister will today meet his Indian counterpart, Mr Narasimha Rao, when the subject of terrorism is expected to be discussed.

Two weeks ago negotiations with one potential investor, the financier Mr Leon Black, broke down, and since then Mr Kallikow says he has been in talks with three unnamed groups of investors who are interested in the paper.

If the paper's employees accept the owner's proposal, Bankers Trust is believed to be ready to extend credit to the Post for another month. This would give Mr Kallikow more time to find a buyer, or a big investor willing to provide financial support for the paper.

Two weeks ago negotiations with one potential investor, the financier Mr Leon Black, broke down, and since then Mr Kallikow says he has been in talks with three unnamed groups of investors who are interested in the paper.

Two weeks ago negotiations with one potential investor, the financier Mr Leon Black, broke down, and since then Mr Kallikow says he has been in talks with three unnamed groups of investors who are interested in the paper.

EC to probe background to crime

By David Marsh

REPRESENTATIVES of EC governments and training organisations are meeting in Belgium today to explore ways of breaking the link between European crime and unemployment.

The three-day meeting at Louvain near Brussels, organised by the Commission's employment and social affairs directorate, brings together experts from ministries and voluntary organisations from the 12 member countries.

The meeting will exchange ideas and information on projects to rehabilitate ex-offenders, high-

lighting a new approach to tackling the Community's growing law and order problems.

It comes as an intergovernmental report comparing crime around the industrialised world suggests governments' ability to curb crime is limited. The study, co-ordinated by the Dutch Justice Ministry, shows some sharp international differences.

Northern Ireland ranks as one of the industrial world's least crime-ridden areas, despite sectarian violence. Car theft seems to be some six times more prevalent in England, Italy, Australia, New Zealand, France and the US than in the Netherlands and

West Germany. Robbery is most common in Spain, Poland, the US and Italy.

Other statistics indicate that ex-offenders with jobs are three times less likely to recommit crimes than those unemployed. EC ministers and training organisations are planning a working party to tap funds for ex-offenders' employment projects and monitor how different countries achieve solutions.

In the UK, roughly half of adult males convicted of offences commit another crime within two years - setting up a vicious circle in criminal behaviour. The so-called "recidivism" rate is

thought to be similar in other EC countries.

The Commission is spending an initial Ecu1.5m (£1.8m) this year to finance various projects connected with rehabilitation. One aim of this week's meeting is to allow national agencies access to training funds from organisations and budgetary programmes elsewhere in the EC.

Already the Netherlands and Germany are co-operating on a cross-border programme for integrating ex-offenders, while a similar scheme involves Luxembourg and the UK.

World crime, Page 2

Croatian attacks threaten peace talks

Continued from Page 1

Several units of the Yugoslav army were placed on alert.

Lord Owen expressed some understanding yesterday for the motives of the Croats in launching the attack and he did not think that President Tudjman wanted "to scupper" the Geneva conference. The Croats were clearly frustrated by the delays that had occurred in building a pontoon bridge to replace the

destroyed Maslenica bridge. However, that was no excuse for taking the law into their own hands, he said.

George Graham adds from Washington: US president Bill Clinton is expected to hold a National Security Council meeting early this week to evaluate his administration's policy on former Yugoslavia.

Mr Clinton has made it clear that he believes something more must be done in Bosnia, and that

Continued from Page 1

warnings and possible salary cuts if they break the ban.

"We check the car park three times a day to make sure that no unauthorised employees have driven in."

"If they break the rule once, they will be given a warning. If they break it again and again, they will be admonished and their salary may be cut," the manager said.

Car dealer

Continued from Page 1

temperatures at midday yesterday.

11.30 GMT temperatures

C-Gloomy Or-Drizzle

F-Fair Pg-Fog H-Hail

R-Rain S-Sunny

SI-Sleet Sn-Snow

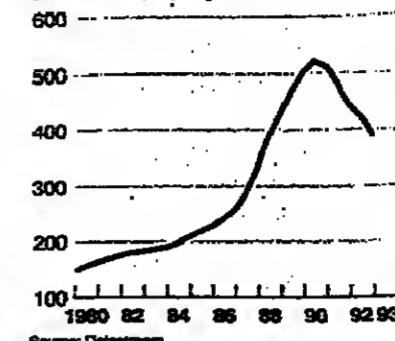
T-Thunder

THE LEX COLUMN

Coal not dole

Hiller Parker Rent Index

Commercial property



Source: Datexco

which Sun Alliance has a majority stake - looks the most logical buyer. Skandia might equally be prepared to pay a premium for the chance to restructure the 15 per cent slice of its share capital held by Hafnia. Potentially interested parties from outside Scandinavia such as Allianz, are hardly short of capital. But the most likely candidates are still digesting prey from the last round of acquisitions.

It is less clear where a buyer for Hafnia's 34 per cent stake in Baltics Holding might come from. Like Hafnia, the basic insurance business is sound enough, but the holding company bears the scars of ill-fated ventures in property and banking. Having seen the shares fall by some 80 per cent in the last two years, Suez might just be tempted to add to its 23 per cent stake and take control on the cheap. But that looks too tidy a solution for Hafnia's creditors to hope for.

UK property

Mr Robin Leigh-Pemberton's days as governor of the Bank of England may be drawing to a close. But, judging by his musings on the reform of commercial property leases last week, he is using them to provoke uncharacteristic controversy. By criticising "inflationary" upwards-only rent reviews, he questioned one of the property sector's most cherished practices. He was right to do so. The UK's anticipated terms for commercial leases desperately need reforming. But it would be unwise to neglect the risks involved in over-hasty action.

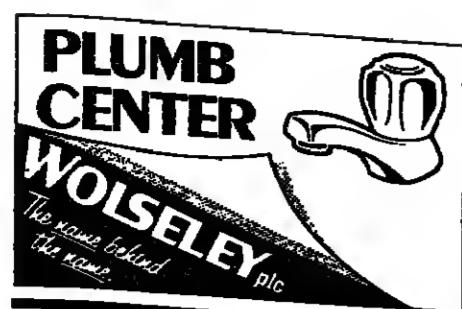
As property developers never tire of pointing out, investors in bricks and mortar are primarily interested in security of income. Any reforms that lessen that security will have to be paid for in higher rents. That in itself would be inflationary. But lesser security would also discourage further property development. That is hardly a problem at present, but it too would be likely to stoke inflationary fires in an economic upswing when demand outstrips supply.

The market itself seems to be working towards a half-way house. Twenty-five year leases with frequent break clauses for tenants are becoming common. These allow rents to be periodically reset to prevailing market prices. Tenants have greater flexibility, landlords some certainty of long-term income. If the market could also develop greater transparency in setting rents, this might help flatten destructive cyclical swings.

Which British company contributed £436 million to the UK trade balance with 81% of sales overseas?

Think about it.

World Weather	°C	°F	Wind	Cloud	Pressure	Humidity	Wet Bulb	Heat Index
Bogotá	15	59	Frankfurt	11	52	70%	65	70
Brussels	10	50	Geneva	12	54	70%	65	70
Budapest	10	50	Gibraltar	8	45	70%	65	70
Buenos Aires	15	59	Glasgow	5	41	70%	65	70
Calcutta	10	50	Helsinki	17	63	70%	65	70
American Chain	9	48	Hong Kong	12	54	70%	65	70
Athens	6	48	Imaburk	8	45	70%	65	70
Bahrain	15	59	Inverness	3	37	70%	65	70
Bangkok	31	91	Isle of Man	17	63	70%	65	70
Barcelona	15	59	Istanbul	5	40	70%	65	70
Basel	5	41	Johannesburg	11	52	70%	65	70
Berlin	5	41	Lisbon	13	57	70%	65	70
Bilbao	4	39	London	7	45	70%	65	70
Bratislava	12	54	Los Angeles	12	54	70%	65	70
Berlin	11	52	New York	4	46	70%	65	70
Blarritz	12	54	Madeira	17	61	70%	65	70
Bombay	32	90	Nice	16	61	70%	65	70
Bordeaux	11	52	Norfolk	5	45	70%	65	70
Copenhagen	10	50	Tel Aviv	5	45	70%	65	70
Edinburgh	5	41						
Faro	5							



FINANCIAL TIMES COMPANIES & MARKETS

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Monday January 25 1993

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INSIDE

Italians recruit Japanese steel man

Iva, the heavily loss-making Italian steel state group, has appointed Mr Hayao Nakamura, a Nippon Steel executive, as its new managing such a senior public-sector post is unprecedented in Italy. It reflects the deep difficulties in which Iva now finds itself. Page 17

UK housebuilder upgraded

Barratt Developments, Britain's third largest housebuilder, has become the first company in the construction sector to have its rating raised by IBCA, the credit rating agency. The agency noted that under the chairmanship of its founder, Sir Lawrie Barratt (left), who was brought out of retirement to rescue Barratt, the group had returned to "a stronger financial position with debt significantly reduced at year-end and a return to a small pre-tax profit in the UK". Page 18

Peugeot seeks market share

Peugeot aims to increase its share of the European market this year, after losing ground in France in 1992. Mr Jacques Calvart, president, said: "He said his company would this year have the new models to launch under both its Peugeot and Citroën brands that it lacked last year, and that its share of the west European car market should rise to about 13 per cent from the 12.2 per cent of last year. Page 17

Prospective p/e ratio

The latest prospective p/e ratio for the "500" index for calendar 1993 is 13.7 (last week: 13.7). This compares with an estimated p/a for the "500" of 16.5 (16.6) for calendar 1992, calculated by IBES, based in New York. The official FT calculation of the historic p/e, based on the latest reported earnings, is 17.36 (17.33).

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In the war against inflation in Brazil, a minor battle was won last week. Agreement by a special session of Congress over a new tax on financial transactions is forecast to raise \$7.2bn to help plug the government's widening budget deficit.

Yet, although helpful, the move will do little to address Brazil's long-term inflation problem. That will require a shake-up of the government. That only appears possible when the 1988 constitution comes up for review by Congress next September.

Inflation in Brazil has been above 20 per cent for 14 months now. The country has suffered triple-digit annual inflation for 10 years; last year it stood at 1,148 per cent.

Brazil's inflation contrasts with the rest of Latin America. In the region as a whole, excluding Brazil, average inflation was 21 per cent last year, against 1,203 per cent in 1989.

Insights about why inflation in Brazil is so tenacious are contained in a working paper from the World Bank's policy research department* which covers recent hyperinflation in Argentina, Peru and Brazil.

It cites evidence that high inflation degenerated into hyperinflation in these three countries in the late 1980s not because their chronic budget deficits somehow got sharply worse. Neither did hyperinflation – at least in Argentina and Brazil – take off without any prior surge in money supply as one would expect from examining the “classic” hyperinflations of Poland, Austria and Germany in the 1920s and of Bolivia in the early 1980s.

Instead, hyperinflation was the culmination of a variety of factors: worsening fiscal accounts, a growing tendency to accept high inflation, and increased financial fragility. This was complicated by limited access to external finance, because of the debt crisis, weak monetary and fiscal control and the limited availability of non-inflationary domestic

By Norma Cohen,
Investments Correspondent

JOHANNESBURG Consolidated Investments, the South African mining company, has emerged as a bidder for up to 29.9 per cent of Johnson Matthey, the precious metals group held by Charter Consolidated, the UK industrial conglomerate.

Charter, which is advised by the merchant bank Hambros, is trying to sell 38.4 per cent of Johnson Matthey in total.

The South African conglomerate,

which is 40 per cent owned by Anglo-American, the South African holding company, and 8 per cent by the De Beers group, is a holding company whose assets include a 32.6 per cent stake in Rustenberg, the world's biggest platinum producer, with whom Johnson Matthey has a joint venture.

Rustenberg was ruled out as a potential purchaser because of likely antitrust regulatory concerns which would follow from its increased control of the world's platinum supply.

Industry analysts note that the purchase of the stake by JCI has com-

mercial logic for both parties. JCI already markets its platinum through Johnson Matthey.

Meanwhile, Johnson Matthey shares rose last week on speculation that Charter has been approached by a company seeking to purchase its entire 38.4 per cent block of Johnson Matthey shares.

Any such purchaser would be required to bid for all of Johnson Matthey under UK Takeover Panel rules.

Sources familiar with the talks said that at least one other potential purchaser of Charter's Johnson Matthey shares has emerged, but would not say if

that buyer is seeking the entire block or the 8.5 per cent portion which JCI does not intend to purchase.

A sale of a 29.9 per cent stake to JCI is thought to be acceptable to Johnson Matthey because JCI is believed to have indicated it has no intention of bidding for the entire company.

Johnson Matthey's management is reported to be determined to remain independent.

Meanwhile, analysts believe that Charter may use proceeds of the Johnson Matthey sale to repurchase the 38 per cent stake in itself currently held by

Minorco, the European-based investment arm of Anglo-American.

Anglo-American's stake in Charter reflected its desire to hold an investment in the platinum industry. Without the Johnson Matthey stake, Charter no longer has exposure to that sector and Anglo-American may be prepared to sever its links with Charter if a price can be agreed for the Minorco shares.

If it does not repurchase its own shares, analysts said that Charter would be under pressure to distribute proceeds of the sale to shareholders as a special dividend.

Martin Dickson and Nikki Tait analyse a series of disposals stemming from heavy losses

US groups burn their fingers in financial services

A quiet but significant shake-up is taking place in some of the less glamourous reaches of the US financial services industry as some of America's top industrial companies withdraw from the area, often with fingers burnt.

The latest example is Xerox, the document processing group, which this week announced plans to shed its remaining insurance and financial services businesses, with a fourth-quarter after-tax charge of \$775m to pay for it.

Businesses on the block include Furman Selz, a New York brokerage house, Crum and Forster, a property-casualty operation; and Xerox Life, a life insurance and annuity business.

Xerox is not alone. Weyerhaeuser, the forest products group, is selling its wholesale annuity and mutual funds business to GE Capital, the financial services arm of the General Electric group. Kodak has announced plans to sell its equipment leasing business – also to GE Capital – while Westinghouse Electric says it will quit financial operations.

But ITT, the conglomerate which this week announced a pre-tax charge of nearly \$1bn to restructure its finance arm, including heavy expected losses in unsecured consumer loans, is in a different position. Since finance and insurance now provide more than 50 per cent of its earnings, it has no plan to withdraw from these areas but instead wants to refocus on more profitable areas of growth.

The buyers of the cast-offs are an equally mixed bunch. They include banks, finance houses and leveraged buy-outs involving managements of the businesses concerned.

One of the most active is GE Capital. Like many of the operations being sold, it originated as an adjunct to GE's industrial businesses but took off in the 1980s with rapid growth in its own right.

Unlike some rivals, its profits

dowtnurn in the business cycle in the late 1980s. Westinghouse, for example, ended up investing in the most speculative type of cheap hotel property. Such companies are now having to withdraw from financial services to stop the sector casting a permanent pall over the entire group. Others are cutting back.

Kodak and Weyerhaeuser are both in the throes of restructuring. Sears has faced shareholder agitation over the poor performance of its merchandise operations.

Chrysler, the car group, which sold its consumer finance subsidiary last November, has a very stretched balance sheet. So too does McDonnell Douglas, the aerospace group which has been trimming down its finance operations.

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By contrast, the property-casualty industry has faced an appalling year for catastrophic events. The New York-based Insurance Services Office, including a probably outdated figure of \$10.7bn for Hurricane Andrew, calculates total catastrophe losses in 1992 reached \$15.2bn.

These problems follow some

growth has remained strong enabling it now to cherry-pick assets from distressed sellers.

The US insurance industry also accounts for part of the turnover in financial services operations. Its travails fall into two categories.

For life companies, difficulties have arisen principally on the investment side. At end-September, the life industry overall held about 18.0 per cent of assets – some \$300bn – in property or mortgage loans. It needs to bolster reserves against falling property values and/or delinquent loans.

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well-publicised insurance company failures – like that of Executive Life in Los Angeles.

The bottom line is that many insurance operations are being pressed to strengthen their balance sheets – making them less attractive as peripheral holdings to non-insurance parent companies, and prompting the sale of non-core businesses, often in the financial services sector, by insurers themselves.

In the latter score, Travelers, the Hartford-based composite is probably the most striking example. It has sold Dillon Read, its investment banking subsidiary, Keystone, a mutual fund business, and Travelers Mortgage Services, a home loans operation, to raise capital.

The situation at Aetna has been broadly similar – with 43 per cent of La Estrella, the Spanish insurer, sold to Banco Hispano Americano for \$100m, and

the \$1.21bn sale of its American Reinsurance subsidiary to Kohlberg, Kravis Roberts, the buy-out specialists, for \$1.4bn.

In the other direction, the Hurricane Andrew losses faced by Allstate – more than \$1bn – almost certainly compounded the pressures for capital within Sears, Roebuck. This obliged the company to choose between funding the required overhaul of its retail business and expanding the financial services division.

Transamerica, the San Francisco-based financial services group, also cited conflicting demands on capital as the reason behind its decision to dispose of its property-casualty operations.

"We face demands for increased capital to support growth in many of our businesses," said Mr Frank Herringer, chief executive, in view of this "we have elected to focus our resources on our life insurance and finance businesses".

A single bullet can't kill Brazil's inflationary tiger

to the public that the factors creating hyperinflation bad ceased to exist.

However, in high inflation economies it was much more difficult to demonstrate that a change of regime had taken place sufficient to bring price stability.

In Argentina, two stabilisation programmes – the Austral plan in 1985 and the Primavera plan in 1988 – had initial success in bringing down inflation. But by mid-1989, inflation was approaching

200 per cent a month. The so-called Bunge & Boro plan ended it, but inflation persisted at about 5 per cent monthly. A new price explosion in December 1989 prompted the Bonex plan, aimed at reducing the government's domestic debt.

A further plan was required in April 1991, which along with subsequent supportive measures has succeeded in pushing price increases down much closer to international levels.

The plan, named after the economy minister Domingo Cavallo, fixed by law the exchange rate to the dollar and instituted a fiscal reform that went further than anything previously announced. The central bank was forbidden by law to print money, except when backed by hard currency reserves.

The fiscal adjustment was reinforced over time with privatisations, rationalisation of

recurrent failed stabilisation attempts which created instability in the rate of change of inflation.

Furthermore, after the "new" hyperinflations, "restoring price stability has been longer and more costly than in the classical cases". This was because it was not clear in the public mind where inflation would settle once hyperinflation had stopped, experience showing that it fell back to the high levels prevailing before hyperinflation. The battle to beat inflation thus had to continue for longer.

Hyperinflations themselves must come to an end because they are unsustainable. Government revenues collapse, production and most commerce stop. They can usually be brought down through an orthodox economic programme which indicates a "change of regime" – a strong indication

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Hyperin

COMPANIES AND FINANCE

Better return from small companies

By Norma Cohen,
Investments Correspondent

INVESTMENTS in small companies are likely to outperform those in their larger counterparts, according to two new surveys.

According to stockbrokers Hoare Govett, who compile the Hoare Govett Smaller Companies Index, prices are expected to rise by 20 per cent in the coming year, outperforming the anticipated rise in the FTSE Index of only 12.4 per cent.

Meanwhile, accountants Stoy

Hayward, who compile their own Private Company Price Index - which largely consists of smaller companies - found that prices paid to acquire smaller companies rose steadily relative to earnings during 1992, a trend expected to continue into 1993.

The average price paid for a private company in the UK is 9.5 times earnings in the fourth quarter last year, against 8.3 times in the comparative period of 1991.

At the end of 1992, the Private Company Index stood at a 43 per cent discount to price/

earnings ratio of the FT 500 - the widest level in recent years - highlighting the differences in sentiment between investors in leading quoted companies and those in the smaller company sector.

Mr Rick Sopher, corporate finance partner at Stoy Hayward, said current price anomalies make it very attractive for small private companies to be acquired by quoted ones. Institutional shareholders, however, have been unwilling to support the acquisition ambitions of smaller quoted companies, so they are losing

out on the chance to bolster earnings through relatively low-cost acquisitions.

Meanwhile, research from Hoare Govett shows that the smaller companies sector in December 1992 turned in the best performance since June 1987. The Small Companies Index has risen by 28 per cent since last September's Black Wednesday, well ahead of the 16 per cent rise in the FTSE 100.

Since the beginning of September, the FTSE has fallen 1.5 per cent while the HGSCI has risen 1.3 per cent.

Meanwhile, accountants Stoy

Chief executive resigns at Harrison Inds

By Matthew Curnin

Mr Barry Giddings has resigned as chief executive of Harrison Industries, the debt-laden doors and castings supplier, after a boardroom wrangle over the group's consolidation or expansion as it struggles to return to profitability.

Harrison announced that Mr Giddings had left "due to a difference of opinion over the future strategy of the group", adding "the company retains the full support of its bankers and advisers", namely the Bank of Scotland, Hamitros Bank and house brokers Williams & Broe.

Mr Giddings took control of Harrison in December 1991 in a £14m reverse take-over. At the time he said he would expand the group's industrial interests by moving into environmental security and general engineering plans he pursued.

Merlin Green asking for split capital status

By Philip Coggan,
Personal Finance Editor

MERLIN International Green Investment Trust is proposing a restructuring in an attempt to eliminate the discount to net assets at which its shares trade.

Under the proposals Merlin will become a split capital trust, with new classes of zero coupon preference and ordinary shares, and a wind-up date of 2001. The hope is that investors will be attracted by the tax advantages of the new shares and this, combined with the prospect of a wind-up date when assets will be repaid, will eliminate the discount.

Its shares traded at an average 23 per cent discount last year, many split trusts trade at a premium to net assets.

The proposals will pay no income but will have first claim on the assets, and offer the prospect of capital gain. Based on an

illustrative initial value of 112.3p, gross redemption yield will be 8.6 per cent.

Ordinary shares will receive all the income but will only be repaid after the zeros have been met in full. They are, therefore, a highly-gearred investment. The expected initial dividend yield will be 11.3 per cent gross.

Existing shareholders will be offered units on a one-for-one basis, each unit will comprise one zero and new ordinary share. Terms of the existing warrants will be changed so that warrant holders will be entitled to subscribe for one unit at 100p.

The proposals will need the 75 per cent approval of shareholders and warrant holders at a meeting on February 16; Merlin already has support from 45.6 per cent of the shares and 20.7 per cent of the warrants.

Arthur Shaw board battle goes to court

By Paul Taylor

The battle for control of Arthur Shaw, the loss-making West Midlands building materials group quoted on the USM, has moved into the courts.

Mr Gordon Pearson, chairman, told his board that he obtained a High Court injunction in Birmingham preventing two former directors, Mr Donald Crummond and Mr Ian Tickler, the ex-chairman, from being re-appointed.

Rebel shareholders have called for an extraordinary meeting to remove Mr Pearson and replace him with Mr Tickler. They also want Mr Crummond, who was ousted last August, re-appointed. Shareholders representing 49 per cent of the equity are said to be supporting the move.

Mr Tickler and his family, which founded Shaw, own 13.4 per cent of the equity while Mr Pearson holds 15 per cent.

'Stronger' Barratt has rating upgraded

By Paul Taylor

BARRATT Developments, Britain's third largest housebuilder, has become the first company in the construction sector to have its ratings raised by IBCA, the credit rat-

ing agency.

The agency said it had lifted Barratt's long term rating to BB from B, and its short term rating from C to B. Despite the change Barratt's rating remains at speculative grade since BBB- is the lowest investment grade rating.

IBCA noted that trading in the current year remained very difficult despite favourable moves in interest rates and more affordable house prices.

However the agency noted that under the chairmanship of its founder, Sir Lawrie Barratt, who was brought out of retirement to rescue Barratt, the group had returned to "a stronger financial position with debt significantly reduced at year-end and a return to a small pre-tax profit in the UK, despite continuing difficulties in the Canadian market."

The agency also noted that problems in the housebuilding and property sectors in the past three years had been a significant contributor to the steady downward trend in the debt ratings of both banks and building societies. But it also pointed out that there were "some recent indications from estate agents that the residential housing market has started to improve."

Shute buys 4.9% stake in Anglia Secure for £72,000

By Jane Fuller

MR ROGER SHUTE, the convalescent ex-chairman of BM Group, the industrial concern, has taken a stake in a second quoted company. His interest again sparked a sharp increase in the target's share price.

Anglia Secure Homes, which builds and manages sheltered housing for the elderly, saw its price rise from 4 1/2p to 7 1/2p after it disclosed that Mr Shute had acquired a 4.9 per cent interest - 1.6m shares costing £72,000.

This followed the news that he had taken a similar stake in GM Firth, the steel company, and there is talk of him joining its board as a non-executive.

In Anglia's case, Mr Shute's interest seems to be speculative. He said the management was strong and aggressive and might be seen as a passive investor in an industry that "is just about to come out of the bottom of the cycle".

Anglia lost £5.08m in the six months to March last year and Mr James Bryant, finance director, said losses had continued in the second half.

At the interim stage net borrowings remained almost three times shareholders' funds of £10.8m. Mr Bryant said the group had 250 unsold homes, but on the other hand, its management subsidiary had performed well. Its bankers remained "understanding".

Mr Shute's return to the quoted company scene follows six months of convalescence from lung disease. He remains president of BM, which he founded, until July, when the post will be reviewed. He said his paper losses on BM shares ran to about £3m.

Two more Lilley businesses sold

RECEIVERS to Lilley, the Glasgow-based contracting and construction group, sold two businesses to a management buy-out team over the weekend.

Cowcaddens-based MDW and Meadowline Services were sold to a team led by Mr Bill Shearer, the managing director, and financed by the Bank of Scotland, 3i and Scottish Enterprise.

Negotiations on the buy-out

Construction to TA Bickerton, an independent builder based in St Albans, Hertfordshire.

Bickerton is owned by Mr Ken Wilkins, who founded Hatfield Construction and sold it three years ago to Lilley, which wanted to complement its network in the south of England. Mr Wilkins said Hatfield had always remained profitable and would now be restructured as a wholly-owned subsidiary of Bickerton.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
British Aerospace (UK)/Taiwan Aerospace Corp (Taiwan)	Aero International Aerospace (JY)	Aircraft manufacture	£240m	Proceeds to cut BA debt
British Airways (UK)	USAir (US)	Airlines	£196m	New 19.9% deal approved
Avrovia de Mexico (Mexico)	Aeroperu (Peru)	Airlines	£35m	Contested privatisation deal
Foster's Brewing (Australia)/Wilson Neill (N Zealand)	Joint Venture	Brewing	£12m	JV buying Cascade brewery
Parmalat (Italy)	Fejertej (Hungary)	Food	£4.6m	Privatisation deal
James Crean (Ireland)	Valley Fresh Foods (US)	Food	£3.5m	Buying outstanding 50%
Coats Viyella (UK)	Youghal Carpets (Ireland)	Carpets	£2.7m	Offer for outstanding stake
Inchcape (UK)	Revasa (Italy)	Insurance broking	£1.7m	Lifting stake to 49%
Unilever (UK/Netherlands)/BSN France	Joint Venture	Food	n/a	Global iced snacks JV
ICI (UK)/BASF (Germany)	Asset swap	Petrochemicals	n/a	Industry restructuring goes on

AITC will admit offshore closed-end funds

By Norma Cohen,
Investments Correspondent

THE ASSOCIATION of Investment Trust Companies, the industry trade association, said it will admit members' offshore closed-end funds and is seeking tax changes to make them more attractive to investors.

The rule change will allow 15 to 20 new firms to join immediately, increasing the AITC membership from its current level of 231 members.

Many of these are single country funds which allow investors access to foreign stock markets which they would have difficulty accessing. Also, some of the funds are investing in bonds which UK investment trusts are currently barred from holding in significant quantities.

The AITC said it had barred the firms - which are an increasingly significant portion of the investment trusts with London Stock Exchange listings - because the UK definition of a closed

end investment company is particularly narrow and stops companies from ever repurchasing their own shares.

An increasing number of closed-end companies are being established offshore for fiscal or regulatory reasons and many do not entirely meet the UK definition, the AITC said.

To be eligible for AITC membership, a company must have a London listing, must be marketable in the UK and will regard EC citizens as a "substantial part" of their natural shareholders, the

trade organisation said.

Among the tax changes sought by the AITC on behalf of closed-end funds are an end to the distinction in the way capital gains on stocks and bonds held in investment trusts are taxed. While the capital gains on equities are untaxed, the capital gains on bonds are taxed.

The AITC is also calling for the gains earned on futures, options and warrants held by investment trust to be treated as capital gains and therefore, untaxed.

Walt Disney Company

ECU 62,500,000

8 1/2% Guaranteed Notes due February 25, 1994

WALT DISNEY COMPANY informs the holders of the above mentioned Notes that the annual instalment due February 25, 1993 covering a nominal amount of ECU 62,500,000 has been partially satisfied by repurchase in the market pursuant to the provisions of Clause 6(a) of the Terms and Conditions and partially by drawing by lot, pursuant to the provisions of Clause 6(b) of the Terms and Conditions of the Notes.

The Notes so drawn, i.e. 290 Notes bearing a nominal value of ECU 1,000 and 51 Notes bearing a nominal value of ECU 10,000, bear the following numbers:

Denomination of ECU 1,000
00017 001818 002893 005665 007620 003729 011694 016290 014374 016845
000374 001938 003324 005712 007425 009758 015255 013706 015035 017037
00114 002077 003954 005727 007243 009369 01548 016119 017093
000867 002120 004169 006002 007867 009237 011967 014003 015240 017132
002882 002136 004237 006048 006949 010198 012105 014070 015272 017461
00452 002136 004237 006048 006949 010198 012118 014071 015272 017509
00445 002136 004237 006048 006949 010198 012118 014071 015272 017509
00474 002435 004363 006114 008252 009043 012178 014168 015807 017692
00449 002785 004326 006958 008257 009081 012360 014293 015250 017292
000271 002835 004547 006322 008449 009051 012495 014341 015722 017784
00127 002870 004547 006322 008449 009051 012495 014341 015731 017842
000272 002870 004547 006322 008449 009051 012495 014341 015732 017842
009829 002910 004718 006618 009618 009617 012722 014482 015995 017884
009832 002911 004765 006667 009618 009617 012751 014511 016018 017973
00104 002935 004907 006840 009728 010645 012913 014602 016120 018026
00105 003134 005028 006951 009673 010645 012913 014601 016125 018042
00120 002349 005165 007177 009074 011633 013106 014668 016403 018254
00121 002826 005243 007212 009074 011633 013106 014668 016403 018254
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Ilva names Nakamura managing director

By Helg Simonian in Milan

ILVA, the heavily loss-making Italian state steel group, has appointed Mr Hayao Nakamura, a Nippon Steel executive, as its new managing director following Friday's resignation of Mr Giovanni Gambardella.

The appointment of a foreigner to such a senior public sector post is unprecedented in Italy. It reflects the deep difficulties in which Ilva, which lost L1.75bn (\$1.1bn) in the first eleven months of 1992, now finds itself.

In 1991, Ilva reported a loss before minority interests of L498bn, after putting aside L411bn in extraordinary gains in a special restructuring fund.

Mr Nakamura, currently the representative in Italy of Nippon Steel, is one of just a handful of Japanese executives with a close knowledge of the Italian market, especially the steel sector. He was closely involved in the mid-1970s in the extension of the Taranto integrated steel plant, Italy's biggest, and also worked with Ilva on its Novi Ligure rolled coils facility.

One of his first tasks will be to prepare a restructuring plan for the group, which has been devastated by the fall in European steel prices and extremely heavy debts, believed to have reached L8,300bn last year.

Last November, IRI, the state holding company which controls Ilva, called on its management to propose a new restructuring plan by mid-1993. The surprise resignation of Mr Gambardella and other senior board members, coming just a day before IRI examined Ilva's 1992 accounts, may have been linked to the fact that its financial performance was found to have deteriorated beyond even the worse expectations.

Ilva's new management have only limited room for manoeuvre. After embarking on a highly aggressive expansion drive under Mr Gambardella in the late 1980s, Ilva, which rose from the ashes of the loss-making Finisider state steel group, was forced to trim its sails in the face of high debts and increasingly difficult market conditions.

Peugeot aims for larger market share

By David Buchan in Paris

PEUGEOT aims to increase its share of a falling European market this year, after losing ground in its home base of France in 1992. Mr Jacques Calvet, president, claimed yesterday.

Mr Calvet said that his company would this year have the new models to launch under both its Peugeot and Citroën brands that it lacked last year and that therefore its share of the west European car market should rise to about 13 per cent from the 12.2 per cent of last year.

He gave no indication of the Peugeot results for 1992, after a first half in which the company reported profits of FF72.3bn, (\$420m) down from FF72.7bn in the same period of 1991.

However, Mr Calvet estimated that overall west European car sales would be 5 per cent lower this year than last year, following an un promising start this month.

He was not as pessimistic as the CEA, the European carmaker association, which was predicting a 7.5 per cent in European car sales this year.

However, Mr Calvet characteristically predicted that the European Commission would have great difficulty in reaching agreement with Japan on the latter's car exports to the community.

Chile proposes reform of capital markets

By Leslie Crawford in Santiago

CHILE will today send a draft bill to Congress aimed at implementing the "deepest and most complete reform to the domestic capital markets" since the early 1980s.

The reforms aim to widen the investment horizons of private pension funds and insurance companies, which manage \$15bn worth of funds, almost 45 per cent of Chilean gross domestic product.

The legislation, which has been two years in the making, is long overdue.

Private pension funds, known as AFPs, are growing at

COMPANIES & FINANCE

DAF plan for recovery endorsed

By John Griffiths

TWO management consultancies are understood to have endorsed the main elements of a recovery plan drawn up by DAF, the beleaguered Dutch truck maker, opening the way for substantial extra financial aid backed by the Dutch and Belgian governments.

Following a meeting of DAF's supervisory board at the weekend, the company's 13,000 employees in the Netherlands, Belgium and at its Leyland DAF truck and van-making subsidiary in the UK are expected to be told tomorrow how they will be affected by further cost-cutting and job losses.

At the same time, DAF is expected to indicate what progress it is making to secure further financing in talks with its banks and the Dutch and Belgian governments. These

could lead to any of the parties taking or expanding equity stakes. Leading shareholders include ABN-AMRO Bank with 8.2 per cent and the Dutch insurance group ING and Aegon with 10.6 per cent and 6.4 per cent respectively.

In spite of industry rumours that DAF is considering plant closures, no immediate measures are understood to concentrate on further squeezing costs. DAF has cut its work force by 4,000 people since the end of 1992, and had intended to reduce this to under 12,000 people by the end of this year even before the latest recovery plan.

The hope is that further belt-tightening, combined with fresh finance, will allow DAF to survive until it can be bailed out by recovery in European, and particularly UK, commercial vehicle markets. It expects

this to emerge in the second half of this year.

Tomorrow is unlikely to resolve the uncertainty surrounding the company's plans to invest about £250m (\$375m) in a successor to the Leyland DAF vans built by 2,000 employees at the former Freight Rover van plant in Birmingham.

DAF, in which British Aerospace holds a 10.8 per cent stake, is under strong pressure from Renault, its partner in the project, to make a firm manufacturing commitment. But DAF's financial crisis, following three years of heavy losses, has led Renault to make contingency plans against DAF withdrawing.

Mr Koos Andriessen, the Dutch minister of economic affairs, has indicated his willingness to try to arrange up to several hundred millions of

guilders' of additional help for DAF from the banks and Dutch and Belgian governments.

Belgium's Flemish regional government is willing to provide extra help now that the reports from the two consultancies, Arthur D. Little and Coopers & Lybrand Dijker Van Dien, are known to be sympathetic to DAF's plans.

Such funding would be additional to the F1150m (\$160m) in state-backed loans DAF secured in December, but which it quickly acknowledged would not be enough in the face of a bigger-than-expected net loss for 1992.

This is now expected to be higher than the F1100m net loss forecast at last year's half-way stage, particularly as some provision for tomorrow's cuts will have to be included. Cumulative losses exceed F1700m.

NORTHAM PLATINUM LIMITED ("Northam")

(Registration No. 77/032B2/06)

(Incorporated in the Republic of South Africa)

RESULTS OF RIGHTS OFFER OF 24 192 000 SHARES IN NORTHAM

Subscriptions together with applications for additional shares totalled 25 404 971 shares (105.0%). Shareholders and/or their renounces subscribed for 24 104 738 shares, equivalent to 99.6% of the number of shares offered. Applications for additional shares totalled 1 300 233 shares.

The 87 262 shares available for allocation to applicants for additional shares have been allocated to the extent of 9 793 shares in the first instance to rounding up applicants' resultant holdings to the next 100 shares.

Thereafter:

- all applicants who applied for 100 or less additional shares will be allocated the full amount applied for;

- all remaining applicants who applied for additional shares will be allocated excess shares on the basis of the formula rounded to the nearest 100:

$$A = 0.993\% (B + C + D) + 100$$

where

A = the number of additional shares to be allotted, provided that this number, together with any shares allocated in terms of the preferential rounding referred to above, does not exceed the number of additional shares for which application was made;

B = the number of shares held at the record date of the rights offer;

C = the number of shares taken up in terms of the rights offer;

D = the number of additional shares applied for (net of any allocation made in terms of the preferential rounding to the next 100 shares referred to above).

Refund cheques in respect of unsuccessful applications for additional shares and certificates in respect of shares allotted will be posted to the applicants concerned.

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Brokers to the Issue
(In the Republic of South Africa)
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and the South African Futures Exchange)

Johannesburg
25 January 1993

A member of the Gold Fields Group

Bronfman empire in fresh crisis

By Bernard Simon in Toronto

NERVOUSNESS over the future of Royal Trust, Canada's second biggest trust company, has ignited another crisis of confidence in the business empire controlled by the Toronto branch of the Bronfman family.

Share prices of companies in the Bronfman orbit, especially those related to Royal Trust, have tumbled to their lowest levels in at least a year, following RT's announcement that it was seeking an equity injection from an outside investor, preferably a large financial institution.

RT's shares closed at C\$21.11 on the Toronto Stock Exchange last Friday, a 31 per cent drop over two days.

RT traded at almost C\$20 in 1989.

Among Bronfman holding companies, Edcor slumped by 32 per cent last Thursday and Friday to C\$2.25. Hees International, the group's merchant banking arm, was down 11 per cent to C\$8.88, while Triton Financial, which has a 44 per cent interest in Royal Trust, slipped 25 per cent to C\$3.15.

A Bronfman spokesman said the price falls were an inevitable reaction to the troubles at RT and at Bramalea, a Bronfman-controlled property developer which filed for bankruptcy protection last month.

However, he said that other parts of the group, which included natural resource, life insurance and consumer products companies, were "very healthy", with healthy lines of credit.

RT's business consists mainly of mortgage lending, fiduciary services and a variety of banking functions. It has taken several writedowns on its UK and North American assets over the past three years and is expected to set aside a further large amount from fourth-quarter 1992 earnings. It suffered a nine-month loss of C\$227m (\$US185m).

Analysts said investors were uncertain whether a buyer would willingly step forward for RT. Royal Bank of Canada, the country's largest financial institution, is among those in discussions with the Bronfman group. Triton has said that it would contribute C\$100m in new equity.

Benetton may float clothing arm

By Helg Simonian

BENETTON, the Italian clothing group, may float its new Sportswear sports goods and clothing arm on to the stock market. It could happen within the next two to three years, according to Mr Silvano Storer, a senior group executive.

The company, which had sales of \$808m last year, expects to be one of the world's top sports equipment groups by 1995, when sales should reach \$1bn. At present the sports goods market is dominated by Nike, Reebok, Adidas and Mizuno of Japan.

Benetton has identified sports as the next big growth area in retailing. "Sports today are a keystone to leisure time activities and will continue to gain greater importance in everyone's life," said Mr Gilberto Benetton, chairman of Benetton Sportswear.

The forecast came as Benetton displayed together for the first time the 10 brands acquired over the past three years.

The subsidiaries assembled under the new Benetton Sportsystem holding company, include Nordica ski boots, Prince tennis rackets and Rollerblade inline roller skates.

Sales for the group, which has now achieved its first aim of building up a portfolio of leading sports brands, would exceed \$700m this year, said Mr Storer.

The range covers winter and summer sports, but is still under-represented in footwear and clothing, two activities being developed internally.

A flotation could allow the company, owned by Edizioni Holding, the Benetton family's ultimate holding company, to copy the success of Benetton, which has around 20 per cent of its shares listed.

The proceeds from a quotation would be used to repay debt.

The remainder could be channelled into further purchases, or, possibly, a retail sports goods chain akin to that of Benetton in clothing.

ENI venture in Venezuela

By Sara Webb

ENI, the Italian industrial group, and Petroleos de Venezuela, the Venezuelan state oil group, have agreed to build a \$360m methanol plant in Venezuela, with Chemicals and Chemicals Italiana di Italy providing part of the equity for the project.

The Brazilian insurance market continued growing in 1992, and Bradesco is the market leader," explained Mr Alcides Lopes Tapia, vice-president.

The bank benefited from Brazil's increase in exports. It handled \$6.4bn of exchange operations for shipments abroad, representing 16.7 per cent of the market. The bank enjoyed a 25 per cent increase in this area.

Mr Tapia said Bradesco pushed ahead with cost cutting.

Bradesco rises 77% to \$289m

By Bill Hinchberger
in San Paulo

BRADESCO, Brazil's largest private bank, posted profits of \$289m for 1992, a 77 per cent increase over 1991.

The improvement was partly due to a 25 per cent reduction in provisions for bad debts to \$118m for 1992.

Loan operations accounted for 28 per cent of the results while a substantial proportion came from subsidiaries, mostly from Bradesco Seguros, the bank's insurance unit.

"The Brazilian insurance market continued growing in 1992, and Bradesco is the market leader," explained Mr Alcides Lopes Tapia, vice-president.

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Mr Tapia said Bradesco pushed ahead with cost cutting.

OMV to reduce dividend

By Deborah Hargreaves

compared with a dividend of Sch20 per share in 1991.

OMV has introduced further cost-cutting measures on top of the 900 job cuts made last year of about Sch300m (\$26.3m).

The company said it would cut investment to Sch60m as well as continuing to cut staffing levels.

It made a loss of Sch383m in the first nine months of last year, but expected an improvement in the fourth quarter.

The finance ministry sees revenue bonds as an important vehicle for substituting foreign finance for big projects. Endesa, the biggest privatised utility in Chile, is said to be planning a \$70m issue to help finance its \$450m Pangua hydroelectric dam.

Insurance companies will be allowed to invest up to 15 per cent of their funds in foreign equity and bonds and in the derivatives markets at home and abroad.

The reforms have called upon some elements of US trustee legislation in the introduction of revenue bonds for the

finance of large infrastructure projects. Under this scheme, the money raised by bond issuers is managed by a trustee which disburses funds as the project develops.

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Insurance companies will be allowed to invest up to 15 per cent of their funds in foreign equity and bonds and in the derivatives markets at home and abroad.

IN THE HIGH COURT OF JUSTICE OF ENGLAND AND WALES Chancery Division Companies Court

IN THE MATTER OF ST HELEN'S INSURANCE COMPANY LIMITED (IN LIQUIDATION)

and

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that by an Order of Mr Registrar Buckley dated 14th January 1993 made in the above matter, the Court has directed that a meeting be convened of Scheme Creditors (as defined in the Scheme of Arrangement hereinafter described) for the purposes of considering and, if thought fit, approving (with or without modification) a Scheme of Arrangement pursuant to section 425 of the Companies Act 1985 between the above Company and its Scheme Creditors and that such meeting be held at The Chartered Insurance Institute, 20 Aldermanbury, London EC2V 7HY on Friday

INTERNATIONAL BONDS

Stronger D-Mark sector rises from the Ecu market

OUT of the ashes of the Ecu market, a stronger and larger D-Mark Eurobond market has risen.

Given the importance of the D-Mark as a currency, the slow development of the D-Mark sector of the Eurobond market had been an anomaly, resulting in part from antiquated market practices. The liberalisation of Bundesbank rules last August helped to modernise the market, leaving it well positioned for an autumn windfall.

The turmoil in the foreign exchange market in September left many European countries, already facing problems funding their budget deficits, with depleted foreign currency reserves.

The D-Mark sector proved "the best watering hole for sovereign borrowers to refill their tanks", according to Dresdner Bank. Sweden's DM2.5bn financing in October helped to jump-start the market by providing that large liquid D-Mark issues can attract international institutional investors.

Since then, the pace of growth has increased. The volume of D-Mark Eurobonds in the first three weeks of this year has reached DM14.5bn, representing 27 per cent of supply last year.

Although this level of activity is not likely to be maintained, volume is expected to run at record levels this year. The heavy supply so far has been easily absorbed by the

market, which has not suffered from a widening of Eurobond spreads relative to bonds.

In part, the market has benefited from the availability of strong credits in large size, which helped attract new institutional investors.

The liquidity of the market has improved a lot but it still lags the dollar market. Many banks and securities houses have shifted idle Ecu bond dealers on to D-Mark Eurobond trading, while some German banks, such as Dresdner, have stepped up trading activity.

Consequently, the investor base has broadened sufficiently to keep pace with the market's growth. As well as attracting international institutions, the market has succeeded in

attracting a new layer of domestic investors.

"Both the Finland and Italy deals [launched earlier this year] offered yield spreads over bonds, and also over Schuldscheine [domestic bonds] and mortgage bonds," said one German banker.

As a result, domestic institutions, such as insurance companies, have started to buy large Eurobond issues as a more liquid alternative to domestic paper. More business is likely to be channelled through the growing D-Mark medium-term note market.

At the same time, the turmoil in the financial markets last September sent international investors rushing towards the safe

haven of D-Marks. "The dynamics of the market are totally different now," said Mr Charles Berman, director of capital markets at Salomon Brothers. Investors face a reduced choice of markets since there is no longer a sizeable Ecu market and the convergence play on higher-yielding European markets has largely disappeared.

In fact, the development of the market is likely to be halted by the supply side, rather than lack of demand. The swaps market affords little opportunity for borrowers without a need for D-Marks to swap into other currencies. With interest rates widely believed to be set to fall, there is a lack of counterparties willing to pay fixed-rate D-Marks.

While many sovereign and supranational borrowers hold some funds in D-Marks, relatively few companies need to borrow D-Marks. But sovereign and state borrowers are expected to return to the market soon.

Tracy Corrigan

Correction

Euroclear

Market participants will receive rebates from Euroclear, the international securities clearing house, of \$12m. The figure reported in Friday's edition was incorrect.

RISK AND REWARD

Traditional split in derivatives is less clear-cut



THE traditional split between the two sides of the derivatives business - the exchange-traded and over-the-counter markets - is becoming less clear-cut.

Broadly, when derivative instruments are standardised and traded in heavy bulk, they are listed on futures exchanges, which offer greater transparency and reduce credit risk. But products which are tailor-made to suit specific requirements are traded over-the-counter, directly between counterparties.

In Europe, the two sides are generally seen as complimentary. Frequently, the same banks which are active in the OTC market are often exchange members. Since they use the exchanges to offset risk undertaken in writing OTC business, the argument goes, the growth of the OTC market fuels volume on the exchange.

"It can be argued that short-term interest rate futures are competitors to the over-the-counter FRA (forward rate agreement) market. But when we launch a new contract, it does not take FRA volume away," according to Mr Roger Barton, head of product development at Liffe.

In the US, the futures exchanges have adopted a more competitive stance towards the OTC market, partly a result of their history of turf battles.

The CBOT is preparing to take advantage of such credit concerns by offering a so-called Hybrid Instrument Transaction System later this year, which will comprise a range of standardised products to be traded on a screen-based system, as well as clearing facilities.

Other exchanges, notably the Chicago Board Options Exchange, are also becoming more ambitious in the complexity of the products they offer.

Tracy Corrigan

NEW INTERNATIONAL BOND ISSUES								
Borrowers	Amount m.	Maturity	Avg. life years	Coupon %	Price	Book runner	Offer yield %	
US DOLLARS								
Shiseido Co.(a)*	200	Feb.1997	4	2.6	100	Daiwa Europe	-	
Tokyu Construction Co.(e)*	180	Jan.1997	4	2.75	100	Yamalchi Int.(Europe)	-	
Nagoya Railroad Co.(c)*	150	Jan.1997	4	2.5	100	Yamalchi Int.(Europe)	-	
Saitama Pref.(c)*	100	Feb.1997	4	2.75	100	Daiwa Europe	-	
Toto Store Co.(g)*	65	Jan.1997	4	2.75	100	Nikko Europe	-	
Shibusawa Warehouse(h)*	60	Jan.1997	4	2.5	100	Yamalchi Int.(Europe)	-	
GECF	360	Feb.1998	5	6	101.175	Swiss Bank Corp.	5.723	
NTT	250	Feb.1998	5	6	99.354	Merrill Lynch Int.	6.154	
Sekisui House(j)*	200	Feb.1998	4	2.5	100	Yamalchi Int.(Europe)	-	
Toyota Motor Crdt.Corp.(p)	100	Jan.1998	2.96	5.75	101.375	CSFB	4.887	
L'Assurances du CFC(p)	100	Feb.1998	4	2.5	100	Kidder Peabody Int.	-	
Osprey Mige.Secs.(No.8)(j)*	33	Feb.1994	1.1	[1]	99.94	Goldman Sachs Int.	-	
Osprey Mige.Secs.(No.8)(j)*	74	Feb.1994	1.1	[1]	99.92	Goldman Sachs Int.	-	
Osprey Mige.Secs.(No.8)(j)*	31	Aug.1995	2.6	[1]	99.79	Goldman Sachs Int.	-	
Osprey Mige.Secs.(No.8)(j)*	33.7	Aug.1997	2.4	[1]	99.63	Goldman Sachs Int.	-	
Osprey Mige.Secs.(No.8)(j)*	35.5	Feb.1997	4.0	[1]	99.81	Goldman Sachs Int.	-	
Osprey Mige.Secs.(No.8)(j)*	73.1	Aug.1997	4.4	[1]	99.66	Goldman Sachs Int.	-	
Electrolux	200	Jan.1998	5	7	101.48	Lehman Brothers Int.	6.642	
Izumi	150	Feb.1998	5	[1]	100	Salomon Brothers Int.	-	
Iochpe-Maxion(j)*	45	Aug.1998	2.6	11.5	99.97	CSFB	11.642	
Z-Lib Bank Australia(j)*	100	Feb.2003	10	(11)	100	Morgan Stanley Int.	-	
Credop Overseas Br.(g1)*	150	Feb.1998	5	(g1)	100	Morgan Stanley Int.	-	
YEN								
Republic of Portugal	75bn	Feb.1998	5	4.875	99.95	Deutsche Europe/IBJ Int.	4.887	
Asian Development Bank	50bn	Feb.2003	10	5	99.85	IBJ International	5.045	
D-MARKS								
Spar Int.Financiering(Ame)*	120	Feb.2000	7	7.825	102	DB Bank	7.251	
BVOF(l)*	100	Feb.2003	10	(1)	102.2	Bayer Vereinsbank	-	
Republic of Turkey	400	Feb.2000	7	9.5	102.5	DC Bank	9.003	
Council of Europe(m)*	200	Feb.2003	10	(m)	100	Trinkaus & Burkhardt	-	
Hokkaido Paper Mills(n)*	130	Feb.1997	4	4	100	Bayer Vereinsbank	-	
European Inv.Bank(x)*	300	Feb.2003	10	(n)	100	Trinkaus & Burkhardt	-	
Daimler-Benz Nth.Am.(c)*	300	Feb.2003	10	(c1)	101.65	Deutsche Bank	-	
Nederlandse Gasunie(j)*	75	Feb.2003	10	(f1)	102.2	JP Morgan	-	
FRENCH FRANCS								
Cetelem	1bn	Feb.1997	4	8.25	100.636	CCF	8.068	
KW International Finance	2bn	Feb.1998	5	7.75	99.2	CCF	7.950	
Rhône-Poulenc(j)	1bn	Nov.1999	6.77	8.75	103.118	BNP Cap.Mkt.	8.122	
Credit Lyonnais	500	Nov.2003	10.74	zero	42.08	Crédit Lyonnais	8.390	
Credit Foncier de France(y)*	1bn	Feb.2003	10	7.75	100	BNP Cap.Mkt.	-	
Banque Nationale de Paris	1bn	Feb.2000	7	8.25	101.344	BNP	7.982	
Soc.Gén.Acceptance(z)*	300	Apr.2003	10	(z)	101	Société Générale	-	
Thompson-Brandt Int.	1bn	Feb.1998	5	8.5	101.115	CCF	8.144	
Credit Lyonnais	1bn	Feb.2003	10	8.375	99.18	Crédit Lyonnais	8.500	
Credit Local de France(g1)	300	Apr.2003	10	(g1)	101.5	Crédit Lyonnais	-	
SWISS FRANCS								
City of Tampere	500	Apr.1996	3.16	8.125	102.35	Banque Int.là Lux.	7.253	
Chemins de Fer Lux.	500	Mar.2003	10	7.125	101.825	Banque Int.là Lux.	6.895	
Euroflame	500	Feb.2003	10	7.125	101.825	BCSE	6.895	
European Inv.Bank	1,000	Feb.2000	7	7	101.75	BCSE	6.870	
Bank of Luxembourg	1bn	Mar.2000	7	7.375	102.1	Banque Int.là Lux.	7.024	
WestLB Luxembourg	1bn	Mar.2003	10	7.5	102.1	Kreditanstalt Lux.	7.198	
LUXEMBOURG FRANCS								
Final terms and non-callable unless stated. *private placement. #with equity warrants. (floating rate note at Dmonec: 85000+1 wrt. Exercise price: Y1232, a 2.26% premium. Exchange rate: 123.75/1Y1232. b) Dmonec: 25000+20 wrt. Exercise price: Y1352, a 2.26% premium. Exchange rate: 124.75/1Y1352. c) Dmonec: 50000+20 wrt. Exercise price: Y1472, a 2.26% premium. Exchange rate: 125.75/1Y1472. d) Dmonec: 100000+20 wrt. Exercise price: Y1592, a 2.26% premium. Exchange rate: 126.75/1Y1592. e) Dmonec: 20000+1 wrt. Exercise price: Y1712, a 2.26% premium. Exchange rate: 127.75/1Y1712. f) Dmonec: 40000+20 wrt. Exercise price: Y1832, a 2.26% premium. Exchange rate: 128.75/1Y1832. g) Dmonec: 80000+20 wrt. Exercise price: Y1952, a 2.26% premium. Exchange rate: 129.75/1Y1952. h) Dmonec: 160000+20 wrt. Exercise price: Y2072, a 2.26% premium. Exchange rate: 130.75/1Y2072. i) Dmonec: 320000+20 wrt. Exercise price: Y2192, a 2.26% premium. Exchange rate: 131.75/1Y2192. j) Dmonec: 640000+20 wrt. Exercise price: Y2312, a 2.26% premium. Exchange rate: 132.75/1Y2312. k) Dmonec: 128000+20 wrt. Exercise price: Y2432, a 2.26% premium. Exchange rate: 133.75/1Y2432. l) Dmonec: 256000+20 wrt. Exercise price: Y2552, a 2.26% premium. Exchange rate: 134.75/1Y2552. m) Dmonec: 512000+20 wrt. Exercise price: Y2672, a 2.26% premium. Exchange rate: 135.75/1Y2672. n) Dmonec: 1024000+20 wrt. Exercise price: Y2792, a 2.26% premium. Exchange rate: 136.75/1Y2792. o) Dmonec: 2048000+20 wrt. Exercise price: Y2912, a 2.26% premium. Exchange rate: 137.75/1Y2912. p) Dmonec: 4096000+20 wrt. Exercise price: Y3032, a 2.26% premium. Exchange rate: 138.75/1Y3032. q) Dmonec: 8192000+20 wrt. Exercise price: Y3152								

WORLD STOCK MARKETS

AUSTRALIA										
1992-93	Price	High	Low	January 22	Price	High	Low	January 22	Price	High
High Law	Austrian Airlines	1,555	1,554	1,554	634	430	430	429	1,595	1,600
570	354 Creditanstalt P	430	430	430	590	340	340	340	590	590
325	300 Dresdner General	725	725	725	1,295	832	832	832	1,295	1,295
906	651 E.ON	725	725	725	1,295	832	832	832	1,295	1,295
1,074	350 Delphi	599	599	599	379	140 Cap Capital S	181	20	181	20
2,002	162 50 Commerzbank	180	180	180	695	400	400	400	695	695
1,889	200 Dresdner Bank	930	930	930	2,025	2,005	2,005	2,005	2,025	2,025
308	125 Steier Galmer	206	206	206	2,312	543	543	543	2,312	2,312
456	200 Volkswagen	234	234	234	1,438	432	432	432	1,438	1,438
518	340 Veba A	449	449	449	1,524	320 Cap Metallwerk	405	405	1,524	1,524
518	380 Veba K A	449	449	449	380	262	262	262	380	380
4,432	341 Wienerberger	3,025	3,025	3,025	4,080	301 Elft Aquatilis	232	232	4,080	4,080
1,260	942 2-Landesbank	1,005	1,005	1,005	1,050	670 Coface	217	217	1,050	1,050
670	372 Cap Lyne	119	119	119	1,120	120 Bausparkasse	195	195	1,120	1,120
2,890	1,400 Austrian Airlines	1,555	1,555	1,555	634	430 Bayques	170	170	634	634
570	354 Creditanstalt P	430	430	430	590	340 Bausparkasse	170	170	590	590
325	300 Dresdner General	725	725	725	1,295	832 CGIP	170	170	1,295	1,295
906	651 E.ON	725	725	725	1,295	832 CGIP	170	170	1,295	1,295
1,074	350 Delphi	599	599	599	379	140 Cap Capital S	181	20	181	20
2,002	162 50 Commerzbank	180	180	180	695	400 Douglas Hdg	463	463	695	695
1,889	200 Dresdner Bank	930	930	930	2,025	2,005 GEHE	368	368	2,025	2,025
308	125 Steier Galmer	206	206	206	2,312	543 Douglas Werke	213	213	2,312	2,312
456	200 Volkswagen	234	234	234	1,438	432 Dresdner	213	213	1,438	1,438
518	340 Veba A	449	449	449	1,524	320 Cap Metallwerk	405	405	1,524	1,524
518	380 Veba K A	449	449	449	380	262 Cogif	226	226	380	380
4,432	341 Wienerberger	3,025	3,025	3,025	4,080	301 Elft Aquatilis	232	232	4,080	4,080
1,260	942 2-Landesbank	1,005	1,005	1,005	1,050	670 Coface	217	217	1,050	1,050
670	372 Cap Lyne	119	119	119	1,120 Coface	195	195	1,120	1,120	
2,890	1,400 Austrian Airlines	1,555	1,555	1,555	634	430 Douglas Hdg	195	195	634	634
570	354 Creditanstalt P	430	430	430	590	340 Dresdner	195	195	590	590
325	300 Dresdner General	725	725	725	1,295	832 GEHE	195	195	1,295	1,295
906	651 E.ON	725	725	725	1,295	832 GEHE	195	195	1,295	1,295
1,074	350 Delphi	599	599	599	379	140 Cap Capital S	181	20	379	379
2,002	162 50 Commerzbank	180	180	180	695	400 GEHE	368	368	695	695
1,889	200 Dresdner Bank	930	930	930	2,025	2,005 GEHE	368	368	2,025	2,025
308	125 Steier Galmer	206	206	206	2,312	543 Douglas Werke	213	213	2,312	2,312
456	200 Volkswagen	234	234	234	1,438	432 Dresdner	213	213	1,438	1,438
518	340 Veba A	449	449	449	1,524	320 Cap Metallwerk	405	405	1,524	1,524
518	380 Veba K A	449	449	449	380	262 Cogif	226	226	380	380
4,432	341 Wienerberger	3,025	3,025	3,025	4,080	301 Elft Aquatilis	232	232	4,080	4,080
1,260	942 2-Landesbank	1,005	1,005	1,005	1,050	670 Coface	217	217	1,050	1,050
670	372 Cap Lyne	119	119	119	1,120 Coface	195	195	1,120	1,120	
2,890	1,400 Austrian Airlines	1,555	1,555	1,555	634	430 Douglas Hdg	195	195	634	634
570	354 Creditanstalt P	430	430	430	590	340 Dresdner	195	195	590	590
325	300 Dresdner General	725	725	725	1,295	832 GEHE	195	195	1,295	1,295
906	651 E.ON	725	725	725	1,295	832 GEHE	195	195	1,295	1,295
1,074	350 Delphi	599	599	599	379	140 Cap Capital S	181	20	379	379
2,002	162 50 Commerzbank	180	180	180	695	400 GEHE	368	368	695	695
1,889	200 Dresdner Bank	930	930	930	2,025	2,005 GEHE	368	368	2,025	2,025
308	125 Steier Galmer	206	206	206	2,312	543 Douglas Werke	213	213	2,312	2,312
456	200 Volkswagen	234	234	234	1,438	432 Dresdner	213	213	1,438	1,438
518	340 Veba A	449	449	449	1,524	320 Cap Metallwerk	405	405	1,524	1,524
518	380 Veba K A	449	449	449	380	262 Cogif	226	226	380	380
4,432	341 Wienerberger	3,025	3,025	3,025	4,080	301 Elft Aquatilis	232	232	4,080	4,080
1,260	942 2-Landesbank	1,005	1,005	1,005	1,050	670 Coface	217	217	1,050	1,050
670	372 Cap Lyne	119	119	119	1,120 Coface	195	195	1,120	1,120	
2,890	1,400 Austrian Airlines	1,555	1,555	1,555	634	430 Douglas Hdg	195	195	634	634
570	354 Creditanstalt P	430	430	430	590	340 Dresdner	195	195	590	590
325	300 Dresdner General	725	725	725	1,295	832 GEHE	195	195	1,295	1,295
906	651 E.ON	725	725	725	1,295	832 GEHE	195	195	1,295	1,295
1,074	350 Delphi	599	599	599	379	140 Cap Capital S	181	20	379	379
2,002	162 50 Commerzbank	180	180	180	695	400 GEHE	368	368	695	695
1,889	200 Dresdner Bank	930	930	930	2,025	2,005 GEHE	368	368	2,025	2,025
308	125 Steier Galmer	206	206	206	2,312	543 Douglas Werke	213	213	2,312	2,312
456	200 Volkswagen	234	234	234	1,438	432 Dresdner	213	213	1,438	1,438
518	340 Veba A	449	449	449	1,524	320 Cap Metallwerk	405	405	1,524	1,524
518	380 Veba K A	449	449	449	380	262 Cogif	226	226	380	380
4,432	341 Wienerberger	3,025	3,025	3,025	4,080	301 Elft Aquatilis	232	232	4,080	4,080
1,260	942 2-Landesbank	1,005	1,005	1,005	1,050	670 Coface	217			

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE AND MONEY MARKETS
Worries on sterling

The week starts with uncertainty hanging over the immediate direction of both the dollar and sterling, writes James Blitz

At the end of last week, the US currency dipped below the DM 1.60 level against the D-Mark, with some dealers wondering whether its five plumping fall since the start of this year is more than just a technical correction.

There is lingering uncertainty about the scale of the economic upturn in the US, and some dealers continue to think that US interest rates, which are currently at about 3 per cent, may be lowered again by the US Federal Reserve.

Wednesday's testimony by Mr Alan Greenspan, the Federal Reserve Chairman, before the Joint Economic Committee will be closely scrutinised for any policy indications it gives.

Tomorrow's consumer confidence figures from the Conference Board and this week's jobless figures, out on Thursday, should also give further clues as to whether the pick-up in the US economy can be sus-

tained.

Sterling will also be in the spotlight, with strong speculation that the Bank of England might cut base rates this week to give a new impetus to economic growth.

The pound was trading below DM 1.45 against the D-Mark for most of Friday, and there is a growing belief in the market that it may go as low as DM 1.40.

Today's CBI Quarterly Industrial Trends Survey will add further light to last week's gloomy unemployment figures for December. The December current account and trade balance, due out on Friday, may have a particularly significant impact on the pound as far as foreign investors are concerned.

The French franc has performed very strongly in the last two weeks, and has been trading more than 5 cents above its ERM floor against the D-Mark. There is strong speculation that the Bank of France will cut its main lending rates when it intervenes in the market today and Thursday.

C IN NEW YORK

Jan 22	Close	Previous Close
1 month	1,505.00	1,501.00
3 months	1,554.50	1,520.00
12 months	1,533.10	1,331.30
	1,565.00	1,565.00

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Jan 22	Jan 22	Previous
8.00 AM	79.8	80.6
9.00 AM	79.8	80.6
10.00 AM	79.1	79.5
11.00 AM	79.5	80.5
1.00 PM	79.8	80.0
2.00 PM	79.5	80.1
3.00 PM	79.5	80.1
4.00 PM	79.7	79.8

CURRENCY MOVEMENTS

Jan 22	Bank of England Index	Morgan's Margin Change %
US Dollar	79.1	-30.11
Australian Dollar	94.2	-1.80
Austrian Schilling	115.0	+16.44
Canadian Dollar	94.1	+1.16
French Franc	120.5	+31.27
D-Mark	120.5	+31.27
Swiss Franc	120.5	+31.27
UK Pound	104.4	+3.92
VAT	5.705	+5.915

Forward rates refer to central bank discount rates. The rates are not quoted for the UK, Spain and Ireland. 1 Euro is equivalent to £0.85. All SDR rates are for Jan 23.

CHICAGO

U.S. TREASURY BONDS (CONT'D) 5%10YR BOND 100% 100% 100%

Close High Low Prev.

Mar 9.02 94.80 94.74 94.72 94.72

Apr 9.02 94.80 94.74 94.72 94.72

May 9.02 94.80 94.74 94.72 94.72

Jun 9.02 94.80 94.74 94.72 94.72

Jul 9.02 94.80 94.74 94.72 94.72

Aug 9.02 94.80 94.74 94.72 94.72

Sep 9.02 94.80 94.74 94.72 94.72

Oct 9.02 94.80 94.74 94.72 94.72

Nov 9.02 94.80 94.74 94.72 94.72

Dec 9.02 94.80 94.74 94.72 94.72

U.S. TREASURY BILLS (CONT'D)

Close High Low Prev.

Mar 9.02 94.50 94.48 94.47 94.47

Apr 9.02 94.50 94.48 94.47 94.47

May 9.02 94.50 94.48 94.47 94.47

Jun 9.02 94.50 94.48 94.47 94.47

Jul 9.02 94.50 94.48 94.47 94.47

Aug 9.02 94.50 94.48 94.47 94.47

Sep 9.02 94.50 94.48 94.47 94.47

Oct 9.02 94.50 94.48 94.47 94.47

Nov 9.02 94.50 94.48 94.47 94.47

Dec 9.02 94.50 94.48 94.47 94.47

U.S. T-BILL 100% 100% 100%

Close High Low Prev.

Mar 9.02 94.50 94.48 94.47 94.47

Apr 9.02 94.50 94.48 94.47 94.47

May 9.02 94.50 94.48 94.47 94.47

Jun 9.02 94.50 94.48 94.47 94.47

Jul 9.02 94.50 94.48 94.47 94.47

Aug 9.02 94.50 94.48 94.47 94.47

Sep 9.02 94.50 94.48 94.47 94.47

Oct 9.02 94.50 94.48 94.47 94.47

Nov 9.02 94.50 94.48 94.47 94.47

Dec 9.02 94.50 94.48 94.47 94.47

U.S. T-BILL 100% 100% 100%

Close High Low Prev.

Mar 9.02 94.50 94.48 94.47 94.47

Apr 9.02 94.50 94.48 94.47 94.47

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Jun 9.02 94.50 94.48 94.47 94.47

Jul 9.02 94.50 94.48 94.47 94.47

Aug 9.02 94.50 94.48 94.47 94.47

Sep 9.02 94.50 94.48 94.47 94.47

Oct 9.02 94.50 94.48 94.47 94.47

Nov 9.02 94.50 94.48 94.47 94.47

Dec 9.02 94.50 94.48 94.47 94.47

U.S. T-BILL 100% 100% 100%

Close High Low Prev.

Mar 9.02 94.50 94.48 94.47 94.47

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Jul 9.02 94.50 94.48 94.47 94.47

Aug 9.02 94.50 94.48 94.47 94.47

Sep 9.02 94.50 94.48 94.47 94.47

Oct 9.02 94.50 94.48 94.47 94.47

Nov 9.02 94.50 94.48 94.47 94.47

Dec 9.02 94.50 94.48 94.47 94.47

U.S. T-BILL 100% 100% 100%

Close High Low Prev.

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Jul 9.02 94.50 94.48 94.47 94.47

Aug 9.02 94.50 94.48 94.47 94.47

Sep 9.02 94.50 94.48 94.47 94.47

Oct 9.02 94.50 94.48 94.47 94.47

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Dec 9.02 94.50 94.48 94.47 94.47

U.S. T-BILL 100% 100% 100%

Close High Low Prev.

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Jul 9.02 94.50 94.48 94.47 94.47

Aug 9.02 94.50 94.48 94.47 94.47

Sep 9.02 94.50 94.48 94.47 94.47

Oct 9.02 94.50 94.48 94.47 94.47

Nov 9.02 94.50 94.48 94.47 94.47

Dec 9.02 94

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AMERICANS

BUILDING MATERIALS - Cont.

ELECTRICALS

ENGINEERING-GENERAL - Com

WEEK
WEEKLY
WEEKLY

Notes Price carriage net Div

27.7 277

Watseky _____ 40 541 84 12

CANADIANS

BANKS

BREWERS & DISTILLERS

100 — 103

هذا من الأصل

4 pm close January 22

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

هذا من الأجل

NYSE COMPOSITE PRICES

1992-93										1992-93										1992-93														
High Low Stock			Div. % P/B			E 100% High			Low Close Close			Close Price			High Low Stock			Div. % P/B			E 100% High			Low Close Close			Close Price							
40 354 Scott Paper	0.80	2.2	223247	301	-1	354	-1	354	-1	234	161	Toronto Int.	0.20	2.0	27365	247	247	247	247	247	71	63	VIEPEPS	5.58	78	2	86	86	86	86	86	86		
175 36 Schaeffler	0.58	5.7	94	145	-1	145	-1	145	-1	234	162	Toronto Pac.	0.72	1.5	112177	304	304	304	304	304	571	15	Vishay Int.	22	828	354	34	354	354	354	354	354	354	
94 75 Sesa Corp	0.34	4.2	302	81	-1	81	-1	81	-1	234	163	Tech Int.	1.10	10.0	40	111	104	11	17	17	17	17	17	17	17	17	17	17	17	17				
154 143 Seac14025	1.46	9.7	12	55	-1	55	-1	55	-1	234	164	Tech Int.	5.04	7.1	134842	4	4	4	4	4	17	17	17	17	17	17	17	17	17	17	17			
154 143 Seac14025	1.46	9.7	12	55	-1	55	-1	55	-1	234	165	Tech Int.	1.10	10.0	40	111	104	11	17	17	17	17	17	17	17	17	17	17	17					
154 143 Seac14025	1.46	9.7	12	55	-1	55	-1	55	-1	234	166	Textron	1.10	13.0	148	0	0	0	0	0	17	17	17	17	17	17	17	17	17	17				
261 283 Seated Au	0.40	2.0	24	25	-1	25	-1	25	-1	234	167	Thackeray	0.25	2.4	24	145	144	144	144	144	144	281	161	Von Cos	141486	261	24	24	24	24	24	24	24	24
261 283 Seated Au	0.40	2.0	24	25	-1	25	-1	25	-1	234	168	ThermalElectric	0.13	4.0	40	201	201	201	201	201	201	478	36	Vulcan Mat	1.84	47.46	19	26	26	26	26	26	26	26
134 113 Shewell	0.20	4.1	49567	448	-1	448	-1	448	-1	234	169	Wafer	0.05	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
347 231 Sensors	0.20	2.8	15150	448	-1	448	-1	448	-1	234	170	Wafer	0.19	2.0	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
51 28 Sequa A	0.60	10.0	24	32	-1	32	-1	32	-1	234	171	Thermonet	0.24	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
101 153 Shewell	0.50	1.0	172	102	-1	102	-1	102	-1	234	172	ThermalElectric	0.20	2.0	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
261 283 Shewell	0.50	1.0	172	102	-1	102	-1	102	-1	234	173	ThermalElectric	0.20	2.0	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	174	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	175	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	176	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	177	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	178	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	179	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	180	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	181	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	182	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	183	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	184	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	234	185	ThermalElectric	0.13	2.2	844	203	203	203	203	203	478	36	Vulcan Mat	1.28	26	53	44	44	44	44	44	44		
244 177 Shewell Par	0.10	0.0	13	172	-1	172	-1	172	-1	23																								

